



Young pretender Microsoft changes tack



Talent for survival Brazilian steel back in profit



TOMORROW'S Weekend FT Should the BBC

be privatised?

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FINANCIAL TIMES

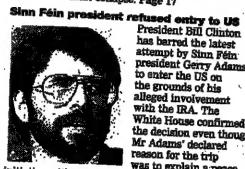
Superdrug may appeal to Brussels on perfume supply

- Europe's Business Newspape

UK discount drugstore chain Superdrug threatened to take its campaign to sell cut-price fragrances to Brussels, after UK competition authorities rejected the company's complaint that perfirme manufacturers were unfairly refusing to supply it. A Monopolies and Mergers Commission report said that although a "complex monopoly" existed said that atthough a "complex monopoly" exist among the perfume houses, it did not operate against the public interest. Page 16; A sweet victory, Page 15; Editorial Comment, Page 15

Rouble zone crisis: The collapse of the rouble zone could save Russia more than \$150n a year but push many other ex-Soviet republics deeper into economic crisis – possibly provoking political unrest – the IMF and World Bank said. Page 16; EU boost for Yeltsin, Page 2

Volvo holds rights issue talks: Volvo, the Swedish motor group, is sounding out shareholders over a big rights issue in case merger plans with France's Renault collapse. Page 17



has barred the latest attempt by Sinn Féin president Gerry Adams to enter the US on the grounds of his alleged involvement with the IRA. The White House confirmed the decision even though Mr Adams' declared reason for the trip was to explain a peace

initiative with SDLP leader John Hume. Page 8 Opinion swings behind Nafta: A poll has

found a rise in support for the North American Free Trade Agreement, boosting hopes of supporters before Wednesday's Congress vote. Page 4 Royal Dutch/Shell rises 8%: Angle-Dutch oll group Royal Dutch/Shell reported profits up

8 per cent to £861m for the third quarter in aperformance marred by higher restructuring costs in its troubled chemical division. Page 17 Call for EU innovation: Executives from leading European industrial groups called for more co-operation between governments, the European

Commission, scientists and industry to fight techno-logical competition from Japan and the US. Page 2 Polly Peck man questioned: Michael Jordan administrator to collapsed Polly Peck International was questioned at the Istanbri public prosecutor's office over allegations of brittery made by PPI's former chairman Acid National Management

former chairman Asil Nadir. Page 7 French road crash kills 15: A committee of inquiry is to investigate an accident on the Paris-to-Bordeaux motorway in which at least 15 people were burnt to death and 47 injured when a French tanker caught fire, engulting dozens

of cars in flames. Picture, Page 3 Protest at 'super' voting rights: Australian fund managers supported the principle of one-share one-vote in a debate provoked by Rupert Murdoch's desire to introduce "super shares", with multiple

voting rights, at News Corporation. Page 17 UN toughens Libyan sanctions: The UN Security Council imposed new sanctions against Libya for refusing to surrender two suspects accused of the 1988 bombing of a Pan Am airliner over Lockerbie, Scotland.

Argentina to sign nuclear treaty: Argentina's congress ratified the 1967 Tlatelolco Treaty banning nuclear weapons from Latin America. Page 5; Benefits of deregulation, Page 5

China debates austerity: China's debate over curbs on an overheating economy surfaced in the official press with a defence of the austerity reform programme by a deputy governor of the People's Bank. Page 6



Pink Snow

This Saturday, the FT publishes its 1994 guide to the world's top skiing resorts. This 20-page supplement also includes unique FT ranking of tour operators, what to wear on the slopes, best buys in boots and skis, and FT readers' own skiing storie

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uncertainties out of the way before involving the private sec-Pis210 SK-15 SF-3-20 SC50-00 Dis1,250 U8000 American News _ World Trade News ... UK News

Japanese magnate held in corruption probe By Robert Thomson in Tokyo

MR RYORI SAITO, the magnate who led Japan's charge into world art markets and jokingly said that he wanted to be buried with his Van Gogh and his Renaire less cally heavy some oir, was keeping less salubrious company last night after his arrest as part of a crackdown on political corruption.
The arrest of of Mr Saito, 77, honorary chairman of Daishowa Paper, the country's second largest paper manufac-turer, follows allegations that he authorised a Y100m (\$934,000) payment

to a provincial governor who approved the development of a Daishowa-linked

golf course and housing complex.

During 1990. Mr Saito boosted art prices by paying \$160.6m for a Renoir café scene and Van Gogh's Portrait of Dr Gachet. He then bought a version of Rodin's "The Thinker" statue for

His family has links far beyond the paper industry. His brother Shigeyoshi, former governor of Shizuoka, south of Tokyo, is married to a Toyoda, of Toyota Motor fame, while a son, Toshit-

sugu, is an MP for the opposition Lib-eral Democratic party. But Ryoei Saito is lord of the clan, and his detention, along with that of Daishowa's vicechairman, Mr Taira Kiyosawa, raises doubt about the future of the company and has stirred fears over who will be the next to fall in the public prosecu-

tors' drive against corruption. Up to now, executives at five large construction companies have been arrested, along with a few local politicians. Mr Ichiro Ozawa, the former LDP powerbroker at the centre of the governing coalition, is under pressure to give evidence in parliament about a Y5m donation from a contractor.

The allegations against Mr Saito involve Y100m paid to Mr Shuntaro Honma, the former governor of Miyagi, north of Tokyo, who said in 1991 that exceptions should be made to planning regulations which had blocked the construction of the Natori Greenport golf course and housing complex.

Mr Saito has come back from the brink in the past, having been forced to relinquish control of his company in

1982 to Sumitomo Bank, after accumulating an unsustainable Y500bn in debt. Four years later, Mr Saito, bitter that the restructuring included the sale of cherished paintings, severed links with Sumitomo and returned to the helm.

He has insisted that recent art acquisitions will not be sold, even though Daishowa is again being restructured. The company's health has been undermined by Mr Saito's ambitious expansion of paper production capacity and by the diversification into golf course

Moody's debt rating review

Crisis at **Euro Disney** deepens as shares slide

By John Ridding in Paris, Martin Dickson in New York and Our ncial Staff in London

SHARES IN Euro Disney plunged further yesterday, losing more than 15 per cent of their value on the London stock market as investors displayed increasing anxiety about the crisis at the theme-park operator.

Yesterday's falls followed a similar decline on Wednesday had lost FFr5.3bn (£610m) in its in the company's risk profile. first full year of operation.

The losses, largely the result of exceptional charges, raised fears that the EuroDisneyland theme park in the eastern outskirts of Paris would be unable to survive without a refinancing deal with its shareholders and banks The continued decline in the

share price, which closed yester-day at 368p down 68p, will com-plicate plans for a rights issue, seen as one of the most plausible options in a capital restructuring. "At the current share price they would need something like a one-for-one issue to raise the necessary funds," said Mrs Rebecca Winnington-Ingram, hotels and eisure analyst at Morgan Stan-

Moody's Investors Service, the credit information agency, announced it had placed the long-term debt ratings of Walt Disney, the US entertainment group which owns 49 per cent of the European leisure company,

under review for a possible down-grade. It said this was prompted by concern that the acceleration of losses at Euro Disney could result in deterioration of debt protection measurements for Walt Disney bondholders. Moody's currently rates Disney's senior unsecured notes at Aa3.

Moody's said Walt Disney might inject significant extra funds into Euro Disney to preserve its image and trademark, which could result in an increase

Financial restructuring plans are starting to be negotiated between Euro Disney, its bank-ers, and Walt Disney. The talks are likely to turn into a test of nerve as Euro Disney's bankers press Walt Disney to inject fresh capital into Euro Disney in return for subscribing to a share issue or renegotiating the terms of their loans.

About 60 banks are owed some FF121bn by Euro Disney. The big-gest lenders are French, includ-ing the Caisse des Depots, the state investment institution, Banque Nationale de Paris and Banque Indosuez

Also involved in arranging Eurodisney's syndicated loans are Citibank, Deutsche Bank, JP Morgan and LTCB of Japan. Three UK banks, National West-

> Continued on Page 16 Walt Disney's historical vision, Page 19 London stocks, Page 27



White House. Mr Clinton is thought to be about 20 votes short of a majority in next week's vote

Kohl stands firm on European unity

CHANCELLOR Helmut Kohi restated yesterday his commitment to the goal of European union, and rejected any revival of nationalism in Germany.

His speech to the German parliament was an unequivocal rebuke to Mr Edmund Stoiber. the Bavarian prime minister and his political ally.

In an effort to stem popular scepticism about European integration, he said: "For Germany, there is no alternative to European unity. Securing and continuing the task of European unification concerns the very fate of this continent, but above all of our country.

He warned that if the European Union became no more than a "glorified free trade zone" as Lady Thatcher, the former Brit-ish prime minister, wanted it to be, "it will not last long into the next century." It was essential to complete the political underpin-ning of the union, if the "evil spirits of the past" were to be

kept under control His words won support from a great majority of the Bundestag. in a hastily arranged debate on the future of Europe and the outcome of the last European sum-

Yet Mr Stoiber, the political strongman of the conservative, Bavaria-based Christian Social Union, the sister party of Mr Kohl's Christian Democratic Union in the ruling coalition, sat unrepentant.

As speaker after speaker from the government benches, and from the opposition Social Democratic party (SPD), denounced his views, he said: "I stand before you condemned of high treason."

Accusing his fellow politicians of suffering too long from guilt over their national identity, he declared: "We do not want a European nation in the place of

nation states." Even before yesterday's debate, Mr Rudolf Scharping, the leader of the SPD, had pledged his support for Mr Kohl's European com-mitment, in a remarkable demonstration of cross-party solidarity.

minister and leader of the Free Democratic Party, had warned that all his fellow ministers in the European Union were shaken and dismayed by Mr Stoiber's views. European union did not mean that Bavarians would lose

their identity, he said. Yet it was left to Mr Kohl to make the resounding restatement of Germany's European commitment, and seek to head off international fears of a growing nationalist sentiment in the

Steelmakers outraged, Page 3

Tunnel link faces delay over plans for private involvement

By Charles Batchelor and Roland Rudd in London

THE £2.6bn Channel tunnel rail link is to suffer a further delay as a result of the UK's public spend-ing squeeze and a decision announced yesterday to involve private sector companies from Mr John MacGregor, transport secretary, announced plans to bring the private sector into the

project before legislation goes through parliament despite fears that this would delay completion of the link until at least 2002. The decision to involve private sector companies at a very early stage will allow them to influence the design of the project. But it goes against advice from Union Railways, the company which has been developing the link, which wanted the political

Trafalgar House, the construction group, said it welcomed the chance to become involved in the project at an early stage.

The timetable announced by Mr MacGregor yesterday indicates a further slippage in the

although the way in which risk was shared between the public and private sectors would determine private sector interest.

The company has revived its Eurorail subsidiary, a joint ven-ture with BICC and General Electric Company, to look at this and other rail projects. In an attempt to improve the

appeal of the project, the government said it would include European Passenger Services, the company which will operate international trains between London Waterloo, Paris and Brussels, in the project. This would give it a stream of revenue during construction.

Companies which want to join a consortium to build the link will be invited in January to prequalify, and the tender documents will be sent out in the spring. Hill Samuel, the merchant bank which is advising the government, had met "a great deal of interest." Mr MacGregor

gramme. A final decision on the route will not be taken until early next year - December had earlier been suggested as the deadline - and work preparing a hybrid bill will take at least until the autumn of 1994 and possibly

Getting the bill through parliament is expected to take 18 months and construction work is then expected to take another five years, suggesting 2002 as the earliest date for the

Private companies will be asked to bid for the amount of government money they require, although the government is limited by the Channel tunnel legislation to helping to finance parts of the project which contribute to domestic rail services.

Mr John Noulton, public affairs director for Eurotunnel, said: There is a very disappointing lack of urgency in getting legislation in place to authorise the rail

CONTENTS Arts Guide FT Actuacies FT World Actuaries. Share information _28.29,34 Trachonal Options.... Gold Markets Intl. Cap Mids

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Laader Page

Observer

"Mr Levi, I am afraid that we will not be investing in your little blue jeans business. We cannot believe that anyone is going to follow a trend set by a bunch of cowboys."

Having the capital to back a big idea is only half the secret. Having the vision to spot one is the other half.



Expand to fit.

CRIVen Lid is a member of BURO

MR Karl Otto Pohl, who

resigned after 11 years as presi-

dent of the German Bundes-

European Editor

planned move to European economic and monetary union He risked inflaming old wounds with Chancellor Helmut Kohl, with whom relations have soured because of Mr Pohl's criticism in 1990-91 of

The EMI is being set up in

Frankfurt next year to super-

vise the next stage of the

the financing of German reuniintroducing the D-Mark into ary imbalances which have caused the Bundesbank to maintain tight money. This had worsened the European recession, and made Emu prospects "much less favourable".

Pöhl breaks silence

Mr Pohl referred defiantly to his celebrated remarks in March 1991 that the aftermath of German monetary union troversy stirred by these comments helped lead to his resig nation, and rankles still with Mr Kohl. "The Chancellor did not like the remark. But it was

not wrong," Mr Pöhl said. Although he took care not to criticise directly Mr Kohl or the present Bundesbank lead-ership, Mr Pöhl took issue with the central bank's reliance on monetary targets to guide interest rate policy. "Money supply figures should be used with caution," he said. On the next stage of Emu,

Mr Pohl damped some Euro-pean politicians' hopes that the EMI would have a role in monetary decision-making. "You must always be aware that the EMI will have no decision-making powers. This is something insist on. The Bundesbank is not ready to share responsibil-

about Maastricht Trying to sound diplomatic, he added: "The creation of the EMI in Frankfurt might appear a rather academic event without much practical relevance, I wouldn't say that. It could be useful in some respects to con-tinue the work of the European committee of central bank gov-

> common monetary policy. But this could also be carried out Mr Pöhl said the main issue facing Europe was combating unemployment and opening bloc. "We can't solve these problems by establishing a

ernors to develop tools for a

Because of "hidden unemployment", he said the true figure for unemployment in Germany was between 5m and 6m compared with the official total of 3.5m. "It's the same problem in Spain or France."

Mr Pöhl said the Maastricht treaty dealt more with the past than the future. "I'm not sure whether a treaty which seeks to establish monetary and political union in the west is the right answer to those countries [in central and eastern Europe] who say they are also nart of the European commu-

EU provides Yeltsin with pre-poll boost

THE European Union is to provide a showcase for President Boris Yeltsin of Russia in Brussels next month on the eve of the European summit and of his own parliamentary

Mr Jean-Luc Dehaene, the Belgian prime minister and holder of the EU presidency, said last night after meeting Mr Yeltsin in Moscow that he had invited the Russian leader to Brussels on December 9 to ign a declaration of intent preparatory to a signing of the Treaty of Partnership between the EU and Russia, which for technical reasons cannot be signed until the end of Decem-

The European summit is on December 10 and 11, and the Russian elections are on

Mr Alexander Shokhin, the Russian deputy premier who has, with Sir Leon Brittan, the russels trade commissioner, thrashed through the agreement which was finally approved in principle earlier

principle had been settled and now only remains to put these principles into a detailed language," he said.

The Partnership Treaty should usher in a closer political and economic dialogue between the EU and Russia. Mr Dehaene said that Russian exports to the EU countries were eight times more than to Japan and 27 times more than to the US, while the member countries contribute 65 per cent of the assistance to Russia. He said that yesterday's visit by himself and Mr Jacques Delors, the Commission president, was the beginning of a series of meetings which would put the dialogue between Russia and the EU on the same footing as between the EU and the US and Japan.

Mr Willy Claes, the Belgian foreign minister, said that they had no doubt that the elections in Russia - to which the EU would send a number of observers - would be free and democratic, and mark a "historic turning point" for



Sarajevo evacuations resume

SERB forces yesterday released two Bosnia government bodyguards, who were abducted from a UN armoured car, prompting Sarajevo authorities to resume the evacuation of Serb civilians from the besieged capital.

UN officials said the two guards from the Bosnian interior ministry, who had been escorting the Roman Catholic Archbishop of Sarajevo

at Lukavica, the Serbian garrison on the on skirts of Sarajevo.

But while Serb com in to UN pressure to free the two men. In officials yesterday said they continued to block the passage of humanitarian aid to Moslem enclaves designated as UN "safe areas".

Beigrade economists say inflation is ramibe at 0.5 per cent an hour, spurning claims by the

If you can't make it to the end of the test, your company may not make it to the end of the decade.

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ous-tom-er-like v.t. 1. To make a company more responsive to its tustomers and better lible to attract new ones. 2. To customenze an organisation's information strategy, e.g., to extend systems capabilists to branches, booking offices and other points of customer contact and

higher level, so will your ability to make new customers, build your relationships with them, and generate revenue.

How to begin? The perfect starting place is our CUSTOMERIZESM assessment. Experienced Unisys business consultants will team with you to evaluate the information flow between you and your customers, identify any barriers to communication, and design technology solutions tied to achievable business goals. We'll commit

of 1911 Change Consequences

ARE YOU CUSTOMERIZED?

i. Do you have as many customers as you want?

I has I ho Can a bottom line be too healthy? Of course not. And neither can a growth-wented compan have too many customers. They're the engine that

It's one thing to gain customers. It's another to keep them. The strength of your business depends largely upon your ability to sustain a relationship

J. Do you generate as much business from each

☐ Yes ☐ No A critical component of business growth is increased sales content. To maximize each business opportunity, you need a way to leverage your entire organisation - to bring it totally to bear at the point of

4. Do you really know what your contoniers want?

Are you stern to every product your customers could use? Every service that might interest them? Every transaction they're prepared to make? Every sale they'd allow you to follow through? Are you thoroughly phagged into your marke??

5. Does your entire organisation know what you

D'Yes D'No A customer orientation has limited value unless it's embedded in the very heart of an enterprise—at all levels, and at every place that directly or indirectly involves the customer.

6. Is your information strategy focused on heiping you hear what customers and markets are trying to tell you?

The next best thing to reading your customers' minds is listening to what they're saying. But unless you're constantly funed in to customers' signals. it re missing messages that could guide you to

7. Can your organisation respond quickly to what customers and markets are belling you?

Dies Dies

When the flow lines of your infoc are not within your costoners; reach, you won't always sense when opportunity knocks. But even if you do, getting the message is not enough. If you can't reply napidly to market signife with information, and another and another signife with information.

8. Does your information strategy enable the proactive delivery of information to your

DYes DNo Many business plans underestimate the power of information to build customer relationships. But imagine the advantage of an information technology strategy that transforms information into er-generating, revenue-generating fuel.

9. Are the full capabilities of year organisation le to your customers at all your field

ONE STE An office. A branch. A result size. To a customer; that's your company. One small part of the whole. Which is why you need to leverage your entire organ-sation by extending its capabilities to each point of

10. Does your information strategy reflect the bottom-line importance of custom

Business is built on customers. Without the there is no bottom line. Government is also built on customers, the public. And whether you're in the business of commerce or the business of governm no objective of an information surnegy is more fundamental than enhanced customer service.

The Bottom Line. If you enswered No to any of these questions, you're not yet customerize But you might well agree that this simple test suggests the enormous advantages of becoming customerized. And as the leader at custom business and government, Unitys will work with

to adopting a vendor-independent approach to the assignment. And we'll apply our industry-

We make it happen.

leading expertise at ensuring that an information strategy pays off, not merely shows off.

For more information, fax Graham Roberts on (44) 895 862807. Ask for our CUSTOMERIZES assessment and discover how we can help your organisation earn high marks in an increasingly customer-driven era.

Czech inflation near 20%

CZECH consumer prices rose by 1.1 per cent in October bringing the year-on-year inflation rate to 19.9 per cent since October 1992, the Czech Statistical Office reported yesterday, writes Patrick Blum in

increases were recorded for communications and food products. Analysts expect inflation for the whole of 1998 to over shoot the government's 15-17

UK bucks trend of plunging sales of new cars

WEST European new car sales Demand has dropped starply

for 10 months in succession, as the European motor industry suffers its steepest sales decline of the post-war period. New car sales in the first 10 months of the year declined by 15.3 per cent to 9.8m, according to industry estimates, with

this year than in the corresponding period of 1992. Much of the industry is operating at a loss as carmakers take drastic action to reduce production and cut jobs.

1.76m fewer cars sold so far

New car sales in October were lower than a year ago in 13 of 17 markets across western Europe, with demand growing only in the UK and in Scandin-

In the first 10 months of the year sales were lower than a year ago in 15 of 17 markets across west Europe, with demand growing only in the UK and marginally in Norway. There was little sign of the recession easing in any of the large volume markets with the exception of the UK.

New car sales in Germany fell by an estimated 18.7 per cent in October compared with the decline of 18.6 per cent in

the first 10 months. The pace of decline in France was little changed, with a drop of 17.5 per cent year on year in Octo-ber and of 17.3 per cent in the

first 10 months. The UK remains the only significant market in we Europe, where new car sales are rising - albeit from a depressed level with an increase year-on-year of 15.5 per cent in October and of 13.1

per cent in the first 10 months. Sales in the UK are being boosted by the most aggressive marketing campaigns ever mounted, as carmakers seek to gain a larger share of the only

Among the volume carmakers, the Volkswagen group of Germany and the Fist group of Italy have lost most groun this year, with sales plunging by around 21 per cent in the

first 10 months, Rover group, the vehicles subsidiary of British Acro-space, is the only significant carmaker in Burope to bave increased its sales volume. It has been helped mainly by the increase in the UK market.

WEST EUROPEAN NEW CAR REGISTRATIONS January-October 1993

		Volume (Units)	Volume Change(%)	Share (%) Jan-Oct 98	Share (%) Sair-Oct #
	TOTAL MARKET	. 9,795,000	-15.3	100.0	100.0
	MANUFACTURERS:	: .		· · · · · · · · · · · · · · · · · · ·	
	Volkswagen group	1,600,000	-20.6	163	17.4
	- Volicswapen	1,059,000	-20.5	10.8	115
	- Audi	271,000	-24.9	2.8	3.1
	- Seat	228,000		2.5	2.4
	- Skoda*	44,000	+4.9	0.4	275. 04
	General Motorsif	1,289,000	-11.4	13.0	124
	- Opel/Vauxhall	1.222,000	-10.9	12.5	11.9
	- Saab**	34,000	-23.1	0.3	Q.4
•	PSA Peugeet Citroen	1,193,000	-14.6	12.2	12.1
	- Paugeot	723,000	-74.7	7.4	7.3
	~ Citroen	470,000	-14.4	4.8	4.8
	Remault-Volvo 11	1,172,000	-15.7	120	
	- Renault	1,029,000	-15.5	10.5	-
	~ Velvo	143,000	-16.9	1.5	1.5
•	Fordit -	1,148,000	-14.0	11.7	11.5
	~ Ford Europe	1,138,000	-14.6	11.6	114
•	~ gadnes.	10,000	0.1	. 0.1	61
1	Flat crounds	1,090,000	-21.3	11.1	12.6
	- Plat	816,000	-20.7	83	8.5
	- Lancia	155,000	-22.6		
i	- Alfa Romeo	108,000	-25.0	1.6	1.5
	Missan	346,000	-6.8	7.1 3.5	9.2
	BMW .	316,000	-17.5		8.3
	Rovert	306,000	+129	3.2	23
	Mercedes Benz	291,000	-17.1	3,1	
	Toyots	275,000	-50	20	3.0
	Mezde .	171,000	-27.4	28	2.5
	Hondet	139,000	-10.4	1.7	
	Mitsubishi	123,000		1.4	1.3
	Total Japanese	1,209,000	-12.7 -12.0	1.3	11.9
	MARKETS:				56.30
	Germany	2 707 per			
	Italy	2,727,000	-18.5	27,6	29.0
	United Kingdom	1,610,000	-22.1	16.4	17.9
	France	1,577,090	7,000	16.1	12.2
	Spain .	1,413,000		14.4	14.8
ı	Openi	620,000	-25.1	6.3	12

Olivetti chief freed arrest By Robert Graham

ons reg

A Maria

lation ne

MR Carlo De Benedetti, head of Olivetti, was yesterday freed from house arrest imposed by Rome magistrates last week following investigations into alleged corruption on postal contracts.

immediately the news was conveyed to Mr De Benedetti in his Milan apartment, he decided to attend a meeting of Confindustria, the Italian industrialists' confederation, in Rome. The move appeared a determined attempt to demonstrate that his problems with the judiciary had not affected his position as a leading industrial figure.

Last week Rome magistrates created a sensation by insist-ing on Mr De Benedetti's formal arrest and brief entry into prison before being interro-gated for allegedly paying L10bu (\$6.29m) to obtain post office contracts for Olivetti teleprinters and telex

in another development yesterday, Rome magistrates examining alleged corruption in the allocation of television channels announced that Mr Adriano Galliani, a board member of media magnate SIIvio Berlusconi's Fininvest. was under investigation. Mr Galliani, also a director of Milan football club, denied

from house declines \$11m rap

A LEADING Christian Democrat implicated in Italy's corruption scandals is refusing to accept financial responsibil-ity for funds collected illicitly on behalf of the party.

The case is being watched closely by others accused of raising large sums through bribes and undeclared contri-butions to fund party activi-

The outcome will determine whether individuals or parties are liable to repay illegally collected funds.

Mr Maurizio Prada, longtime administrator for the Christian Democrats in Milan, is being asked by magistrates to hand back L16.9bn (\$10.6m) which he admits illicitly collecting from local business-

Mr Prada was arrested last ear and has accepted the legal consequences for his actions, but is refusing to accept financial liability. He has threatened to sue the Christian Democrats if they fail to return the funds he collected for the party. He has detailed six sums of

money, from L840m to L5.3bn, which he collected between 1984 and 1989 on behalf of the

Democrat treasury. He further alleges the party knew that declared contributions were ting in relation to the expense of running a large party appa-

The party itself, now under new administrative control, is expected to deny liability for past actions. At the same time the party's finances are so depleted it would have difficulty repaying Mr Prada.

The problems of Mr Prada pale beside those of Mr Sever-ino Citaristi, the Christian Democrat party treasurer, who faces more than 20 charges of receiving illicit funds totalling L100hn.

In addition the treasurers of all the main parties have become caught up in the scan-dals. If the courts are to seek recovery of illicit funds through individuals rather than parties, the individuals in turn will probably be obliged like Mr Prada to sue the parties.

At a more general level the Prada case highlights the problem of recovering the vast amounts of money paid in bribes and commissions at the expense of the taxpayer. In

Party figure French take hammer to crack a nut

By David Buchan in Paris

THE swoop by French police on suspected Islamic funda-mentalists this week was more a warning against possible future trouble than a response to any actual terrorist threat.
Mr Charles Pasqua, the inte-

rior minister who gives the Balladur government its hardline conservative edge, told parliament that the dawn arrests on Tuesday of 88 suspected fundamentalists, mainly of Algerian origin, had uncovered "a number of arms, important sums of money and false identity papers". But the arms haul amounted to two guns and a few electronic components that allegedly could be used in bomb-making.

Most of the 88 were released as swiftly as they had been arrested. By yesterday, police held only three men, had confined six others to their homes

and had returned one imam (Moslem priest) to Turkey for recently telling Le Figaro newspaper that islamic law should take precedence over that of France.

Police did find quantities of tracts sympathetic to the Islamic Salvation Front (FIS) banned in Algeria. More sinister was the apparent discovery of a copy of the same message warning French expatriates to leave Algeria which was given to three kidnapped French consular officials on their recent release by an FIS sister organisation, and a note of the London telex number through which responsibility was claimed for the killing of two French geologists in Algeria.

But the evidence is that the French government was more interested in scaring the handful of FIS activists in France than scared by them. Paris does not seem to have been

pushed into overt action by Algiers; the Algerian government was apparently quite happy with the close but passive French police surveillance of suspected FIS members over the past months.

The French authorities are very nervous at any signs of fundamentalism spreading among France's 3m Moslems. the country's second largest religious group, way ahead of Protestants or Jews. France weathered the 1991 Gulf war. with its large population of Maghreb origin showing none of the objection to French involvement which was displayed back in north Africa.

But there are home-grown reasons for the spread of Mos-lem fundamentalism in France, particularly in deprived, drugridden suburbs where unemployed young "Beurs" (as often find solace in Islam. In

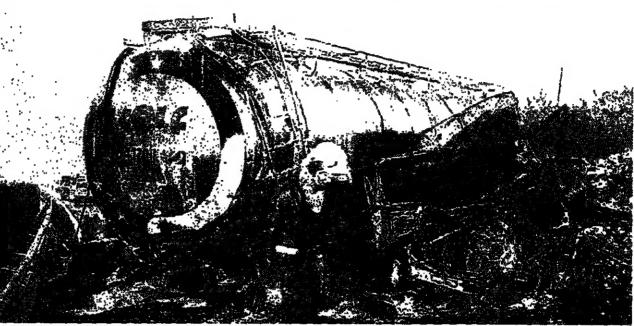
such areas traditional social and political forces like the Catholic church and the Communist party are giving way to imams and mosques. France has some 100 mosques capable of taking more than 100 worshippers, but a far larger number - an estimated 900 - which are simply converted suburban

basements or flats. Yet, there are very few home-trained imams - only 4 per cent of the 500 in France, according to one estimate. At the recent opening of a Moslem seminary. Mr Pasqua himself said he hoped more imams would be trained in France. In the town of Nantua in southeast France from which the Turkish imam was expelled this week, two Turkish and two Moroccan girls have been suspended from their school for wearing "tchadors" or head scarves. Such girls face a cruel

dilemma: ostracism at school if

they wear scarves, or ostracism at home if they do not. Serious though these long-term integration problems are, the French government faces a more immediate diplomatic challenge with Algeria itself. Paris has found itself pushed from denouncing the cancellation of elections in January 1992 to reluctantly

backing the same government. "Our interest is stability in ble, but not in the arrival of fundamentalists in power there," says one official. This support, bolstered by a FFribn (£110m) credit earlier this year, is tempered by warnings to the Algiers authorities that they must lose no more time in embarking on political and economic reform. But the longer the Algiers authorities drag their feet, the more France become a target of their oppo



Investment shake-up for French TV

A reshuffle of domestic shareholdings in French television is expected to result from this week's bill allowing single investors to increase their stakes from 25 to 49 per cent in a TV station, David Buchan reports from Paris.

When TF1, France's leading TV station, was privatised, and newer private channels such as M6 and Canal Plus were set up, the 25 per cent limit was considered necessary to prevent a concentration of media power. But many large investors have complained that the limit gives them financial liability, with-

The bill is unlikely to change the fact that French TV is considered off limits to foreigners.

Fear defines election ickst in Italy's steel city

Jobs are Taranto's big issue, writes Robert Graham



Municipal colours a part of the sky over Taranto.

But the city's 250,000 inhabitants care little about the pollution. For them, the sound of the blast furnaces echoing across the harbour and the pall of foul air above their homes is a guarantee of jobs, and wage

Begun in 1960, the stateowned steelworks converted Taranto, in the heal of Italy, into one of the rare zones of prosperity and job security in an otherwise depressed mezzogiorno. It offset the declining fortunes of the naval dockyards, falling profits from fishing, and cuts in the defence budget, which lessened the importance of Taranto as the pase for the Italian home fleet.

Now Taranto has become one of the casualties of Europe's over-production of

Ilva, the state steel company. is being forced to rationalise and privatise by the EU Commission in Brussels, putting a quarter of the jobs at risk perhaps even more if the Italian government fails in its efforts to implement its latest privatisation plan.

The effect is always worse when a town is based round a mono-culture, observes, Mr Francisco De Ponzio, head of the local branch of the engineering workers union. He has seen jobs at the steel complex fall from a high of 22,000 to 13,000. "The restructuring of Iva means 4,500 jobs will go over the next three years in a

The issue is dominating the forthcoming municipal elections of November 21, forcing all the political parties to make brave talk of job protection and special deals on new

smoke industries. The elections will from the blast take place in some 450 municifurnaces of palities throughout Italy, ple's government, he enjoys a guarder of the elected degree of popularity, but has est steel communication to the stake in Taranto is set to overcome a whispering the city sinking into urban decay and the organised crime which characterises so much of

"Of all the municipal elec-tions on November 21, Taranto is the only instance of all the force of the left uniting behind a single mayoral candidate," observes Mr Luciano Mineo, who is organising the campaign for the former communist Party of the Democratic

Left (PDS) in Taranto. The coalition, dominated by the PDS, consists of the

Changes at Ilva threaten 4,500 jobs, with 25% already jobless in the city

Greens, Radicals, the Democratic Alliance movement, elements of the Socialist party and Reconstructed Commuline marxists that refused to join the PDS when the Communist party broke up in 1991. The joint left mayoral candidate is Mr Gaetano Minervini, a former magistrate without

previous political affiliations, although he is believed to be close to the PDS. Against him is Mr Alfengo Cartucci, a Christian Democrat former mayor backed by Liberals, Social Democrats, Social Democrats, some Socialists and Republicans. This represents the coalition that ruled Taranto during the 1980s, but

forcing the administration to be disbanded 18 months ago. The wild card is an unorthodox figure, Mr Giancarlo Cito,

sions and corruption scandals.

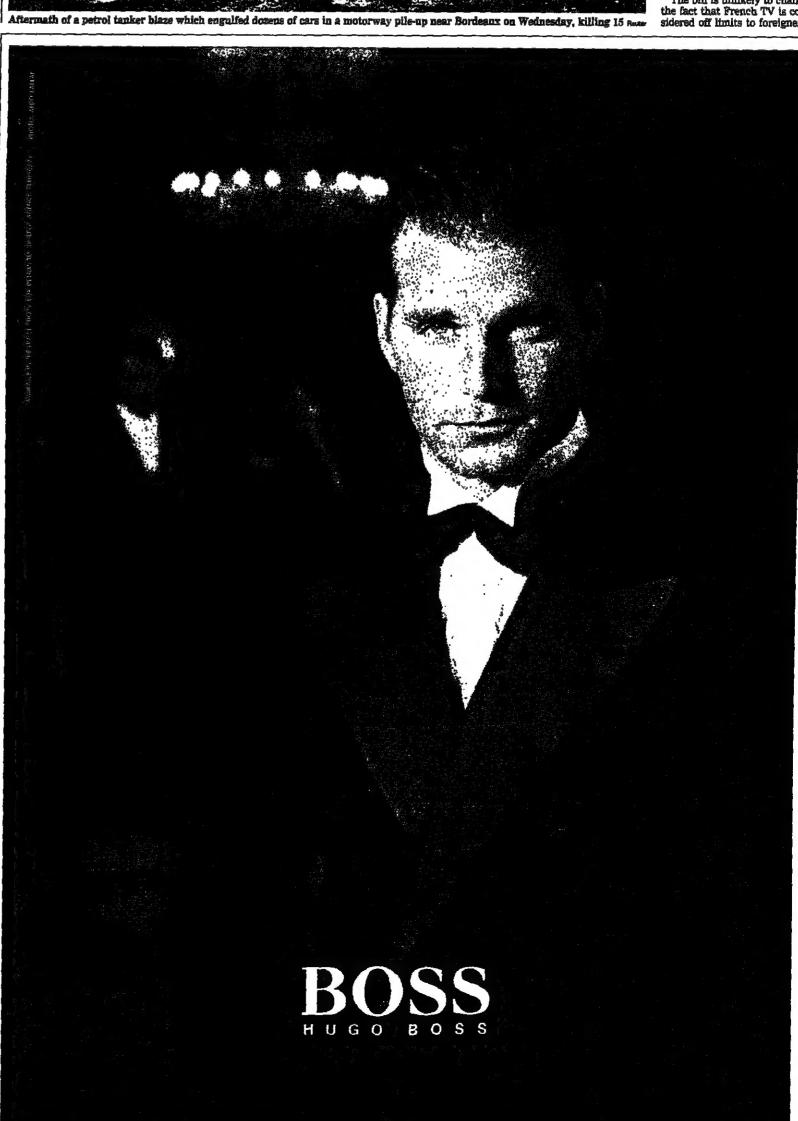
who owns a small local television station. Promising a peoous source of funds for his tele vision station.

Meanwhile, traders in Taranto are sceptical that any city hall administration can affect the economy since so many decisions are outside local hands. "Look, the decision to privatise Ilva and cut production at Taranto wasn't even taken by an Italian government, but by Brussels," said one bookshop owner.

Mr Minec, however, sees the chance to create a flagship administration in the south. The nature of the governing town council is important in at least two ways. First, it deterrepresented both in Bari (the regional capital) and in Rome. Second, it determines the extent to which the municipality is run efficiently, transparently and honestly."

Like almost every Italian city, Taranto's finances are in a mess. The previous administration ran up off balance sheet expenditure to the tune of L80bn. The municipally owned transport is deficit-ridden, and incapable of providing a competitive service. And the crumbling city looks as though with the Allied bombardment during the second world war.

will preside over a Taranto traumatised by the fear of a descent into joblessness. Two months ago 170 workers for sub-contractors at the steelthe production lines in protest over job losses, and nearly brought the entire complex to standstill for five days. At which has been riven by divi-Taranto's demonstration to mark the October 28 nationwide general strike a record 20,000 took part. "There was only one cry - jobs, jobs, jobs,"



Bremen steel sale provokes outrage

By Ariane Gentilard in Bonn

GERMAN private steelmakers expressed outrage yesterday at the decision by Klöckner-Werke, the diversified steel group, to sell its steel mill to a consortium led by the city state of Bremen. Officials at Thyssen, the

largest steel group in Germany, said the decision was purely political and would run against the European Union's efforts to reduce overcapacity in the European steel industry. Klöckner-Werke decided yesterday to sell 75 per cent of its integrated steel mill in Bremen for a symbolic DMl each to four local companies. These include Hiberg, a state-owned

Vulkan shipyards, Hegemann, a company manufacturing shipping equipment and the city's electricity utility.

The Bremen government plans to keep the loss-making steel mill open with its current crude steel capacity of around am tonnes. It will privatise part of the profitable electricity utility to raise funds and inject DM200m in the steel mill.

The decision eliminates a rival offer made by Thyssen and Krupp-Hoesch, Germany's two largest steemakers and Usinor-Sacilor, the French steel group. The consortium wanted to close most of the plant, keeping open only its modern cold-rolling facilities.

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US public opinion swings behind Nafta Germany bids

By Nancy Dunne in Washington

THE FIGHT over the North American Free Trade Agreement yesterday shifted outside Washington to the Congressional districts of members, sampling public opinion at home during this Veterans' Day holiday week-

The pro-Nafta forces, exulting over the debate victory of Vice President Al Gore over Texan billionaire Ross Perot, hoped they had finally captured the elusive momentum necessary to carry them to victory in the House vote next Wednesday. A USA Today/CNN poll of debate watchers found support for the trade pact between the US, Canada and Mexico

Arthur Andersen & Company yesterday released a survey, by its tax

had shot up from 34 per cent before their businesses and national economies," said Mr Charles Heeter Jr, mies." said Mr Charles Heeter Jr, Andersen associate partner. Congressman Robert Matsui, leader

A USA Today/CNN poll found that support for the trade pact shot up from 34% before the Gore/Perot debate to 57% after it

and business advisory service, which found that large majorities of executives of medium-sized companies in Canada, Mexico and the US strongly

support Nafta. Executives in all three countries overwhelmingly believe it will help

of the House Nafta proponents, yes-terday predicted that returning House members would find a turnabout in the public mood.

Opponents, however, believe widespread fear over job losses will outweigh any new-found enthusiasm for

Nafta. "The only thing that matters is the economy," said Mr Christopher Whalen, Washington trade consultant. "The political equation still is going to be that congressmen who vote for Nafta will have to look for other employment next year."

To blunt any momentum for the administration, Congressman David Bonior, an anti-Naita whip, on Wednesday announced that he had 219 of 434 members pledged to vote against the pact. However, he needs at least 10-12 votes more than the majority to prevent last-minute switches, as the Administration increases its pressure.

The Administration this week has picked up 10 public endorsement

votes, and claims to have a total of 192. It is publishing a free 900 tele-phone number with the offer to voters to send, free of charge, pro-Nafta telegrams to their congressman.

Around the country, the opposition troops are planning rallies, marches, town hall meetings and "accountability meetings" with congressmen. Ms Lori Wallach, an anti-Nafta leader, said Nafta would be won or lost in the

Washington will not be bereft of activity over the long weekend. The anti-Nafta Citizens' Trade Campaign is bringing "Nafta Claus" to the Capitol to distribute gifts in a parody of the president's effort to sell Nafta to a reluctant Congress.

companies which will be most

vulnerable to increased import

competition once a customs

union is in place. With Turkish

import levies at around 40 per

cent, few EU fashion houses

have penetrated the Turkish market. The value of EU gar-

ment sales to Turkey last year

was worth a mere \$36m,

according to the Garment Exporters' Association. But

with a customs union, EU

products will be able to enter

Marks and Spencer, the UK

stores group, last month announced it was looking for a

franchise partner to market

clothes imported from the UK.

And Turkey's youthful and

in Istanbul last month, was

careful not to commit herself

on quotas. The issue will ulti-

mately be decided by the mem-

ber states, not the Commis-

sion. But it is no secret that

Portugal, and to a lesser extent

Spain, would be only too happy

to see restrictions retained on

Turkish imports.

Turkey duty free.

for DM3bn China deals

By Quentin Peel in Bonn

GERMAN industrialists are hoping to sign contracts worth up to DM3bn (£1.2bn) in China next week, when Chancellor Helmut Kohl leads a top-level delegation for talks in Beijing, Shanghai and Guangzhou. Among the deals expected to

be finalised are the purchase of six Airbus A340 aircraft, worth some DM500m, and the DM700m contract for an 18km stretch of underground railway in Canton, to be built by a consortium headed by Siemens and AEG.

Around half the cost of the underground railway is intended to be financed with soft loans from the German development ministry, on the grounds that it is not a commercial project.

A further contract, also part financed with development loans, is for DM165m worth of railway wagons for the Chinese railway system, to be provided by Deutsche Waggonbau, one of the biggest east German enterprises still to be successfully privatised.

Some 40 chief executives of German companies are expected to travel with the Chancellor on his week-long trip. including Mr Edzard Reuter. the head of Daimler-Benz, Mr Heinrich von Pierer of Sie-mens, and Mr Ferdinand Piech

increasingly brand-conscious population is likely to attract other international names. Turkey's own branded products such as Vakko and Beymen could find themselves under severe pressure. Mrs Christiane Scrivener, involvement in the underthe European commissioner in ground project at Guangzhou, charge of customs, in a speech

of Volkswagen. Daimler-Benz' troubled Deutsche Aerospace subsidiary has been negotiating on possible collaboration deals in satellite technology, solar collectors, and other electronic components. Siemens, apart from its

is also hoping for major telecommunications contracts in transmission systems, and digi-

tal mobile telephones.

Siemens Transportation
Systems will also be making a systems win asso be making a proposal to the Chinese gavernment to supply its ICE high-speed train system.

The German delegation is also hoping to sign new contracts for consister ships which might be last at each

which might be built at east German shipyards, on top of an existing contract for eight ships already signed. Mr Kohl is to visit the VW plant in Shanghai, where the annual capacity of 100,000 San-

tana cars is to be increased to 150,000 More than 100 potential new projects are under negotiation, according to the German economics ministry, including

power stations and engineering German exports to China soared by more than 85 per cent in the first helf of 1998, to reach almost Diffiche, while Chinese exports to Germany increased by a more modest 12 per cent to DM7.5/her record-

ing to German figures.
The Chancellor's visit is seen as a big effort by the German government to support German industry in it new drive for Asian markets, which officials admit have been

neglected in the past. On departure from Chine, he will visit Hong Kong for talks with Mr Chris Patten, the British governor, underlining Germany's commitment to a "harmonious solution between Beijing and London on the future of the colony, according to officials in Bonn.

Turks see twin danger for textiles in EU link

John Murray Brown reports on nervousness over the shape of a customs union planned to start in 1995

S TURKEY and the European Union this week opened the final round of negotiations to achieve a customs union in 1995, a potential flashpoint is emerging in the sensitive area

With many Turkish industries now urging the govern-ment to provide protection beyond the deadline, clothes and cloth manufacturers are worried that Brussels may use this as a pretext to retain quotas on textiles.

Theoretically, a customs union requires both sides to remove tariff and non-tariff barriers to trade, which would mean the reduction of Turkish import duties to zero and the lifting of EC textile quotas. Turkey would also have to adopt the Union's common external tariff (CET) for third countries and fall into line with EU trade policies.

But textiles could suffer doubly if they remained restrained from expanding export markets in the EU, while also facing renewed competition at home from EU imports as barriers came down. Mr Okan Oguz, chairman of the Garment Exporters' Association says this could "kill off large parts of our industry".

The issue is clearly vital for the industry, Turkey's largest foreign exchange earner, with exports worth \$5.3bn in 1992, When first imposed in 1982, quotas only affected cotton yarn, but as Turkish industry has matured an increasing range of products have faced volume curbs. The EU now places quotas on six textile and 10 apparel categories, from cotton yarn, knitted fabric, T-shirts and knitted outwear.

The importance of textiles for Turkey's economy can hardly be overstated. Textiles and apparel production accounts for 14 per cent of Turkey's gross domestic product, over a fifth of manufacturing employment, and 37 per cent of Turkey's export earnings.

Equally vital is the role of EU markets. Turkey is the largest supplier to the Union, accounting for 10 per cent of the EU's supplies; conversely, the EU buys 72 per cent of Turkey's total textile exports. Commission officials say

they have not received a formal request from Ankara to reschedule the tariff cuts for any of Turkey's so-called vulnerable sectors, although the car industry, consumer electronics and packaged foods have been mustering support in Ankara for a reprieve. Structurally, the textile industry appears ill-suited to

mount its own campaign. For

one thing, the interests of the

two branches of the industry ~



facturers - are frequently in

conflict over customs union. Textile or fabric producers could well benefit from the adoption of the Union's protectionist policies towards third countries. For example, last year, Turkey took action against Pakistan over cotton yarn imports in what was the first known case of an antidumping action by one developing country against another. With a customs union, Turkish producers will have the full EU negotiating muscle behind them. As one textile manufacturer saw the prospect. "this is a gift from God".

However, for the apparel sector, restrictions on Pakistani or other cheap imported cotton will merely add to garment producers' costs. Officials point out that Pakistan last year

shipped 8,500 tonnes of cotton yarn to Turkey, while Pakistan's current quota into the EU as a whole is only 9,000 tonnes. Another concern of the apparel producers, is that, while they account for the lion's share of textile exports - apparels were worth more than \$4bn in 1992 - they have little political clout, comprising

NEWS IN BRIEF

as they do some 10,000 small

and medium size business

BAe in talks over Swedish fighter

British Aerospace is negotiating to become a partner in Sweden's latest jet fighter, the JAS-39 Gripen, David White, Defence Correspondent, reports.

The British company has confirmed it is in discussions with Saab-Scania, part of the Swedish consortium building the lightweight fighter, which is already in production. A deal may involve component supplies and marketing support. BAe was already associated in development of the Gripen, and provided the first sets of wings.

The Gripen, described by its manufacturers as the world's first

lightweight multi-role combat aircraft, was set back by accidents involving a test aircraft in 1989 and then the first production aircraft, which crashed in August because of problems with its sophisticated electronic flight control system. Saab is a partner in the venture along with Volvo Flygmotor, Bricsson and FFV. The consortium has firm orders for 140 of the

aircraft for the Swedish air force, for delivery between this year BAe, which has a strong foothold in the Middle East and Asia, would seek to market the Gripen beyond the traditional group of Swedish military aircraft clients, which has been restricted to other Scandinavian countries and Austria.

Israel opens telephone tender

Israel yesterday opened the tender for a second cellular phone service to compete with the existing monopoly operated by Motorola in partnership with Bezeq, Israel's state-owned telephone company, Julian Ozanne reports from Jerusalem.

A number of international companies are among consortia competing for the tender. Among bidders are Bellsouth in part-nership with the Safra brothers and Discount investments; Southwestern Bell with Clal and the Aurec Group; McCaw, Telrad, Poalim investments and Belzberg group; Bell Atlantic with Danker Investments and IBM investments; the Elbit, GTE,

Canadian Telcomm group.

The consortia have three months to bid for the tender which will initially be a 10-year license with an option for a further six years. The tender will be supervised by Israel's Ministry of Communications which expects an investment of \$70-130m. The ministry has said that a foreign company may hold up to 80 per cent control of corporations competing for the tender if a majority of its directors are Israells resident in Israel. Bidders must also have a paid-up capital of at least \$200m (£132m) and have a 25 per cent shareholder which has been operating a mobile phone system with 100,000 subscribers for at least three years.

Kuala Lumpur transit finance

A much delayed mass transit system for Kuala Lumpur, the Malaysian capital, was given a boost yesterday with the signing of a M\$851m (£224m) financing package for the project, Kieran Cooke reports from Kuala Lumpur The state-owned Bank Bumiputra bank and the local branch of the Hougkong and Shanghai Bank were the main arrangers of the part finance for the light rail transit system, the first stage of which is due for completion

AEG Westinghouse Transport of Germany and Taylor Wood-row of Britain have a joint 30 per cent stake in the project, Others foreign investors are American Assurance, a Singapore government investment agency and the pension fund of the Shell group in Malaysia. Local partners include a government controlled pension fund.

Malaysian port to be expanded

The International engineering contractor Christiani and Nielsen (Thal) is to increase the capacity of the Malaysian capital Kuala Lumpur's Port Klang by a fifth, after winning a contract worth M\$162m (£42.6m), Wiliam Barnes reports from Bangkok.

Christiani & Nielson, which has been associated with Port Klang's development since the 1950s will reactivate its Malaysian office. The work on two new wharfs, to be carried out by a 50:50 Malaysian joint venture company will double the port's existing capacity which is under some pressure from a boom in Malaysian exports.

Scepticism grows over access to Japan's markets

THE Japanese government's deregulation programme has been billed as an initiative that will add trillions of yen to domestic demand and create a companies in Japan are sceptical that tinkering with a few rules and regulations will actually open Japan's doors to

more foreign imports, writes Michiyo Nakamoto in Tokyo. A group of foreign-affiliated companies' managers in Japan has launched a scathing attack on the government's efforts to enhance access to Japan's markets and has called on the government to take concrete measures such as setting targets for foreign market share in specific products and indus-tries, in order to realise the full benefits of deregulation.

In a report published this week, the Foreign-Affiliated Companies Management Association notes that no matter how many laws are changed, the bureaucratic red tape that hampers foreign penetration of Japanese markets is unlikely to change without a fundamental change in the way govern-

attitude of public officials. The FAMA report cites cases in which foreign companies'

efforts to market products in the action and attitude of government ministries rather than by official regulations.

For example, a German-affili-ated company attempting to import a new kind of health drink to Japan was required to submit confidential product data to Japanese customs only to be kept waiting for one year before official approval was given. Meanwhile, a Japanes company began marketing a similar product and the German company was forced to give up plans to sell the prod-

uct in Japan, the report states.
In snother case, a European company had its application for a foreign executive's visa held up for nearly a year because he had not gone to university prompting the justice ministry to view his academic background as that of foreign blue collar workers, against whom Japan has a closed labour policy.

Saudi Aramco in * new oil joint venture talks

By Mark Micholson in Cairo

SAUDI ARAMCO, the state oil producer and refiner, is negotiating with two South East Asian oil refining groups over a potential multi-billion-dollar joint-venture refining agree-

The negotiations show Aramco is determined to con-tinue its long-standing policy of guaranteeing supplies of crude to its major markets through joint refining deals, despite this week's cancella-tion of a 26.370n project with Japan's three leading oil refin-

The Saudis did not reveal the names of the two South East Asian companies, but oil offi-cials said the talks were towards a deal of similar scale to that which broke down this week. Sandi Aramaco is discussing the possibility of buying into and upgrading existing refineries in the region as well as building new plants. The talks are understood to

be well advanced. Nippon Oil, Nikko Kyodo Saudi Aramco and Caltex Petroleum of the US due to the slump in demand for petroleum products resulting from Japan's economic slowdown.
The joint venture would

have purchased two existing refineries from Nippon Oil and Nikko Kyodo, while building a third in southern Japan. Mr Yasushi Ebihara, managing director of Nippon Oil, said his group was keen to proceed with the project and build the

new refinery "as soon as possi-ble," but Nikko Kyodo had wanted, for economic reasons. to postpone the project. The Saudis said the deal had fallen through over disagreements between the Japanese partners. They denied they had welcomed its cancellation for reasons of Saudi Arabia's own persistent budget deficits, or

because Saudi Aramco is undergoing the considerable task of merging with Samarec, the state oil refining and marketing arm. Saudi Aramco says it was

confident of having been able to finance the Japanese joint and Arabian Oil announced on wenture and had no doubts about its ability to finance venture and had no doubts of the proposed deal with another possible deal.



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US growth is back but doubts remain Venezuela poll

By Michael Provise

THE QUESTION exercising the minds of US forecasters is not whether the pace of economic growth has accelerated - it undoubtedly has - but whether faster expansion will prove sustainable and whether it will put upward pressure on inflation and short-term interest

The mood in the US bond market and, to a lesser extent, stock market last week was grim. The sudden wave of bond sales reflected investors' concern that faster growth would inevitably put upward pressure on prices, bringing forward the timing of a long-feared tightening of US monetary policy. But this negative reaction to recent

statistics may have been hasty. There are good reasons to believe that the pace of growth will taper off somewhat early next year and that inflation will remain subdued for at least another year.

The market's pessimism about the inflation outlook is hard to understand," muses Mr Jack Beebe, director of research at the Federal Reserve Bank of San Francisco. He says inflationary pressures have been gradually squeezed out of the economy in the past four or five years and

per cent next year. Barring 1986, when the collapse of oil prices temporarily depressed inflation, this would be the best outturn since the mid-

frustratingly little light on underlying trends. The producer price index fell more sharply than expected last month but consumer prices registered their biggest gain for six months - and the increase could not be entirely explained by higher petrol taxes. However, if Mr Beebe's optimistic forecast does prove correct, bond prices are likely to rally again, pushing yields back below 6 per cent.

Meanwhile, a short-term acceleration of economic growth is unquestionably under way. Gross domestic product grew at an annual rate of 2.8 per cent in the third quarter, excluding the negative effect of flooding in the midwest, growth would have been about 3.5 per cent. This compares with disappointing annual rates of expansion of 0.8 per cent and 1.9 per cent

second quarters. in the past few weeks suggest the economy will be stronger still in the current quarter, the annual rate of growth could

respectively in the first and

Economic statistics released

US climbs out of recession

adverse demograhic trends.

A 20 per cent vacancy rate is

still holding back construction

of new offices, but supermar-

kets are again under construc-

tion as are industrial struc-

Led by heavy purchases of

computers, real business equip-

ment investment grew at an

annual rate of 9 per cent in the

third quarter after double-digit

sharp fall in long-term interest rates is the first half of the year appears to have given interest-rate sensitive sectors of the economy a powerful New home sales, for exam-

e, rose to a seven-year high last month. More new and existing homes are being sold than at any point in the Rea-

the fortunes of manufacturing industry - rose more than four points last month to 53,8 per cent, the highest level since February. Payroll employment rose 177,000 in October, more than analysts expected; factory overtime hours are at an length of the work week is higher than at any point since the second world war. The slight rise in jobless - from 6.7 per cent to 6.8 per cent - was, paradoxically, also a sign of strength because it reflected a

increases in preceding periods.

After allowing for inflation,

sales soared to a four-year high

Other reliable barometers of

economic health are also flash-

ing green. The Purchasing

Managers' Index - a guide to

last month.

consumers' purchases of dura-

people actively seeking work. The big question, of course, is whether the more rapid growth can be sustained. The recovery of the past two years has been saw-toothed with periods of robust growth followed by near stagnation, as occurred at the beginning of this year.

Nearly all forecasters agree that the economy cannot sustain growth at an annual rate of above 4 per cent. The consensus view is that growth will fall back to an annual rate of about 3 per cent next year. But some analysts are more pessimistic.

ble goods grew at an annual rate of 7.5 per cent. Vehicle "I'm sceptical that a faster recovery has really taken hold," says Mr Bob Giordano, chief economist at Goldman Sachs in New York. He predicts that growth will decline to an annual rate of only about 2 per cent in the first half of

next year. He points out that growth is currently being boosted by temporary factors such as a run-down in personal savings and warns that the neutral fis cal stance of the past two years will turn contractionary in the new year as tax increases in the Clinton budget begin to bite on higher-income house-

Defence cuts, corporate restructuring and weak over-seas economies, meanwhile, will continue to exert a negative pull on US growth.

Optimists will reply that US productivity trends are surprisingly strong. Productivity rose at an annual rate of 3.9 per cent in the third ouarter and has grown at an average annual rate of 2.3 per cent since the end of the recession considerably faster than in the upturn of the 1980s.

This lends credence to projections by Mr Beebe and others that the cycle of disinflation is not yet complete.

leader vows to scrap reform

By Joseph Mann in Caracas

THE LEADING candidate in next month's presidential elec-tions in Venezuela. Mr Rafael Caldera, announced a policy platform yesterday that rejected market reforms introduced in Venezuela since 1989. He also called for talks to ease the terms of the country's 'oppressive and unjust" public sector foreign debt.

Mr Calders, 77, said his "first step" as president would be to address the fiscal deficit by reducing spending in the 1994 government budget. However, this would not be achieved by firing public employees or cut-

ting wages, he added.
The candidate, president from 1969-74, said he would improved tax collection. In addition, "Those who earn more and have more will pay more taxes". A recently-introduced value added tax, which the candidate called "unfair" to consumers, would be repealed, he said.

Referring to business appeals for reforms in rules governing employees' accumulated sever-

ance pay benefits. Mr Caldera said any changes accepted by the workers would be approve

by his government. Venezuelans are scheduled National Congress and state legislatures on December 5. Mr pendent with the support of 16 small political parties, has been in the lead over the last few months in most published public opinion polls.

However, political analysts say a large number of voters are still undecided, and that these votes could change the election's outcome. In other policy areas, Mr Cal-

dera said he would: Call for reforms of the con stitution, including the establishment of referendums to approve leading policies and remove public officials (including the president) from office. Reform government, including public administration, the justice system, education, health and agriculture.

Continue the process of

decentralisation, but only if it produces greater efficiency in

Argentina to sign N-treaty

By John Bartiam

ARGENTINA'S congress has finally ratified the 1967 Tlatelolco Treaty banning nuclear wespons from Latin America. breaking with its previous conviction that the treaty dis-criminated against developing countries' nuclear pro-

The ratification, on Wednesday night, is part of Argeneign policy strategy. At US ice, it scrapped its Condor II missile project in 1991, considered a proliferation the Missile Technology Control Regime.

Argentina and Brazil had attempted to develop indepenwhen both countries were ruled by military govern-ments. However, technical and financial limitations aborted the programmes. They were early 1980s.

in November 1990 Argentina and Brazil agreed to bilateral procedures for accounting for nuclear materials and inspections of each other's installations, in addition to safeguards by the Vienna-based International Atomic Energy Agency. They agreed to ratify Tlatelolco after its inspection clauses were modified to pro-tect industrial secrets.

The Foreign Ministry says Argentina also plans to sign the Nuclear non-Proliferation Treaty, which controls nuclear materials at world levels. Like and military governments once considered the NPT a diseriminatory imposition of rich

Argentina has two small nuclear power stations and a struggling civilian nuclear industry. The government plans to privatise the Atucha I and Embalse power stations as well as the Atucha II unit once

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ARGENTINA'S industry and by up to by one-quarter. Farm-fermers emerge as the main beneficiaries of the sweeping brices as well as the exchange rate, saw a 5-8 per cent increase in income. deregulation programme the government started four years ago, says a recently-published study, writes John Barham.

Deregulation

helps farmers

and industry

The report found that the elimination of taxes, fees and red tape has saved the traded goods sector, principally industry and agriculture, some

Far from suffering from the rar from sunering from the elimination of taxes, government revenues should rise slightly, by about \$322m over the next three years, due to increased economic activity. The study, by Mr Eduardo Sguiglia of the Economy Minis-

try, and Mr Ricardo Delgado, an economic journalist, is the first attempt to quantify the impact of deregulation. Deregulation began with the

first emergency measures taken to halt hyperinflation in 1989, shortly after President Carlos Menem took office. The programme took on greater impetus following Mr Domingo Cavallo's appointment as economy minister in January 1991. It is one of the main features

of Mr Cavallo's policies, which include privatisation of all state companies, trade liberalisation and tax reform. Mr Cavallo scrapped dozens of rules, regulations and statutory bodies that had grown up over the past 60 years. Exces-

sive bureaucracy was one of the causes of Argentina's eco-nomic decline and had led to widespread corruption. Deregulation benefited exporters, struggling with an overvalued fixed exchange

rate, with a 3 per cent improvement in competitiveness. Charges at the port of Buenos Aires, once among the most expensive and least efficient in the world, have fallen

Deregulation is attracting restment to industries such as mining and fishing that were once off-limits to foreign

Financial markets boomed as tax and regulatory burdens were removed. Last year, cor-porate bond issues hit almost \$2bn - about 16 times more tion. The insurance industry grew by half in 1991-92.

hard to tell exactly how much of this growth is due specifically to deregulation and how much is to wider economic liberalisation.

The macroeconomic impact of deregulation measured by the study appears relatively slight, in spite of its big impact on individual sectors. The \$495m transfer to the traded goods sector is equivalent to just 0.2 per cent of gross

However, Mr Sguiglia says the effects of deregulation are only just beginning to be felt Experience in other countries indicates it takes about six years to take full effect.

The authors warn the dere gulation process is still far from complete. Argentina's competition, bankruptcy and consumer protection laws are archaic. Remaining regulatory bodies must be strengthened Informal oligopolies are successfully resisting competition

The report criticises the often improvised nature of the deregulation plan and poor sequencing. This forced the government to retreat in some cases, such as its attempt to limit the privileges of the pharbanks in the most important financial centers around the world.

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on austerity grips Beijing

CHINA'S tense debate over curbs on an overheating economy surfaced in the official press yesterday with a spirited defence of the austerity-reform programme of Senior Vice-Premier Zhu Rongji.

Chinese newspapers featured prominently remarks by a deputy governor of the People's Bank claiming success in the austerity campaign as the Central Committee of the ruling Communist Party was due to begin discussions in Betting of

a new reform programme.

Mr Dai Xianlong, the central
bank official, said bluntly: "In recent months China's financial departments have been blocking evil ways while open-ing correct roads." Mr Zhu and team at the central bank, who have been presiding over a squeeze on credit in an effort to combat inflation, have been accused of stifling state enterprises, some of which are hav-

ing difficulty paying workers. Reports circulated in Beijing that Mr Zhu is in trouble politically for having pushed too hard with his economic stabilisation programme. But while there is no doubt be has offended powerful officials in the state sector and the provinces, there appears no alternative to his prescription for the

This combines a squeezing of credit to "hot money" areas such as real estate with a redirection of funds to infrastructure, combined with determined efforts to reform China's inefficient financial system.

Mr Dai's remarks seem designed to claim victory for bringing the economy under control (inflationary pressures eased slightly in September), and to offer reassurance that the central bank is sensitive to the plight of state industry.

He said that, starting in August, the central bank had eased credit restrictions, in the first 10 months of the year

agreed to hold regular military exchanges, Reuter reports from Beijing. But visiting Defence Minister Pavel Grachev said sensitive arms sales to Beijing must be dis-cussed at a higher level. Dep-uty Prime Minister Alexander Shokhin visits China soon.

(£3.4bn) more in loans than in the same period last year.

Mr Zhu, who also doubles as central bank governor, is certain to face sharp questioning at the Central Committee meeting over hardship caused to the state sector. The session is expected to last until the weekend, although true to tradition no details of when it would actually meet or how long it would sit have been

released officially in advance. The plenum will approve sweeping reforms in finance, taxation, trade and investment Among important reforms is a new federal tax system designed to improve sharing of revenues between the centre and the provinces.

Mr Dai blamed lax policies

earlier in the year for allowing an explosion in credit which had belped to fuel inflation. Money in circulation in June on an annualised basis had grown 54 per cent, the highest monthly rise ever. Mr Li Guixian, the previous central bank governor, was sacked in June and replaced by Mr Zhu Rongji. Among Mr Li's patrons was Premier Li Peng, who suf-fered a heart attack in April, undergoing a long convales-

The unusual public criticism of the previous regime at the central bank indicates that the leadership has been engaged in argument about implementing Mr Zhu's austerity package. He announced a 16-point plan in July to combat inflation and bring order to China's chaotic finances. Pressure was exerted on faltering state industries by

Leading Indian industrialists call for reforms

By Stefan Wagstyl in

LEADING Indian industrialists have appealed to the government for measures to help them raise capital for their listed companies without over-diluting the founding families'

Eight entrepreneurs, the heads of some of India's largest companies, presented their demands on Wednesday in a report to Mr Manmohan Singh, the finance minister. Their proposals include permission for companies to issue non-voting shares and to buy stock at large discounts to stock market prices as well as changes in

The appeal follows a month of meetings of conservatively-inclined industrialists at which concerns were raised about parts of the government's economic liberalisation programme. The businessmen, dubbed the Bombay Club after their first meeting in Bombay, have been accused of wanting a slowdown in reform and protection against foreign compe-

The entrepreneurs themselves deny this and say they support the pace and direction of liberalisation. The members of the Bombay Club include Mr par, chairman of Ballarpur

Industries, a top papermaker. Their chief concern is that tutions which dominate the Indian stock market have permitted multinationals to raise their stakes in Indian affiliates from 40 per cent to 51 per cent by issuing stock at discounts of up to 90 per cent. Institutions have indicated they would not permit Indian companies to make similar cut-price issues.

minister also proposes permission for shareholders to pledge stock as security for bank loans, easing limits on corporate borrowing and permission to issue non-voting stock. Foreign companies have

secured government approval for direct investments worth Rs61.1bn (£1.3bn) in the first nine months of 1993, compared with Rs5.3bn in 1991 and Rs38.9bn last year. The government said this

was an unprecedented response to the new industrial policy from foreign investors, who had now pledged Rs104.1bn since reforms started in mid-1991. More than 90 per cent of the capital was intended for priority sectors such as power and oil refining

Tense debate Odd man out spurns Apec's US "party"

Malaysia's Dr Mahathir plans to stay away from Seattle next week, writes Kieran Cooke

R Mahathir Mohamad, Malaysia's prime minbeing the odd man out.

Next week, representatives of 15 nations in the Asia Pacific meet in Seattle under the auspices of the Asia Pacific Economic Co-operation forum (Apec). After a preliminary ministe-

rial meeting, President Bill Clinton, as host, is due to hold an informal summit with other leaders. With several prime ministers and presidents in attendance, plus 2,000 of the world's media, get together will be the highest level confab ever held in the region.

there. The US, says Dr Mahathir, is trying to hijack Apec and set an agenda for the less powerful nations of east "I would have been happy to go to the summit if the proposal had come from Apec

itself and had been debated and approved," says Dr Mahathir. "But this is undemo-

But Dr Mahathir will not be

everyone is supposed to go Apec was formed in 1989. Ini-

tially, membership comprised the six countries of Asean, the US, Canada, Japan, South Korea, Australia and New Zealand. In 1991, the "three Chinas" joined - China, Hong Kong and Taiwan, which is referred to as Chinese Taipei.

Dr Mahathir says Apec

should remain a loose grouping principally concerned with helping the development of the Asia Pacific's weaker economies. Dr Mahathir, who has increasingly taken on the role of spokesman of the world's smaller nations, says Apec should include all countries on the Pacific rim, including Chile, Ecuador and Peru. Apec, says Dr Mahathir,

bould not be turned into a trade bloc, a free trade area or an economic community like the EU, serving the interests of the economically strong countries involved. Yet, according to Malaysia, this is precisely

"It [Apec] looks like some kind of a foreign guided jamboree with an imperialistic odour which may be politically exclusive," says Mr Ghazali Shafie. a former Malaysian foreign

There is some support for Malaysia's views. The Asean countries do not want their organisation to be overwhelmed by any new Apec structure, though some, such as Singapore, are fervent Apec

Washington has denied any plan to turn Apec into a formal trade group, but Asean and other countries in the region are concerned that the US might try to use the threat of more concerted Apec action to force the pace of Gatt negotiations and win trade concessions from Europe.

Washington has emphasised the growth in trade taking place in the Asia Pacific

"In 1991, our two-way trade across the Pacific exceeded \$310bn (£205bn)," says Mr Paul

secretary of defence. "That's one third larger than our trade with Europe. The US exports more to Malaysia than to the countries of the former Soviet Union: more to indonesta than to eastern Europe and more to Singapore than to Spain or

While east Asia has benefitted considerably from this growth in trade, it does not want Apec to be seen as any sort of alternative to Gatt. "The last thing we want is to

become a bargaining chip between the US and Europe." said one Asean official: Malaysia has been pushing for the formation of an East Asian Economic Caucus (EAEC) to counter what it sees as the emergence of trade blocs like the EU and Nafta.

This, in many ways, would run counter to Apec, grouping Asean countries and the econo-mies of north-east Asia including Japan and China, but excluding the US and Canada, a grouping one commentator referred to as a "caucus with-



Mahathir: not to be guided

The EARC was first suggested by Dr Mahathir in mid-1991 and has since become a central part of Malaysia's foreign and trade policy.

Dr Mahathir was personally offended when Mr James Baker, the former US secretary of state, dismissed the idea of an EAEC, saying it would "draw a line down the Pacific"

Japan and the other Asian economies on the other. While Malaysia has succeeded in placing the EAEC on the Asean agenda, the idea has only so far had a luke warm response from countries in the region. Apec is still considering whether the EAEC should form an integral part of the

Japan has so far been noncommittal: on one hand Tokyo wants to safeguard its estimated \$33bn investments in the Asean economies, but on the other it does not want to upset its already delicate trading relations with the US. Dr Mahathir shows no sign

of giving up on the EAEC. Mrs Rafidah Aziz, Malaysia's out-spoken and fiery minister of trade, will be in Seattle pushing Dr Mahathir's views.

Apec will go ahead without the Malaysian prime minister. But Dr Mahathir has made it clear he will continue to be critical - and continue with his rival scheme for a grouping of east Asia's dynamic econo-

Protests

in Lagos

at 700%

price rise

THOUSANDS of demonstrators

took to the streets of Lagos and

halted traffic on the city's

main road in protest against a 700 per cent increase in the

petrol price, introduced on

Monday by the country's mili-

tary-backed interim govern-

The decision is likely to prove a critical test of the

authority of Chief Ernest Sho-

nekan, Nigeria's civilian head of state. Removing the petrol

subsidy is an essential part of

government efforts to revive a

lapsed structural adjustment

programme, and pave the way to an agreement with the Inter-

national Monetary Fund and

rescheduling of the country's external debt of more than

But the highly unpopular

Nigeria's fragile stability and lead to an upsurge in opposi-tion, particularly in Lagos and

the south west, stronghold of Chief Moshood Abiola, winner

of last June's aborted presiden-

Speaking in the capital

made clear his determination

roav. Mr Shonekan

petrol

Double economic boost for South **Africa**

By Philip Gawith in

SOUTH AFRICA yesterday received a double economic boost with the release of thirdquarter GDP figures showing quarter-on-quarter growth of 8.2 per cent and the production price index for September falling to 5.5 per cent, the lowest level since January 1972.

Economists said yesterday that the country's four-year recession had probably ended in the middle of the year with the third-quarter GDP figures following growth rates of 1.5 per cent and 5.5 per cent respectively in the previous

Mr Dave Mohr, chief economist at the Old Mutual, South Africa's largest life office, joked: "We're combining Asian growth rates with G-7

The GDP figures were better than expected, though recent figures on retail sales, manufacturing production and car sales had hinted at an upturn. Most companies that have reported recently say they expect little meaningful of next year.

As with the previous two quarters, most growth sprang from an improvement in agricultural production which grew at an annualised rate of 196 per ceut. One feature was the 2 per cent annualised increase in non-farm GDP. Mr Mohr said it was the first time since 1988 that the economy had gone for three quarters without major negative

nine months of 1993 was 0.4 per cent below the equivalent figure a year ago, an indica-tion of the low base from which these quarterly growth

rates were achieved. Mr Mohr said the inflation figure confirmed that inflation was probably lower than origi-nally thought and economists were revising their forecasts downward. This view was sup-ported by last month's cut in interest rates. Its class the removed tion was likely to average



AUSTRALIA REMEMBERS. An unknown Australian soldier killed on Europe's World War I Western Front is interred in the Hall of move could well upset

Australia jobless rate jumps to 11.2%

THE Australian jobless rate jumped to rise in total employment, official figures

despite a strong rise in total employment released yesterday show.

This is highest level since December 1992 and the jump is certain to step up pressure on the federal government to address Australia's long-term

in October, which most analysts interpreted as a sign the economy is strengthening. Some 32,200 jobs were added.

Rowever, job-seekers entered or returned to the labour force in even deputy leader, said.

The figures showed that the seasonally-adjusted jobless rate had risen from 10.9 unemployed people rose to 982,000. On a regional basis, unemployment rates were Western Australia was the one exception

to press ahead with economic reforms, and stressed the need to cut government spending and reduce the budget deficit. "Despite political and legal Jordanian delegation in Israel

tial poll.

obstacles, we will still go along to carry out our mandate," he said: "The interim government may be a child of circumstance, but it is high time we came to terms with the reality of our circumstances." However the fuel price

increase looks likely to provoke a further damaging confrontation with the trade unions, which brought Lagos to a halt earlier this year in protest at the cancellation of the presidential poll and the extension of military rule until fresh elections promised for

Demonstrators were also celebrating a ruling on Wednesday by the Lagos High Court that the former military leader, Gen. Ibrahim Baban-gida, had appointed Mr Shone-kan as head of state hours after the general had himself resigned, making the appointment technically illegal.

for secret peace negotiations growth on the non-farm side. Manufacturing growth was 5.5 The report to the finance per cent. Allenby bridge into Israel on Wednesday, will also visit the media festival" surrounding the secret deal. Will open their horders, establish full diplomatic relations and start a series of joint proile, with the Central Statistical Service (CSS) pointing out yes-By Julian Ozanne in Jerusalem terday that the average level A SEVEN-MAN Jordanian of the total seasonally adjusted real GDP for the first The arrival of the delegation In return for signing, Jordan economic delegation is report-

edly holding secret talks in Jerusalem with government officials and Israeli businessmen to iron out details of a secret Israeli-Jordanian peace agreement which focuses on economic co-operation between the two states.

According to the newspaper Maariv, the delegation is being led by the businessman who has the concession to operate Jordan's Aqaba port and includes representatives from Jordan's two leading banks, financial advisers and experts on sea and land transport. The

follows statements by Israell government ministers and officials that an agreement has already been negotiated and initialled during secret talks between Mr Shimon Peres, Israel's foreign minister, and King Hussein and Crown Prince Hassan of Jordan in Amman last week.

Foreign Ministry officials have refused to deny or confirm the meetings but have said they only expect the agreement to be signed early next year. Israel radio reported yesterday that King Hussein had asked Israel and the

from the US on its \$6.5hn (£4.3bn) external debt beginning with \$360m of military debt. Mr Yitzhak Rabin, Israeli prime minister, who is visiting

Washington for talks with President Bill Clinton and the US Congress will press Ameri-can leaders to help with Jor-dan's indebtednessand to arrange a possible signing ceremony in Washington. King Hussein is expected to visit Under the Israeli-Jordanian

and start a series of joint projects in tourism, transport and energy. Disputed Israeli-held land around the Dead Sea and Arava desert will be formally handed to Jordan but leased back to Israel for along-term at a nominal price.

in anticipation of a signing Israel disclosed yesterday that it was already planning air and Arkia airline said it was ready to fly to Amman within 24 hours of being allowed to do so. The director of Israel's national public works said plans for a \$100m 60km highway linking Jerusalem to agreement the two countries Amman were also complete.

February next year.
Yesterday the Nigerian Labour Congress warned that it would call for a strike on Monday unless the price increase was rescinded.

Pakistan secures \$1.5bn in World Bank and IMF loans

By Farhan Bokhari

THE Pakistan government said yesterday it had finalised agreements to secure new loans worth \$1.55bn (£1.02bn) from the IMF and the World Bank over the next three years. The boards of both institutions and the Pakistani cabinet still need formally to ratify the deals but the formal announcement is expected over the next three years. early next year.

Mr VA Jaffery, the prime minister's adviser on finance and de facto finance minister, told journalists, an agreement had been reached to provide assistance under the

Enhanced Structural Adjustment Facility (ESAF) and the Extended Finance Facility (EFF) from the IMF, and PSAL (Public Sector Adjustment

Loan) from the Bank". He said that the government expecved to achieve a gross domestic product growth rate of at least 6.5 per cent a year, reduce inflation to 5 per cent and strengthen its international reserves significantly

It must also reduce the burden of domestic and foreign debt. Foreign debt rose to \$23bn - \$18.5bn long term and \$4.5bn short term - at the end of June 1993.

fresh signs that many reforms introduced by Mr Moeen Qureshi, the former prime minister, will remain on track. Mr Jaffery said the government had committed itself to continue with measures to improve tax collection, reduce tariffs, privatise state enterprises and deregulate the economy.

In response to questions on whether the inflation reduction target was a realistic one, Mr Jaffery said: "It is not an impossible target to achieve", adding that the government had three years to do so. However, some officials pri-

vately expressed concern over

the viability of such a commit-

EGYPT believes an outline peace agreement between Israel and Syria is achievable by the end of this year.

President Hosni Mubarak, Mr Amr Moussa, foreign minister, and Dr Osama el Baz, the president's top political adviser, have been encouraged by recent meetings with Syrian and Israel leaders and now hope their unofficial date for a breakthrough can be met. Mr Moussa said in an inter-

view with the Financial Times that the progress in the negotiations between Israel and the Palestine Liberation Organisation meant the issues separating Israel and Syria could be addressed with more urgency. "We are making progress

although I would not yet say tions, but said: "There is all other developments. It is that a deal is close. We have set a target date for the end of this year for the signing of a document on which both sides can agree," Mr Moussa said. He rejected the contention by Prime Minister Yitzhak Rabin of Israel that more time was needed for Israeli public opinion to take in the contents of the deal with the PLO.

"We believe a good deal between Israel and Syria could be absorbed and would be digestible. Our task is to get a good deal acceptable to public opinion on both sides. We are talking about a matter of months before all tracks are on the road to agreement."

He declined to say how the

breakthrough might occur, and conceded Syria retained some suspicion over Israel's inten- ceeds. It is the cornerstone for must be a matter of months,"

always the track in Washington, but there is more than one way to do something like this". He refused to elaborate if this meant that other meetings were taking place or planned. But he stressed it was critical for Israel and the PLO to meet the December 13 target date for the start of an Israeli

Israel-Syria outline peace pact 'likely soon'

town of Jericho; he believed they would meet the deadline. Mr Moussa, who helped broker the resumption of these talks in Cairo last week, said

Taba on Monday "It is vital that Taba suc- talk about five years or so, it

the litmus test. They have no other option but to reach agreement." He expressed confidence in the "tactical prowess" of Mr Yassir Arafat, the PLO leader, even if it only appeared "at the eleventh hour. This man understands the meaning of the documents that have been signed. He troop withdrawal from the understands very well the Gaza strip and the West Bank requirements of the moment." The essence of an Israeli-

Syria deal was clear. "It has to be a full and total Israeli withdrawal from the Golan Heights and a full peace. Neither party would accept less than is in the PLO-Israeli discussions con-tinue in the Egyptian town of phased, but "the phasing Taba on Monday. Should be reasonable; we can't



Moussa: quietly confident

He also warned Israel against attempting to exercise any form of economic domination over the West Bank and



By John Murray Brown

MR MICHAEL JORDAN, administrator to Polly Peck International, the collapsed fruit to electronics group, yes-terday appeared before the Ist-anbul public prosecutor's office to answer questions relating to to answer questions of bribery by Mr Asil Nadir, PPI's former chair-

Mr Jordan and Mr David Kidd of Coopers and Lybrand, the UK auditors, were visited

Row cuts

GENTLEMEN need no longer

go to London's Savile Row to buy a £2,000 suit. Savile Row

Britain's top gentleman's

outfitters are travelling the

world to find customers. Sales by Savile Row tailors on trips overseas account for about 70

per cent of turnover - two

years ago they were less

than half, according to the Federation of Merchant Tailors.

The itinerants have been trying to shake off the fall in the

number of international air-

craft passengers after the Gulf War, and the recession.

"I used to spend six weeks

year overseas, now it is more

like three months, says Mr

Peter Ferguson-Smith, the Fed-

eration's president and manag-

ing director of tailors Kilgour,

He flies between Abu Dhabi. Frankfurt and Beverley Hills

in the struggle to drum up

sales of suits. Prices start at £1,490 and options include a special cut to disguise the bulge of a revolver.

Mr Angus Cundey of tailor

Henry Poole says: "On Monday I am piling my cloth samples into the Volvo and driving to Paris. I'll be seeing Mr Balla-

car, Mr Cundey will get a trunk of samples delivered to

stay.

The phenomenon of the trav-

elling Savile Row tailor is not

new. In 1851, Henry Poole went

to Paris to measure up Napo-

leon III for a suit. Until 1940

the company had branches in Vienna and Berlin and the post

war years saw the popularity

of Savile Row among rich

French and Stanbury.

Drice

a global

figure

Saville

by police in their notel room in the Ciragan Palas Hotel late on Wednesday night.

Police took their passports and they were requested to appear the following morning, hen they were questioned for

The prosecutor's move follows a complaint lodged by Mr Nadir's lawyer connected with the continuing dispute over ownership of A.N. Graphics, an Istanbul printing concern claimed by the administrators. Sources confirm the company

was transfered to Mr Nadir for "nil consideration," just 3 days before the courts appointed the administrators in October 1990. The bribery allegations relate to an internal memo, a

copy of which Mr Nadir released yesterday. The administrators concede that the memo deployed what one offi-cial called "loose wording." including reference to the need for bribes to the customs to release a disputed piece of

gun, Mr Nadir's lawyer in North Cyprus said the Turkish prosecutor had issued a warrant for the arrest of all three administrators Mr Jordan, Mr Richard Stone and Mr Christopher Morris. However a spokesman for Mr Jordan said he had visited the police "voluntarily". Mr Jordan was due

back in London last night. The incident forced Mr Jordan to cancel a trip to northern Cyprus to attend court hearings in Nicosia today on the injunctions over the various PPI companies on the island. The hearing was cancelled. "This is a minor attempt to

put a spanner in the works in an effort to forcibly postpone Mr Jordan's visit to Cyprus." said an official.

However it marks the latest tactic adopted by Mr Nadir in his attempts to block the administrators access to Poly Peck companies. Mr Nadir jumped bail in May fleeing the theft and false accounting.

Britain in brief

Most take early option on retirement

The vast majority of workers begin drawing pension bene-fits well before they reach their official retirement ages of 60 or 65, according to a survey of leading UK pension

The survey, conducted by employment issues research service, found that over eight out of every 10 employees retired before reaching the "normal" pension age as defined by their scheme rules. Overall, two-thirds of recently retiring members went before the age of 60.

The findings have great significance for the government's policy on State pensions. It is considering raising the age at which women may begin receiving State pensions to 65 from 60 equal to that required for men. The survey noted that for schemes which do allow men to retire at age 60, there is a higher degree of "late" retirement since men have an incentive to keep working until their State pensions become available for income

Ford pay talks in deadlock

Pay talks at Ford of Britain look set for deadlock last night after six hours of talks between the company and its was expected on the original offer of 1.8 per cent this year and 2.5 per cent next. Ford told the unions last month that it had lost more than film a day in Britain since 1990 and was expecting a further sharp fall as a result of economic weakness in Europe.

Warning over Lloyd's

Lloyd's of London may attempt to "bounce" loss-makout-of-court settlement to legal disputes at the insurance market, the chairman of the biggest action group of loss mak-ers warned. Mr Michael Deeny told the Gooda Walker Action Group's annual meeting that Names would soon "receive a harrage of mail warning you settlement."

Too fat to fit

A 22-stone Liverpudilan fitter has been suspended from his job for being obese. The fitter, employed by NEI Clark Chapman in the Liverpool docks, has been sent home on full pay and told he can resume work when he loses two stone.

EDS-Scicon buys unit

EDS-Scicon, the information technology subsidiary of General Motors of the US, is to buy the organisation that provides computer services to the Department of Transport and its executive agencies.
It was chosen from a short-

list of bidders that included Computing Sciences Corporation of the US and a consor tium combining DVOIT managers and IBM of the US. DVOIT, based in Swansea,

vehicle and operators informa tion technology arm of the Agency, which remains its largest customer.

It became a separate execu-

tive agency just over a year ago, with an annual turnover of about £26m and about 480 employees. It is the first

Offer clears distributors

Electricity distributors in England and Wales were cleared of anti-competitive behaviour in the high street electrical goods market.

But the twin rulings by the Office of Fair Trading and Offer, the electricity regulator, included a disclosure that the 12 regional electricity companies (RECs) had lost a combined £105m in that market over the three years since privatisation. Dixons, the electri-cal retailer which brought the complaint that triggered yesterday's rulings, said it felt its complaint was vindicated by these figures, even though the charge of anti-competitive behaviour was not upheld.

John Brown contracts

John Brown Engineering announced contracts totalling £150m for power station equip-ment in both Oman and subsidiary is to extend and modify a power station and water distilling plant at Ghu-brah in Oman by adding a 250MW gas turbine plant.

Collector forks out on spoon

A 600-year-old spoon found in the thatch of a Devon farmhouse was lapped up by a pri-



Seventy-five years after the Armistice which ended the First World War, hundreds of old soldiers like the Chelsea pensioners pictured above, gathered for a solemn service of remembrance at Westminster Abbey in London. The 2,000-strong congregation and immdreds outside stood in silence as the chimes of Big Ben echoed to mark the 11th hour of the 11th day of the 11th month. After the service the Queen Mother, who was 18 when the Great War ended, placed a cross in the Field of Remembrance outside the Abbey

EU rules clash may alter code

CLASH between two Suropean directives could force a revision of UE govern-ment policy on compulsory competitive tendering by local

Many UK authorities now advertise contracts on the basis that Transfer of Undertakings (Protection of Employment) regulations of 1981, known as TUPE, will apply.

These effectively require any bidder to maintain the same workforce on the same wages and conditions of service. However, the European Com-

mission believes that this All that has changed. "Fewer might clash with the procure-ment directive, introduced as part of the implementation of businessmen are coming to London," Mr Cundey says. the European "single market", French businessmen are coming far less frequently. That which forbids authorities from goes for all the Europeans. forcing bidders to use local They fly in and fly out and lahour fores. don't have time to see

The Commission raised the issue, according to the Local

an advertisement published in the Official Journal of the European Communities by Croydon borough council tendering its financial services

This made it a prior condition that the council's existing staff would be transferred to the bidder. Croydon confirmed that the commission had queried the advertisement.

Mr Cliff Davis-Coleman, of Clause 26, a lobby group for contractors, said the commission's stance could sweep away the serious obstacle which TUPE poses to private contrac

"If the commission insists that this is indeed a local labour clause then the environment department will have to amend its advice for the Next Steps initiative and for compulsory competitive tendering." said Mr Davis-Coleman.

PRIVATISATION

"Bienvenue" to the world of Rhône-Poulenc

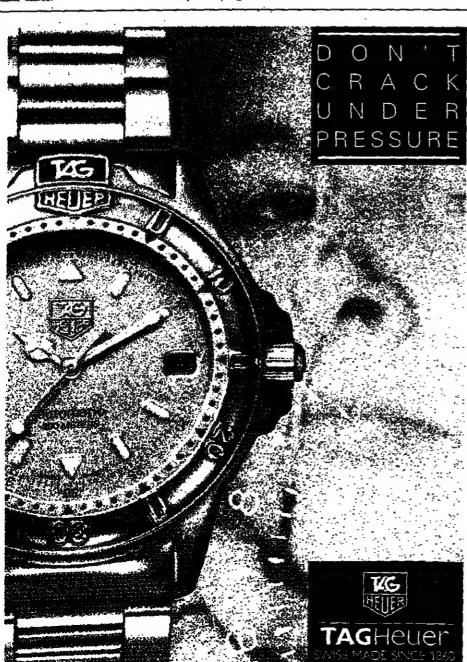
The Republic of France intends, if market conditions permit, to dispose of approximately 88.1 million ordinary shares "A" of Rhône-Poulenc (the "Shares") within the next few weeks and no later than 28 January, 1994 by way of a combined offer.

The combined offer will consist of:

- -an Offre Publique de Vente in France of approximately 47,600,000 Shares underwritten by a syndicate of banks led by Société Générale, Banque Indosuez and Crédit Lyonnais;
- -a global international offer of approximately 31,700,000 Shares underwritten by a syndicate of banks led by Banque Indosuez and Société Générale, consisting itself of offers being made to institutional investors and other entities in France and to investors in the United States (in the form of Shares or American Depositary Shares representing Shares), in Japan and in certain other countries; and
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The global international offer will be made by way of a book building procedure. The price per Share applicable to the global international offer will be determined following the book building exercise. The price will be no less than the price applicable to the Offre Publique de Vente in France.





over 'terrorism link'

in Washington and

PRESIDENT Bill Clinton has barred the latest attempt by Sinn Fein leader Mr Gerry Adams to enter the US on the grounds of his alleged involvement with the IRA.

The White House yesterday confirmed that the decisoun had been taken even though Mr Adams declared reason for his planned trip was to explain his peace initiative with SDLP leader Mr John Hume. In a letter to outgoing New

York's Democrat Mayor Mr David Dinkins, which was published in yesterday's Irish Times, the US president says: "Credible evidence exists that Adams remains involved at the highest level devising IRA strategy . . [he] has still not publicly renounced terrorism." According to a senior US administration official, President Clinton sent the letter to

Mayor Dinkins on October 30. The letter reiterated a policy decision in May this year not to allow Mr Adams into the US

THE Ulster Unionist Party has told the government it is prepared to forge "close and visible links" with the Irish Republic as part of a Northern Ireland settlement, Tim Coone

The proposals conflict sharply with a peace plan published yesterday by the Democratic Unionist Party, led by the Rev Ian Paisley, which rules out any role for Dublin. The UUP's approach bodes well for the peace process launched two weeks ago by Mr John Major, the prime minis-

with terrorist organisations. Mr Clinton pledged during his campaign to consider granting Mr Adams a visa, the official said. "We did consider it, and we decided against it." Mr Adams' attempt to obtain a visa was rejected in part because he no longer serves as a member of parliament. according to the official.

A spokesman for Mayor Dinkins said he was disappointed with the president's decision. In London vesterday, Sinn Fein's Northern Ireland chair-

ter, and Mr Albert Reynolds. the Irish premier. The Major-Reynolds initia-

tive has shown signs of run-ning out of steam as a result of unionist fears that Dublin is villing to talk to Sinn Féin. the political arm of the IRA. However, officials said the UUP was showing signs of "positive thinking" which could contribute to a settlement in proposed round table talks between the two governments and Northern Ireland's

four non-violent political par-

man Mr Mitchel McLaughlin insisted the Hume-Adams plan represented the best chance for The proposals link an end to IRA terrorism with a place at the negotiating table for Sinn Féin.

Mr McLaughlin said steps towards peace would be "dramatic and very quick indeed" if London embraced the proposals. He added that the IRA was not prepared to unilaterally cease violence but might scale down its operations while

THE licence to operate Britain's national lottery is to run for less than seven years, Mr Peter Davis, director general of the National Lottery

The main licence for the lottery, designed to raise hundreds of millions of pounds for "good causes" - charity, the arts, sport, heritage and celebrating the millennium - will expire on March 31 in the year 2001. As the successful applicant will not be chosen until March or April next year and would be unlikely to be up and

terday that there would be a " very strong presumption" that licence runs out

to recoup the cost of an invest-

the church's investments.

Total value of the commission-

ers' income producing assets

declined from nearly £3bn in

1989 to £2.16bn last year,

largely as a result of falls in

the property market where the

church has much bigger hold-

ings than other investment

institutions. In August a report

from Coopers & Lybrand,

accountants, commissioned by

Dr Carey after reports in the

Pinancial Times, criticised the

commissioners' heavy specula-

Council which advised the monarch. The Privy Council became clumsy and ineffi-cient, and more importantly critical, and was

Charles II was the first monarch to consult a

small group of Privy Council members, called

the Cabinet because it met in the King's closet.

The Cabinet began to acquire a role and author-

ity of its own when George I stopped coming to

Decisions were taken to the King by one of the

The Great British Lottery Company, a consortium that includes Granada said yesterday it accepted the length of the licence.

The director general is insisting that the lottery must be "tasteful" and avoid games and advertising likely to lead to "What we want is an abso-

lutely clean, respectable, stable image," said Mr Davis whose primary task will be to ensure the probity of everything to do with the National Lottery. Mr Davis said his office would he investigating the background of all those applying to run the lottery and would call on information from a wide range of government

departments. We must not have the wrong people running this lotthe director general

The draft invitation to apply and draft licence makes it clear that applicants will have to provide plans for national cov-erage and a launch date. The lottery will have too be available in every local authority area six months after the national launch.

THE BRAIN DRAIN of qualified scientists and engiseers from the UK is slowing down, but migration is concen-trated on the highest quality staff "to the detriment of the UK," the Royal Society says

brain drain

EU takes

share of

Between 1984 and 1992, 13.5 per cent of recently qualified British PhDs, chose to leave the country – almost identical to the migration between 1975 and 1985. There were small drops in the numbers of more

sentor staff leaving. EU countries have gained in popularity as a destination compared to the US, suggesting closer integration of the UK and continental research

Meanwhile. immigration to UK research groups increased from 2.9 to 4.8 per cept. However, the Royal Society Britain's premier scientific organisation, which produced the report jointly with the Royal Academy of Engineer-

ing, counselled caution

because academics leaving

tended to be of the highest quality.

While those leaving the UK did so for professional reasons to take up leng-term posts, those arriving in the UK tended to be moving into

chort-term posts.

Returning British emigrants
"overwhelmingly" did so for personal rather than professional reasons. Getting the King to accept the "advice" of his

Chemistry has suffered the greatest increase in migration. with 16.2 per cent of recently qualified chemists teaving the UK between 1984 and 1992. compared with 12 per cent between 1975 and 1985.

Earth sciences sew the sharpest reduction to migration, from 23.6 to 12.7 per

Terrace, Landon SWIY SAG. EZS (EZ? opersons).

Clinton bars Adams Lottery licence to run until 2001 running before the late £200m to set up the national

announced yesterday.

Social Affairs Correspondent

THE CHURCH OF ENGLAND

faced "serious but not disas-trous" financial problems as a

result of an alarming decline in

its assets. Dr George Carey, Archbishop of Canterbury, told

"We have been living beyond

our means for many years,"

the archbishop told a debate on

a report into the conduct of

the Church Commissioners,

its general synod yesterday.

autumn of 1994, the licence runs for no more than six and a half years. Mr Tim Holly, chief execu-

tive of Camelot, one of the declared bidders for the licence was disappointed yesterday: "I thought we would get between seven and 10 years." Mr Davis made it clear yes-

there would be another competitive tender when the first Lottery operators will have

ment likely to be in excess of

Church finance problems 'serious' Rt Rev John Wayne, Bishop of Chelmsford, who chaired the Lambeth Group - a committee set up to consider the Coopers & Lybrand report - told the synod he did not seek to "min-

> had revealed. There had, said the bishop, been three principal problems: commissioners increased an already large exposure to property, and then borrowed to finance speculative property investments:

Out of the closet: the history of a body of influence

The Cabinet evolved from the medieval Privy Gradually the Cabinet developed its role as the

imise the seriousness of the sit-

uation" which investigations

• their assets committee failed to receive regular and accurate reports from executive management to enable them to control property developments adequately: • the commissioners took on commitments to finance clergy

benefits in excess of their

financial capacity. As a result of the drop in investment income parishes will have to meet more of their own costs and the church is examining ways of simplifying

Minister reveals style of Major's cabinet government

By Philip Stephens, Political Editor

THE TRANSFORMATION of the modern British cabinet from an executive into a reporting and reviewing body has been underlined with a rare analysis from a senior minister of the structure of government decision-making

Lord Wakeham, leader of the House of Lords and one of the longest-serving members of the present cabinet, said the delegation of decision-making to smaller groups of ministers was "an irreversible consequence" of the complexity of modern government. But offering the most comprehensive insiders' account of the workings of the cabinet, Lord Wakeham said that Mr John Major had halted one of the most controversial trends of Lady Thatcher's premiership.

The present prime minister had by and large avoided his predecessor's tendency to establish small ad hoc groups of hand-picked ministers to push through decisions. Instead Mr Major relied on the more formal - and now publicly-announced - complex of cabinet committees with their fixed membership of senior departmental ministers.

Speaking at Brunel University, west London, Lord Wakeham said that these committees, which embrace all of the main domestic and foreign policy issues have "authority to declue on behalf of the cabinet". They did so unless the relevant committee chairman took the unusual step of referring an issue to full cabinet. But he coupled his public acknowledgement that by the



Cabinet makers: George I left the cabinet alone to make decisions while Baroness Thatcher created 'ad hoc' committees

of main issues before them had been settled with an insistence that it maintained a vital role. Cabinet was the forum in

which a government established its collective identity: "That is a very important role. filed into 10 Downing Street 1 think many commentators who bemoan what they see as the decline of the cabinet as a decision-maker fail to appreciate its significance as the cement which binds the gov-

ernment together". Lord Wakeham, who chairs many of the key domestic policy committees, used much of

his lecture to highlight the constraints on government The detailed commitments

eventually by-passed.

its meetings.

ministers present.

contained in general election manifestos were departed from at the government's "peril". At the same time the prime minister was obliged to build a con-

the city's parlous commercial

greater battle still lies ahead:

how to revive the country's

depressed property sector.

sensus among members of a cabinet representing different wings of his party, he said.

Lord Wakeham's lecture, which confirmed the pivotal role of the Treasury in all significant policy decisions, highlighted also the constitutional and practical limitations on he said.

the prime minister. Despite his obvious powers of patronage "It is just not practicable for the small team in the Downing Street complex of buildings to have the necessary depth of knowledge to drive policy for-ward across the whole field",

The report adds that the proportion of Pellows of the Kojal Society who live about the continuing to rise.

The interaction of Scientists and engineers 19684. SEPSU Policy Study No. 3. Publication Sales Dept., 6 Carly House Tourism Landon SWIV SAL

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property market. But the

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HATTON GARDEN

QUIET MEWS of GL Ormand Street Isl Noor offices to let. 950 sq.ft. E8 people, 071 723 9188

The EMI will employ about 250 people and occupy 5,000 071 723 9198 square metres of office space, a fraction of the average 220,000 sq m leased in Frankfurt in each of the past five years. Yet, as Mr Robert Orr of surveyors Jones Lang Wootton in Frankfurt says, the EMI decision should inspire confidence Write to Box B1904, Financial Times at a time when the market is One Southwark Bridge. London SE1 9HL in the doldrums and the wider economy endures its worst

"Investors will be comforted by the knowledge that its future is secure. It will not lead to a rapid pick-up in the commercial property market but it will bring to an end the slide in values we have seen over the past 18 months." Rents for prime properties it. central Frankfurt have

recession in 50 years.

"The decision confirms

Frankfurt's position in the

financial world," he said.

dropped by 21 per cent over the past 18 months, from DM95 a sq m to DM75 a sq m. The amount of commercial space likely to be leased this year will be about 200,000 sq m. less than the past five-year average but down from the 250,000 sq m leased last year and the record 320,000 sq m in 1991. Other commercial centres in

Germany's strongly regionalised economy have suffered similar declines; the sharpest falls have been in Berlin and Leipzig, where rents shot up on the back of speculative trading in the aftermath of German reunification in 1990, before dropping back steeply. In cities such as Düsseldorf,

Munich and Stuttgart, rents have also fallen but not so sharply. These cities will, for the immediate future, continue to suffer from the combined effects of regional economic weakness and a surplus of sup-ply, as new buildings, commissioned before the downturn, come onto the market. The decision to base the EMI

in Frankfurt, the most international of Germany's business centres, will accelerate the tendency for foreign banks and MEWS BUILDING ECT To let 640 sq.ft. eath garage for 2 cars. New lease 071 723 9136. other financial institutions to raise their profile in the Finanzplatz. At the same time, financial houses without a foothold in Frankfurt are likely

PROPERTY Frankfurt in favour

link between Crown and Parliament.

Cabinet lead to a series of disputes.

ordination if its departments.

lectively responsible" for decisions.

The development of political parties meant that

the choice of government and prime minister moved from the Crown to the electorate.

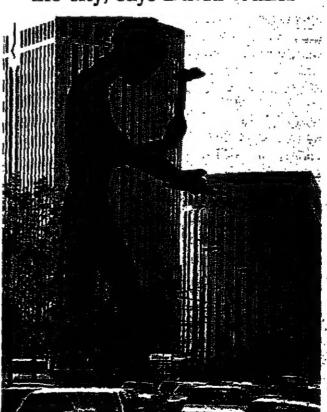
In modern times the Cabinet makes policy, has

overall control of the government, and co-

The members of the Cabinet are in theory "col-

The Cabinet normally meets twice a week.

The EMI decision is a boost for the city, says David Waller



The Hammering Man, an arresting work of sculpture outside Frankfurt's Messeturm, where Reuter has leased three floors.

This process is already under way: Reuter recently announced its decision to take three floors of the Messeturin. while J.P. Morgan is to take 8,000 sq m in the former Finanzamt building in the centre of Frankfurt owned by Mr Dieter Bock, the entrepreneur best known in the UK as a big shareholder in Lonrho, the international trading group. The securities house S.G Warburg, Moody's, the credit rating agency, and A.T. Kearney, a US consultancy, have between them taken the bulk of the former Chase Manhattan building at Taunusanlage 11. Domestic groups have also played their part in absorbing some of the commercial prop-

erty surplus in Frankfurt.

Dresdner Bank has taken the

whole of the 15,000 sq m Für-

stenhof development. Deutsche

Bank recently celebrated the opening of its third skyscraper in the city, the 60,000 so m Trianon, one third of which it will be using for its own pur-poses while the rest is to be let to BRG Bank and others.

These lettings have removed: some of the 350,000 sq m of complete and vacant property in Frankfurt city centre and its suburbs. In spite of this Mr Orr of Jones Lang Wootton still believes the vacancy rate in Frankfurt is likely to rise from 5. per cent at present to 6 per cent next year. This is low by international standards - London's West End has a vacancy rate of 9 per cent while the City suffers from a rate of 16-17 per cent - but is high in compartson with Frankfurt's historical average of 2-3 per cent. While this oversupply will continue to dampen the mar-

ket's prospects in the short term, there are imp factors which are working in favour of properly markets in Frankfurt and in Germany's other had-

ing commercial control · First, interest rates. Follow ing the latest of the Bondes bank's interest rate cuts. long-term rates are now at historical lows: A good quality borrower could obtain five-year fixed financing at an effective rate of 6.5-7.5 per cent. This compares with a peak of 9.5-10 per cent in 1991 and means that for the first time since the middle of the 1980s the yield on certain types of commercial property investments - particularly office developments in the suburbs of Frankfurt exceeds the financing costs.

While property yields on prime properties in the centre of Frankfurt remain at 5-5.5 per cent, an investor can expect yields of 6.75-7.5 per cent on suburban property, guarantee-ing a positive cash flow on investment from the outset. . Second, is the phenomenon of the German "open-ended" property funds - an investment vehicle popular with private investors. The 14 open ended funds that exist have provoked huge investor interest. In the first 10 months of this year investors poured DM11.5bn into the funds, up from DM6bn last year and DM2bn the year before. Total assets have doubled to DM39bn

in the past three years.

The reason behind the popularity of open-ended funds, at a time when investors could have made more money in ris-ing equity and fixed interest markets, is perplexing market analysts: one suggestion is that the volatility of the securities markets has frightened Germany's more conservative investors into the stable world

of property. The open-ended funds are legally obliged to invest in property: this alone is likely to provide support for the market. As Mr Michael von Zitzewitz of CGI, the Commerzbank property fund, explained to investors last week, the funds have invested nearly DM2bn in six months to July. The "pressure [on open-ended funds] to invest" proved difficult to resist, he said, given sharply

improved yields The "pressure to invest" is also making itself felt elsewhere DGI, Deutsche Bank's property-fund, this month conchided the biggest property acquisition in the City of London in two years with the purchase of a long leasehold on

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Inward focus on total quality

financial performance of total quality programmes in the UK has been shown to be pretty esearch has therefore been devoted

to finding out why.
A survey of TQM in Scotland carried out by Durham University Business School* has concluded that the focus of quality in companies is too often inward looking. For example, while 70 pe cent of the 650 organisations which replied have marketing departments, less than a third use them to develop, implement or assess the effects of their quality

Quality without the person who experiences the product, the real customer, is like a car without a driver - it just won't go", is how Barry Witcher of the school's Centre for Quality and

Organisational Change puts it. Bradford University Management Centre, meanwhile, has come up with a different angle by studying the annual reports of the top 100 European companies and a randomly selected sample of 100

UK businesses.**
It found that very few provide relevant information about their mission statements, TQM approach. future intentions or true business performance.

Among those to be commended are Cadbury Schweppes, NFC, RTZ, Thorn EMI, Forte and WH Smith.

The report recommends that companies "stop believing in the myth that TQM is only a technique of relevance to the business units and with no corporate value to it". Business unit performance will improve with "visible support and commitment from the holding or parent company", while better head office understanding of units' capabilities will lead to more realistic targets.

 The adoption of total quality management in Scotland, DUBS Mill Hill Lane, Durham City DH1 3LB. Tel: 091 374-2311.

**The power of corporate reporting in conveying company mission and total quality achievements, University of Bradford, West Yorkshire BD9 4JL. Tel: 0274 733466.

puter industry, it was once essential to understand International Business Machines, hardware manufacturer par excellence and industry leader for three decades,

Today, with IBM fighting red ink and loss of market share, the model is Microsoft, the aggressive young pretender to IBM's crown. Creator of MS/Dos and Windows, the operating systems which control more than 90 per cent of the world's per-sonal computers, the company has begun to influence others in a way

reminiscent of its older rival.

Microsoft, however, is living in a changed world and the management and strategic challenges are correspondingly different. While IBM wanted total control of its customer. Microsoft is increasingly focusing on what it believes it does best, designing and producing qual-ity software. As Steve Ballmer, responsible for the company's sales and marketing activities, points out: "We cannot do everything. As a result, to reach large businesses we will have to forge relationships with new business partners - not just the distributors we have always dealt with, but companies developing specific software solutions to their customers' problems."

Microsoft's management philosophy, explains Ballmer, is "ultimately conservative". Much of this is rooted in the personality of Bill Gates, Microsoft's 38-year-old co-founder, chairman and chief executive, whose parsimony and competitiveness are equally notorious. But Ballmer, a 37-year-old college friend of Cates and effectively Microsoft's joint number two, is clearly a thoughtful and assertive influence.

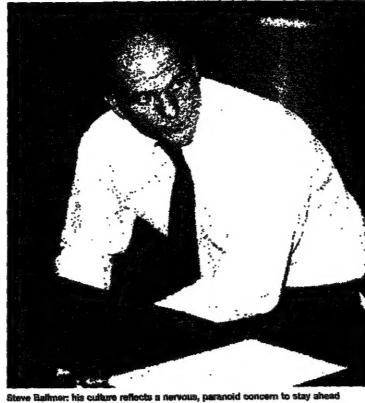
"When I started [in 1980], Microsoft had 30 people. When I had been there two months, I told Bill I thought we ought to hire 17 more people. He said: 'I think we are going to go bankrupt if I keep you here. I'm not sure this is going to work out'."

Ballmer stayed and Microsoft did not go bankrupt. The success of its operating systems on IBM-style PCs, its computer languages and applications programs turned it into the world's most successful packaged software supplier. Last year it had sales of \$3.7bn (£2.6bn), up 36 per cent on the year before and net income of \$953m.

The changing marketplace will test both its adaptability and technical expertise. Microsoft has proved itself the king of the electronic desktop, providing operating systems, word processors and spreadsheets for people using standalone personal computers. But as large companies seek to link their computers together and establish enterprise-wide information networks, how will the company react? Windows NT, Microsoft's latest

Bill Gates' number two talks to Alan Cane and Tim Dickson about the future of the computer industry

Microsoft's loud mouse



operating system, is the company's technological answer, but Microsoft, as Ballmer readily agrees, has less experience of corporate data processing than, for example, IBM or

Ballmer says Microsoft has more experience than many people realise, but adds: "I am not convinced that IBM or Unisys - where one company supplied hardware, software and services - is the model for the 1990s. In our model we focus on what we do best, which is to build software products. Others build hardware, deliver services and design custom developments.

"We have to mobilise an infrastructure around our products or people will not design them into their systems. We have to explain that model to our corporate customers. We are not going to be a cradleto-grave supplier. If people want a company to integrate their hardware or write a custom application, that company is not going to be us." Can Microsoft, however, continue to dominate the software business

and avoid "doing an IBM"? As Ballmer tells it - his style is engagingly direct, the decibel count unusually high - the company can hardly be accused of complacency. He describes a culture which reflects a nervous, almost paranoid concern with staying ahead. "We are certainly paranoid enough about the potential to fail that we are looking very hard for the potholes in the road."

Having Gates around evidently helps. "Bill is good at saying: 'I don't care how good things seem to

most people. I see deep problems'," explains Ballmer.

Conscious of the technological obsolescence pothole into which IBM stumbled, Microsoft has one senior employee (Nathan Mirvald, vice-president of advanced eachnology) constantly scanning the horizon for new business threats.

Ballmar distinguishes three

phases in the company's develop-ment. The first was characterised ment. The first was characterised by a focus on technology and on business ("before you hire anyone or do anything, get a customer"), but there was little management vision. "Bill had all these anvelopes with all the contracts written down and everybody in the company and their salaries and he was doing these calculations over and over the these calculations over and over to make sure there was enough of this to cover that," Ballmer recalls.
In the second phase, Jon Shirley

of Tandy Corporation was hired to inject some business sense into a the chologically aggressive company which was being strangled by tight purse strings. "Jon helped us grow the management structure that enabled us to do the investing that I wanted and that Paul Allen, Microsoft's co-founder, wanted. It was what Rill wanted to do as well but he did not have the confidence."

Shirley has since retired, although he keeps in close contact with the company. A replacement did not work out and the company established an "office of the president" last year to support Gates. It comprised Ballmer as head of sales, Mike Maples, head of the products group, and the late Frank Gaudette, who had been chief financial officer.

The challenge now, Ballmer says, is how best to present a unified approach to its customers, while allowing the separate divisions considerable autonomy. "We spend a lot of time pushing ourselves. How do we become a global company? How do we measure the effectiveness of a sales operation when we are working with partners? If there is a price war you don't want to be the guy caught with higher overheads and processing costs than others because you've been sloppy."

Microsoft's success has made a lot of its employees potentially very rich through share options and that has helped to maintain the youthful aggression of the culture: "Any senior executive at Microsoft can retire if they want to. The nice thing about having people make money is that they don't stick around unless they want to," Ballmer says. "They stick around because they want to work hard and are excited about what we are doing. It is a nice filtering

He and Gates, he says, are good for at least another 10 years. "We don't work as hard as we used to, but we still work very hard and we

Advice one can take to heart

Carol Cooper looks at a new guide to executive health



PEOPLE with demanding occupations rarely spare a thought for health when things are going well. Life is busy, health is largely a matter of luck HEALTH CHECK and, besides, isn't

everything had for you these days? Faced with confusion and tight schedules, it is little wonder executives are apt to throw their hands up in self-defeat, go for another three-course lunch and carry on exactly as before. The dietary fat theory - that lowering cholesterol levels is associated with an excess of vio-

lent deaths - received a sizeable knock when it was mooted a few There are various reasons why results of such studies could be a statistical quirk. Nonetheless, they gave some people the idea. were in vain, since whatever might be gained on the swings

would be promptly lost on the This is not so and precise anthoritative advice is needed. The 12-Week Executive Health Plan' by David Ashton concentrates on the prevention of coro-nary heart disease and some of the common cancers and gets

down to specifics. Its approach involves a numerical self-appraisal of health risk, which executives will find more compelling than vague unquantified exhoriztions to lose weight, est better and take more exercise. As a cardiologist, Ashton has worked for more than five years

with this type of health risk appraisal (HRA), which incorporates blood pressure, smoking, drinking, diet, stress and exercise (or lack of it). Companies which provide medicals are already asking similar questions, so some staff may be familiar with the concept. How-

ever, they are not always moti-vated to beed the warnings they receive from employers. Cholesterol is one of the variables taken into account in the calculation, since it is an independent risk factor, as was realised about 30 years ago.

Recent studies show that lowering cholesterol can improve blood flow in the coronary arteries, at least in men. Data on coronary artery disease in women are scanty, though there is no reason to think that the effects should be different

As this book explains, however, it is naive to believe that a raised cholesterol level is in itself a cause of heart disease. Cholesterol exists in two forms: LDL which is harmful and HDL which is beneficial. It is a little-known fact that some cholesterol is essential to

There is also a popular misconception about the role of diet. It is saturated fat rather than choles-terol which raises blood choles-terol, hence a cholesterol-lowering diet is not the same as

low-cholesterol diet.
It will not always be easy to have basiness lunches and eat healthily, but it is feasible to follow most of the advice in the book; despite its title, this is not a detailed scheme of how to spend the next 12 weeks down to the last Ryvita, but an explanation of scientific principles which are not, alas, always obvious from what is reported in the press.

There are plenty of data simed at intelligent readers who ask questions and want to be able to act on the answers. The HRA score should change for the better within a mere 12 weeks of doing the right things. As Ashton puts it: "You can train for a murathon in 12 weeks."

The best news of all is that you do not have to. Exercising seven times a week is not significantly better for the heart than a brisk walk three or four times a week. Within the pages of this book there are more supposts of good news besides. For example, antiexidants, the naturally occuring substances, may help prevent can-cer and heart disease and the fact that giving up smoking produces benefits for the heart within hours of stopping. To some extent one can, after all, make one's own

The author is a London general "The 12-West Executive Health Plan, by David Ashton. Published by Kogan Page, 19.99.

PEOPLE

Invitation to offer to purchase the assets and business relating to the production of plastic and rubber additives

EniChem SpA, headquartered in Milan, Plazza della Repubblica, 16, with fully paid up share capital of Lit 4,250 billion, and registered with the Milan Court, Companies' Registry no. 293559, has received preliminary offers for the plastic and rubber additives business, which is owned by EniChem Synthesis SpA ("ECS"), a wholly owned subsidiary of EniChem SpA. ECS now invites other parties with an interest in acquiring this business to submit offers for this business. Combined offers by more than one party will not be

Since the production activities of this business are integrated with the business producing Allyldiglycolcarbonats - "ADC" (monomer for optical applications) and Dimethylhexanedlol - "DHAD" (intermediate for peroxides), ECS will consider offers which include the assets and the business relating to the production of these two products.

The assets and businesses offered for sale include the entire Pedrengo site (Bergamo) and the plant used in the production of plastic additives at Ravenna, whose production plant is Interconnected with the ADC and DHAD plant. The 1992 turnover of the businesses being sold, including ADC and DHAD, was approximately Lit 100 billion. The assets and businesses will be sold in their current condition (de jure and de facto) as at the date of closing and it

will be the responsibility of the buyer to ascertain that For the purposes of this transaction, ECS has engaged the services of Samuel Montagu & Co. Limited ("Samuel Montagu"), to whom interested parties should direct any enquiries. The relevant persons at Samuel Montagu can be

Samuel Montagu & Co. Limited 10 Lower Thames Street - London EC3R 6AE, England Christopher Clarke (Director), Patricia Hudson (Director), David Blake (Assistant Director), Maurizio d'Andria (Assistant Director Tel: (44-71) 260 9000, Fax: (44-71) 623 5512

This advertisement is directed only at parties which are incorporated as limited liability companies. ECS will need to be satisfied that interested parties have adequate financial resources to acquire and to fund the future development of Interested parties should register their interest by contacting

Samuel Montagu in writing and applying for the information memorandum specifically prepared for the sale.

Registration of interest by fax is acceptable. ECS reserves the right, at its sole discretion and without assigning any reason, to refrain from providing the information memorandum to any interested party. The information memorandum will be sent after a confidentiality agreement has been validly signed by an officer or legal representative of the company and returned to Samuel Montagu no later than 22 November 1993. Together with the confidentiality agreement, interested parties must send financial statements for the last three

years, a description of its activities and of the industrial and economic rationale for the investment. Brokers or agents of any kind must disclose the identity of the company they represent.

This represents an invitation to offer but does not represent either a public offer ex art. 1336 of the Italian Civil Code, or a solicitation to public saving, ex art. 1/18 of Italian law no. 216/1974 including successive modifications and integrations Neither this invitation, nor the receipt of any offers by ECS will create, with respect to ECS, any obligation or commitment to sell to any bidder and, with respect to any

bidder, any right to demand any performance whatsoever by ECS (including the payment of any brokerage or advisory feet or expenses). ECS reserves the right to withdraw from negotiations with interested parties without assigning any

Whilst every reasonable effort has been made to ensure that this announcement accurately reflects the Italian text of the announcement appearing in "Il Sole 24 Ore" and other Italian newspapers on 12 November 1993, in the event of any discrepancy the Italian text shall prevail.

This advertisement and the sale procedure are subject

This advertisement, for which ECS is responsible, has been approved by Samuel Montagu & Co. Limited, a member of the Securities and Futures Authority, for the purposes of Section 57 of the Financial Services Act 1986. Samuel Montagu & Co. Limited is acting for ECS in relation to the publication of this advertisement and is not acting for any other persons and will not be responsible to such persons for providing protections afforded to customers of Samuel Montagu & Co. Limited or advising them as to any matter referred to herein.

Caradon seeks finance director

in wake of Pillar acquisition

Caradon, the building materials group, has moved quickly to reorganise its management structure following its acquisition of the Pillar group of businesses from RTZ. The purchase, for £800m, was announced in August and com-

pleted late last month. As a result of the changes the group is looking for a new finance director who will become the fifth executive director on the board, Peter Jansen, chief executive, said the group had already started

Caradon had found good

ABB promotes

David Denton

David Denton, managing director of ABB Industry, is to

become managing director of

ABB Industrial Systems, a

new company to be formed as

part of a restructuring of Asea Brown Boveri's UK operations.

Denton will take on his new role on January I, and John

Trosthelm, managing director of the UK company ABB Pro-cess Automation, will become

president of Obio-based ABB

Industrial Systems.
The new UK company will

take over all the activities of

ABB Process Automation and

ABB Industry, along with the superchargers and district heating activities of ABB

Power. Its formation follows

ABB's recent announcement of

worldwide changes to provide a better customer focus.

operational management in the Pillar businesses, he says. However, most of Pillar's head office people will stay with RTZ.

Jansen said under the new structure the group's larger businesses would report directly to one of three main board directors to keep communication lines short, while smaller companies will be clustered. The three areas will each have an executive committee chaired by the director

Daniel Cohen, currently finance director and managing

associate director of finance

appointed finance director of ALLIED LEISURE.

vice-president personnel with

has been appointed group personnel director of NORTH WEST WATER.

■ Douglas Sinclair, group

PITTENCRIEFF, has been

appointed chief financial

Communications, its US

subsidiary.

Rileen Carr, acting finance

director since January of CLUFF RESOURCES has been

confirmed in the post; she first joined Cluff in 1981 and before

rejoining at the beginning of

the year was employed by the Marc Rich organisation where

she was involved in setting up a joint venture in Russia.

officer of Pittencrieff

finance director of

Abbott International in Illinois,

Marc Dufour, formerly

director of bathrooms and some building products, will be in charge of all the group's European building products businesses. He will give up the finance function when a new person is appointed.

Peter Hewett will pass his responsibility for heating products and double glazing to Cohen, but take charge of all the engineering, automotive and distribution activities. Tim Walker, who correctly

runs the group's US security printing business, will be responsible for all the group's north American activities.

Damien Harte, formerly

New package at Portals

Roy Gardener, the season Portals manager responsible for reveniping J.R. Crompton, the teabag papermaker, acquired from the Buzzl group in 1990, is stepping saide from the start of January, thus triggering a management

Gardener, 54, who has spent the past four years as Crompton's managing director and has overseen a substantial improvement in productivity and profits, is to undertake a number of special assignments within Portals core security and specialist papermaking

He will also continue as a member of Portal's papermaking divisional board and as a Crompton director, but will be succeeded as Crompton managing director by Nick Acland, 33.

Acland, who has an MBA from Insead, is moving over from Portals (Bathford), which makes watermarked high security paper for non-currency security documents including the new DSS high security covers for pension and other allowance books. Acland has been managing director there for the past four years.

Keith Brown, 37, will become managing director of Portals (Bathford) which is a world leader in its market. He will bring to the company broad strategic skills and papermaking experience, which includes the integration phase and subsequent growth at. Crompton where he has been a director for three years.

switches ■ Judita Scott is promoted to European and of GANDALF DESTAL COMMUNICATIONS.

Electronic

M Anthony Pilkington, formerly director of finance, Europe, based in Paris, has been appointed and of DELCO Electronics Overseas Corporation, in Liverpool, on the retirement of Jack Moore. E Alison McCreath has been prometed to market velopment director of

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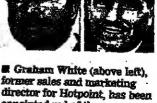
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CACES.

RADRUS COMPUTER SERVICES David Carew-Jones. formerly marketing manage of Uniplex, has been appointed international marketing director of PILOT SOFTWARE. Richard Provis, formerly sales director of Nexus Payment Systems International, has been

appointed md of TRINZIC Robert Grant, formerly head of the legal department at Jaguar, has been appointed company secretary of McDONNELL DOUGLAS





director for Hotpoint, has been appointed md of the consumer products division of MITSUBISHI ELECTRIC UK ■ Angus Drever (above right), has been promoted to become director, copier/fax division of TOSHIBA Information Systems (UK).

Alan Parker has been promoted to become director, international marketing projects for IMRS Inc and will split his time between UK and international operations. an Bullen, formerly chief executive of Hestair Computer Group, has been appointed midof AT&T ISTEL financial and

retail services. Ton Pinner, formerly md of 8Com UK, has been appointed group md of EUROPEAN NETWORK ENGINEERING. I John Kick has been promoted to director of

personnel for HEWLETT PACKARD in the UK.

LONDON STOCK EXCHANGE

(Financial Times 7/10/93)

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FINANCIAL TIM

FT-SE 100 Index reaches new peaks

Insight and foresight. Every Friday.

From your local newsagent



Andrea Wonfor, deputy director of programmes and controller of arts and entertainment at Channel 4, is returning to Granada Television as director of pro-Wonfor, whose first job in

television was at Granada, has been involved in developing programmes such as The Big Breakfast, Drop The Dead Donkey, Without Walls and The Tube. She replaces David Liddiment who left Granada earlier this year to join the BBC.

"I have thoroughly enjoyed my four years at Channel 4 but this is an opportunity that I feel I can't refuse," says Wonfor, who is a former director of programmes at Tyne Tees Tele-



David Worthington Ltd

(T/A Chillcotts and Chillcotts Seals & Gaskers)

The Joint Administrative Receivers offer for sale the business and assets of the above company.

- Principal features comprise: Manufacturer of exhausts, silencers, fuel tanks and gaskets for commercial and off-road vehicles
- Turnover of c£2 million
- Based Talford. Premises 60,000 sq.ft.

For further information contact the Joint Administrative Receivers, Mark Hopton or Ann Davies, KPMG Peal Marwick, 2 Cornwall Street, Birmingham B3 2DL Tel: 021 233 1666 Fax: 021 233 4390,

KPING Corporate Recovery

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Private Property Investment Company 6 Freehold Properties Located M20 - M23 Current Rental of £1.7 m E.R.V. £1.85 m approx Mainly Long FRI Leases with Blue Chip Tenants Borrowings under £2m

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Turnover to year end 93 52.4m BUSINESS FOR SALE

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Tel: 071-407 8454

which an available by writing to The discensest Production Director, The Financial a. One Southwest: Bridge, London SEI 49-IL Tel: 071 873 3223 Par: 071 873 3064 LEGAL NOTICES

MARWELL COMMUNICATION CORPORATION PLC

(IN ADMINISTRATION)

Scheme of Arrangement

ECU 75,000,000 8 1/1% bonds of 1988/1993

SFr.158,000,000 5% bonds of 1988/1995

Declare avenue.

In consultation with Beyerische Vereinsbank AO, the agent bank for the Demashe Mack and ECU bonds, and Swiss Volksbank, the agent bank for the Swiss Franc bonds, (together the "Agent Banks") the Administrators have made special arrangements for payment of distributions to bondholders under the Scheme and the Plan.

distributions to bondholders under the Scheme and the Pisa.

In order for bondholders to receive distributions under the Scheme and Pisa they must exchange their bonds for distribution certificates (containing 15 individual distribution toupons).

Notice is hereby given that the distribution certificates are available for exchange against astronder of the bonds as from November 18, 1993.

attreader of the Bonds as from November 18, 1993.

If your bonds are deposited with a custodian bank those bonds will be exchanged that the security clearing system (Euroclean, Cotel, Dentsche Kasterweren and Schweizeri Effektan (Eurocean Aktiongeselischaft) or between the custodian bank and the respectage of Bank and distributions will be paid to you by the same method that any into Bryonent under the bonds would have been remitted to you.

If you or your custodian bank hold definitive bonds, those bonds should be surrend to the relevant Agent Bank at the following address:

Carine Vollechank

la order to ensure that you are able to participene in distributions, please si

Feature notices relating to the timing and method of payment of distributions will be laced at least 7 days before a distribution is made in the following publications:

Swiss Volksbank Bahnhofstrasse 53

Attention: WAGB/VEGE

8021 Zarich

Plan of Reorga DM 150,000,000 6% bonds of 1900/1993

The Company is based on the South Coast operating from two freehold depots. Turnover is in the region of £1 million. Offers in excess of £1 million are invited for the shares of the Company.

Principals only need apply.

Write to: Box R3022, Financial Times London SE1 9HL

THE COMPANIES ACT 1985

THE COMPANIES ACT 1988

NOTICE IS HERREPY GIVEN that the Order of the High Court of Justice (Chancery Division) dated Wednesday the 3rd day of Norvember 1993 confirming the reduction of the capital of the above-manned Company from 258,240,000 no 159,400,000 and the Mannie approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the above-mentioned Act were rejistered by the Registrary of Companies on the 4th Norvamber 1993

DATED this 9th day of November 1993

Theodore Goldand

Ref: 246/323/2090.181

IN THE MATTER OF THE COMPANIES ACT 1985
NOTICE IS FIEREBY GIVEN that so Order of High Court of Institute Officer of High Court of Institute Officer of the Capital Redemption Reserve and the reduction of the tangent stunding to the credit of the stanous tembrals to the credit of the stanous tembrals to the credit of the Sharo Paemium Account of the shown status Commanus was newfatered by the Resisters of Company was registered by the Regis Companies on the 29th October 1993. Dated 12th November 1993 CLIFFORD CHANCE

London ECIA 4JJ es to the Company

NOTICE HUTCHINSON LIMITED

HUTCHINSON LIMITED
(IN LIQUIDATION)

TAKE NOTICE that the decisions of the shore assued essapeny are required on or before 31 December 1993 to send full particulant of their debts or chains to the Joint Liquidators after 1993 to send full particulant of their debts or chains to the Joint Liquidators after 1993 to Sing Charlered Accountants, PO Box 510, George Town, Gunet Cayman and in default thereof they will be excluded from the beautiff of any distribution made before such debts are nerved.

debts are proved. DATEd this 4th day of November 1993 G James Cleaver, John Legaldstor.

DY THE MATTER OF PHIBRO ENERGY LIMITED

The Financial Times (European edition)

pose. A copy of the said Petition will be furnished to

Deted the 12th day of Nor CLIFFORD CHANCS
200 Aldersgate Street
London BCLA 411
Rat: RWC
Soliestors to the Company

Courtline Plc

The Joint Administrative Receivers offer for sale as a going concern, the business and assets of Courtline Ptc.

- Principal features comprise:
- Long leasehold premises of 16,000 sq.ft. ■ Turnover of £2.4 million
- Modern machinery workshop
- Extensive customer base
- For further information contact the Joint Administrative Receivers, Peter Terry or Philip Ramsbottom, KPMG Peat Marwick, St. James Square, Manchesler M2 6DS, Tel: 061 838 4000 Fax: 061 838 4089.

Corporate Recovery

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Bristol Office Ref. 34/1254

Sor further details contact Richard Lunn on 0272 744566

CHRISTIE & CO

ANNOUNCEMENT FROM SÜMER HOLDING A.Ş.

As a part of the privatization programme Sümer Holding A.Ş. Offers for sale its Tarsus Textile Dye Industry Plant by sealed tender and sale negotiations procedure. THE PLANT TO BE SOLD

AMOUNT OF TENDER BOND

- TL. 3.000.000.000 1- The Information Document and sale specifications of the above plant is available for a fee of TL 250.000, at the General Directorate of Sumer Holding A.S., at the address below.
- The plant shall be transferred to the buyer "as it is" at the date of signature of the purchase agreement, excluding the receivables and liabilities and inventories of the plant at that date. The buyer shall be wholly responsible for all the liabilities arising from the rights and payments which the
- employees working under labour law 1475 and whose numbers are specified in the Information Document, are entitled to or shall be entitled to by the labour law and the collective agreement. The offerors are required to provide an irrevocable, unconditional (payable at first demand) tender bond for an amount of 5.000.000.000 Turkish Liras and valid for a period of at least six months to the below address of the General Directorate. Offers prepared in compliance with the sale specifications should be submitted to the Correspondance Department of Sümer Holding A.Ş. General Directorate at Cankin Caddesi No: 2
- Ulus/ANKARA, not later than 3 P.M. (on December 28, 1993). Delays in post shall not be accepted. Sümer Holding A.Ş. is not subject to the restrictions specified in the State Tender Law No. 2886 dated 8 th September 1983 and reserves the right to decide whether or not to sell the plant and to extend the deadline of

h holding a.ş.

Tarsus Textile Dye Industry Plant.

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Çankırı Caddesi No: 2 06042 Ulus/ANKARA-TURKEY Phone: 00-90-312-310 38 30 Fax: 00-90-312-311 72 33

Leisure and Industrial Holdings Limited Cotswold Buildings Limited Lewes Road Sawmills Limited

(All in Receivership) Standlake, West Oxon

Established manufacturer and national retailer of concrete garages, timber sheds and summerhouses, and timber and aluminium green houses and conservatories.

- Annual turnover £4 million Skilled workforce
- 10 acre freehold site

老

- 19 showcentre sites, of which two are freehold ■ 170 retail agents

The group's manufacturing facility and headquarters are located at its freehold site situated near Standlake, West Oxfordshire. For further information, please contact the Joint Administrative Receiver, Edwin Antill or Alysoun Stewart, Grant Thornton, 1 Westminster Way, Oxford OX2 0PZ. Tel: (0865) 244977. Fax: (0865) 724420.

Grant Thornton

The U.K. member firm of Grant Thornton International Authorized Accompany is England and Wales to carry on investment business.



BUSINESS FOR SALE

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for sale the business and assets of the above company as a going concern. Principal features include:

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- 14,000 sq it of property available either as freehold or leasehold
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- Forfurther details, interested parties should contact Paul M Davis or Ivor B Richards,
- reference number C-2311, at Levy Gee & Partners, Wettern House, 56 Dingwall Road, Croydon CRO OXH, Tel: 061-661 8389 Fax: 061-661 8402

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BUSINESSES / FOR SALE

Appear in the Financial Times on Tuesdays, Fridays and Saturdays.

For further information or to advertise in this section please contact

Karl Loynton on 071 873 4780 or Melanie Miles on 071 873 3308

FINANCIAL TIMES

Touche Ross

The Tomkinson Group

(In Administrative Receivership)

The joint Administrative Receivers, P. H. Bendall and N. J. Dargan, offer for sale the business and assets of this old established and highly respected group of companies, which operates principally in the North West, as detailed below:

Wm Tomkinson and Sons Limited

- General building contractors;
- Annual turnover £10 million;
- Ongoing work of approximately £3 million;
- Freehold premises in central Liverpool, comprising approximately 22,000 sq. ft. of office and workshop premises, secure yard and car parking area.

Merseyside Plumbing Company Limited

- Annual turnover £4 million;
- Work in progress of approximately £400,000;

Decorators (Liverpool) Limited

- Pyrotherm fire retardant product division and Decorating division;
- Annual turnover £4 million split equally between the two divisions;
- Freehold premises in central Liverpool, of approximately 22,000 sq. ft. with a yard area on a 2 acre site housing a Pyrotherm production unit;
- Blue Chip customer list.

Tomkinson Specialised Services Limited

- Building maintenance contractors;
- Annual turnover of £1 million.

For further information, please contact Paula Williams or Tim Hargreaves at the

4th Floor, Martins Building, 4 Water Street, Liverpool L2 RUY. Tel: 0S1 236 0941. Fax: 0S1 236 2877.

Touche Ross

Chairleath Limited

(In Administrative Receivership)

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or sale. Windows GUI/API software

ready for international launch. Links

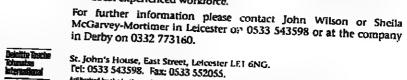
conferencing systems over ISDN or LANs and must Windows applications

alongside. Blue chip clients and OEMs.

ards-compatible PC video -

John Wilson and Lindsay Kennedy Denney - Joint Administrative Receivers - offer for sale the Assets and Undertaking of the above specialist high quality Joiners and Bar Fitters.

- Freehold premises comprising office accommodation, machine shop, joinery shop and spray shop totalling approximately 11,000 square feet, with good parking facilities. Clients include well known national names in the leisure
- Last recorded turnover year to 30 September 1992 is £1,540,000. Local experienced workforce.



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ELECTRICAL WHOLESALE DISTRIBUTOR FOR SALE

No. 008297 of 1993 IN THE MATTER OF CATHAY INTERNATIONAL ROLDENGS PLC And IN THE MATTER OF

ISO Aldebigate Street London BC1A 487

On 5th August 1993, notice was given that the scheme of arrangement in England Scheme") and the plan of recognisation in the United States (the "Plan") became effe on 28th July 1993. The Administrators are now it a position to proceed will arrangements necessary to anothe distributions to be made to Scheme Creditors when

Am Tucherpark 12 80311 Milachen

Federal Republic of Gunnary

Attention: ZGA 61

Neue Züricher Zeit

Journal de Gentve

Dated: 12 November 1993 A.M. Homan

Basler Zeimeg

Der Band

A.R.D. Jami

J.G.A. Phillips

C.O. Bird

LEGAL NOTICES

IN THE MATTER OF HOARE GOVETT SECURITIES LIBOTED HOARE GOVETT SECURITIES LIMITED and IN THE MATTING OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Potition was presented to Her Majesty's High Court of Justice, Chencopy Division on 28th Condon 1997 for the confinantion of the reduction of the share capital of the above smoot Company from LTA,000,000 to E84,728,000.

AND NO INCHES is methor given that the said Potition is directed to be heard before Mr Registers Buckley at the Royal Courts of Justice, Stream, London WCLA CLL on Wedneydry the 28th day of November 1997, Any Creditor or Shareholder of the said Company destring to oppose the making of m Order for the candingstant of the said reduction of the share capital should appear at the issue of the hearing in pursue or by Conseal for that purpose.

Dated the 12th day of November 1997

CLIPORD CHANCE 200 Aldersgate Street London BCIA 411 Ref; RWC Solicitust to the Company

PHINSO ENERGY LIMITED and

IN THE MATTER OF

THE COMPANIES ACT 1965

NOTICE IS HEREBY GIVEN that a Petition was presented to fler Majesty's High Court of Justice, Charcery Division on 28th Courber 1993 for the confirmation of the cancellation of the capital redemption reserve of the above cannot company.

ANY Materials

Administrators of Maxwell Communication Corpora

capital redemption reserve of the above assumed contemps.

AND NOTICE is further given that the said Petition is directed to be beard before Mr Registrar Buckley at the Boyal Courts of Justice, Stand, Loudon WeZA ZLL on Wednesday the 24th day of November 1993.

Any Creditor or Shareholder of the said Coupany destring no oppose the making of an Order for the capital redemption reserve should support at the base of the hearing in person or by Council for that purpose.

A copy of the said Petition will be familiated to may peaten requiring the same by the teachermandored Solicibies on prisems or by the teachermandored Solicibies on prisems or the Regulated Caurge for the same.

Ч LEVY GEE & PARTNERS.

CORPORATE SUPPORT SERVICES

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Contraceptives have become a Cinderella subject for pharmaceutical research. fundamentally new techniques have been

developed since the "pill" 30 years ago, and even the long-term contraceptives recently introduced in the US and some European countries - Depo-Provera injections and Norplant implants – originated in the 1960s.

At last month's Population Summit, held in India by the world's scientific academies. Kerstin Hagenfeldt of Stockholm's Karolinska Hospital estimated that global funding of contraceptive R&D amounts to just \$57m (£41m) a year, of which governments and nonprofit organisations provide 61 per cent and pharmaceutical companies 39 per cent. This is little more than 2 per cent of worldwide contraceptive sales (worth between \$2.6bn and \$2.9bn a year).

"Many large pharmaceutical firms that in the 1960s and 1970s played an active and essential role in developing contraceptive products have stopped their activities in this area in the last decade," Hagenfeldt said.

The world contraceptive market is currently dominated by four companies: Johnson & Johnson and American Home Products of the US. Schering of Germany and Akzo of the

Reasons put forward for the

Many drug companies have stopped developing contraceptives, writes Clive Cookson

Concepts for a fertile market

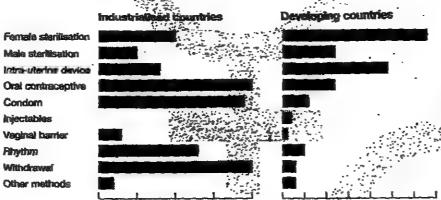
diminishing industry's research activity include more stringent regulatory requirements than for any other type of drug, a risk of expensive product liability lawsuits of the sort that drove the Dalkon Shield manufacturer A H Robins to bankruptcy in 1986, and opposition to contraception by the Roman Catholic church and other religious groups.

Contraceptive development is difficult in the sense that you're dealing with products that may be used by perfectly healthy people over many years. They therefore have to be extremely safe and effec-tive," says Hans Vemer, international medical director of Organon, Akzo's pharmaceutical subsidiary. The basic principle of hor-

monal contraception is to use synthetic sex hormones (oestrogens and/or progestogens) to suppress ovulation. The hormones also thicken the cervical mucus, making it more difficult for sperm to enter the nterus, and thin the endometrium (lining of the womb) so that a fertilised egg is unlikely to implant and grow.

Although today's contraceptive pills work in fundamentally the same way as their forerunners 30 years ago, they

Prevalence of different contraceptive methods



contain a different balance of hormones in lower doses. The standard "combined pill" now has only 30 micrograms of oestrogen, compared with 150 micrograms in the 1960s. There is also a range of "multi-phasic pills" in which the doses

change during the month.

Long-term clinical studies consored by the World Health Organisation show that the plll is safe, despite the health scares of the 1980s - so safe indeed there are moves in the

US to permit the dispensing of oral contraceptives without a prescription. The pill may slightly increase the risk of developing breast cancer and heart disease, but it has a protective effect against some cancers of the reproductive system. Long-term use reduces the chance of developing ovar

ian cancer by 40 per cent. Oral contraceptives are highly effective at preventing pregnancy when taken regularly but they are liable to fail through forgetfulness or gastric upsets. Therefore, researchers have been working since the pill's introduction on more reliable ways of administering contraceptive hormones.

The two injectable contraceptives in worldwide use today, Depo-Provera and Noristerat, were invented in the 1960s. They are prescribed extensively in some developing countries, but health concerns and political controversy have kept them off the market in several industrialised countries. The US finally approved Depo-Provera last year after its ufacturer, Upjohn, won a 25-year battle to convince the Food and Drug Administration it was safe.

Depo-Provers contains tiny crystals of progestogen suspended in a water-based solution which is injected every three months into the muscle of the buttocks or arm. The hormone leaches slowly into the bloodstream from the

crystals. Its failure rate about two pregnancies per 1.000 women per year - is considerably lower than the pill.

More recently, WHO has sponsored the development of two monthly injectable contraceptives, Mesigyna and Cyclo-fem, which contain a combined low dose of oestrogen and progestogen. They avoid the main side effect of Depo-Provera irregular menstruation. Both are being manufactured locally in several developing coun-

Norplant, an implant to prevent pregnancy for up to five years, was designed in the 1960s by the Population Council, a charity based in New York, and developed during the 1970s by Leiras, a contraceptive manufacturer in Finland. They are licensing it for sale by various international drug companies. It was launched in the US two years ago by American Home Products and in the UK last month by Roussel of France. Norplant consists of six flexi-

ble rubber rods, each about the size of a matchstick, which are inserted (under local anaesthetic) beneath the skin of the upper arm. They release proogen at a steady rate into the bloodstream. If the woman wants to conceive, the capsules

According to Hemant Shah. US pharmaceutical analyst, Norplant sales shot up from 50m in 1991 to \$140m in 1992, but ere likely to fall to about \$110m in 1993. The decline is not a sign of disenchantment but a result of Norolant's long-term action; the women most enthusiastic about the mplant had it fitted last year. However, some state authorities have aroused controversy by allegedly putting unfair pressure on teenagers from deprived and minority backgrounds to accept Norplant.

Several second-generation implants are in clinical trials and are expected to reach the market before the end of the century. One is Norplant II, which has two rods rather than six. Another is implemen a single rod system developed by Organon, which provides two to three years of reliable contraception; it is injected

under the skin with a hypoder-

Hil

mic syringe.
Vaginal rings are a third
type of long-acting contraceptive undergoing clinical trials. They release hormones slowly through the skin of the vagina. Candidate rings have been developed by Organon, the Population Council and WHO. Unlike implants and injections, they can be inserted or removed by the user without professional help.

Another technique, pioneered by Leiras, is to combin hormonal contraception with the intra-uterine device. Its Levonova IUD, recently approved for sale in three Scandinavian countries, releases very low doses of prorestogen directly into the uterus for up to five years.

All today's contraceptive drugs - as opposed to barrier methods such as condoms which are not covered in this article - are based on hormones. An entirely different approach is to produce a birth control vaccine, by inducing the immune system to immobi lise either sperm or eggs or one of the hormones that are essential for human reproduction.

Six contraceptive vaccines with various mechanisms of action are in the early stages of clinical trials, although the safety and efficacy requirements are so stringent that none will be available commercially until the next century.

The immunological approach could produce a sufe male contraceptive - and satisfy complaints that all products so far, spart from the condom, have een aimed at women.

Since a man produces miltions of spermatozoa at a time, it is far more difficult to develop an adequate oral or hypodermic contraceptive for men," says Willem Bergink, director of Organon's fertility research programme. But we know some wome

are infertile because they proantibodies against sperm." The solution may be to make men produce antibodies ainst their own sperm.

The series contin with an article on obesity.

M Articles over the lest atx
months have boled at pher-
responsible advances in the
following areas:
Amenifestics15 October
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Worth Watching Della Bradshaw

Only electronic

The New York Times has developed a high tech way for job-seekers to apply for positions advertised in the

For \$40 (£26.40) CV on its FasTrak databa either by filling in a form, faxing off a written resum or entering the data electronically. Then if a job is advertised for which he or she wants to apply, the job-hunter authorises the CV to be sent to the advertiser by keying in the

appropriate code, using a touch-tone telephone. The system has been developed by Information Kinetics, of Chicago. New York Times: US, 212 556 1234. Information Kinetics: US, 312 316 0767.

Horbal remedles growing wildly

An increasing number of European consumers are using berbal and homespathic remedies rather than conventional drogs, according to the latest report from man

consultants Datamonitor Belgians have the highest consumption rate, spe an average of \$8 (£6) annually per head on homeopathic remedies. But consumption is growing most quickly in the UK - by more than 15 per cent between 1987 and 1992 – with Nelson and Weleda the market

The biggest single market in Europe is in Germany, where consumers bought \$1.3bn worth of homeopathic and herbal remedies last year. Datamonitor: IK, 671 825 8548.

CFCs make a hasty exit

With manufacturers gearing up to phase out ozone-depleting cleaning fluids in 1994, a number of products and processes are appearing to replace materials which contain chlorofluorocarbons.

In Faulbach, Germany, Grasmann WIS has developed a dry process for cleaning printed circuit boards in electronics. The process involves

putting the boards in a



an chamber where a high-frequency generator breaks down the normal bond between the electro and the atomic nuclei in the ding particles, burning them off the surface. The Grasmann machines are distributed in the UK by Parkbanth of Cardiff. Grasmann: Germany, 9392 9020. Parkheath: UK, 0222

To catch a thici

When many burglar elarus ring it is just as likely to be the local cat as a felon that sets them off. However, the latest camera on a microchir could help the owners of the premises to verify the presence of the third before the police are called.

Chare the alarm senses the mini camera transmits video images of the break-in (or false alarm) down a . some line to a control centre. The TVX camers, developed by Edinburgh University and TVX international, of Hemei Hempstead, costs a quarter of the price of traditional video surveillance system and can be added to existing TVX: UK, 0442 216589.

Putting nature in the dishwasher

Soap powder-to-toothpaste specialist Colgate Palmolive has turned to nature to produce its latest tough-acting dishwasher powder, Palmolive Ultra

Palmoñve Ultra, which is on sale in the US, contains a cochtail of enzymes which has been specially selected to attack dried food or ingredients which produce particularly stubborn stains.

Colgate Palmolive has applied for patents to cover the enzyme action, a process which took five years to develop. Colgate-Paimolive: US, 212 310 2008.

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Eur #4] BIC Bei (32:

Happy campers on the Euro trail

Alastair Macaulay eavesdrops on an imaginary conversation after the show

HE SCENE: Joe Allen's restaurant near Joe Allen's restaurant near Covent Garden, London, or any place where theatricals hang out after shows. An obscure and no-longer-young thespian rushes up to hall the star of the West

The s rates opening.

The spion: Darling! I hear your new shows a wow! And the first night had a really amazing audience!

Anim Dobson (for it is she): Why, yes! Edwina Currie and Julian Clary, Alan Whicker and Mike Nolan, Hugh Laurie and Stephen Fry, Paul Nicholas and Victor Spinstil, Esther Rantzen and

Ronnie Corbett.
Thesp (green with enoy, interrupting): Fabulous! Is yours a big role? Antia (modestly): Well, I'm the star. Thesp (now pea-green): Really? So who

do you play Anita: Well, I'm an Italian has been who compères the EuroVision Song Contest, and who becomes psychically possessed by the Spirit of Europe, and I play agony-aunt to two English queens, who are pursued by the ghosts of the Emperor Hadrian and his lover Antin-

Thesp (who has changed hue to red): Now, when you say queens ... Antia: Yes, the show's all about gay men and coming out

Two of the international singers have an affair, too: the Spanish singer and the Greek. Thesp: So it's a really bold show like

Anita: No, it's mere fun. Thesp: What - like Torch Song Trilogy?
Anita: No, no, lighter and happier than that. And I help the gays to love each

Thesp: And do you have a love-affair

"We say that the world's

magnificence has been

enriched by a new beauty: the

beauty of speed. A racing car whose hood is adorned with

great pipes, like serpents of

explosive breath - a rosring

car that seems to ride on grapeshot - is far more beauti-

ful than the Victory of Samoth-

race," Marinetti's Futurist

Racing cars may have long

breath but, as Design for Speed Three Automobiles by Ferrari at the Museum of Modern Art

in New York also filustrates, the pursuit of maximum speed

and performance has forged its

This is the first automobile

show at MOMA for 15 years

own sesthetic.

nts of explosiv

Manifesto proclaimed in 1909.

Anita: No, I just play their fairy god-

Thesp: And there are songs?

Antic: Oh yes, I sing "Edelweiss" in my Italian accent — "E-dalla-weiss". The rest are funny EuroVision-type songs, written by Jason Carr - who's a little love. At the end, the Greek singer wins the Contest with "Bim-Bam-Bom!" On the first night the audience all clapped in time; and they were all given COs of the song with their free programme, wasn't that a marvellous idea? Thesp: Mmmm. So it's a musical?

Anita: Not really. The two English queens - that's James Dreyfus, who's tremendous as Gary, you can't believe how camp he is, and Charles Edwards as Kevin – don't sing, and neither do Hadrian and his boyfriend.

Thesp: I don't understand this thing about being psychically possessed...

Anius Well, you know how Hadrian is a great gay hero, because he had more works of art made in honour of Antinous than have ever been made of any-one else in history. So he and Antinous inspire people even now. But, because not enough gay men love each other properly, the Spirit of Europe suddenly starts to haunt me, and makes me make them love more. Thesp (feebly): ... The Spirit of Europei

Anita: Yes, this being Masstricht year and all that ... Thesp (stunned): But you don't mean

that Massiricht will mean more gay love, do you? Anita: Absolutely not. In fact, I tell the English boys that they're lucky not to

be Italian. Italian men are too caught up on being mache to know about love. Thesp: But the show treats Europe seri-Antic: Oook, no. The Greeks and Span-



Anita Dobson: psychically possessed by the Spirit of Europe ...

Thesp: And it's produced by Andrew Lloyd Webber and the Really Useful

Artita: Yes! And Tim Luscombe not only wrote it all, he directs too. What a clever sweetheart he is! The beginning's a bit leaden, but it warms up when I Thesp: What's your funniest line

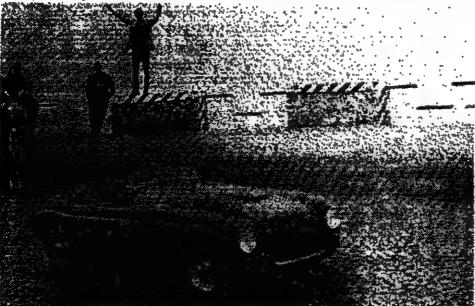
Anita (in low, creamy, Euro-compère poice): "Grazie, Macedonia." Thesp (hopefully): So it's utterly camp?

Thesp (with relief): Darling, I can't wait

tre. WC2, 071-836-9987

'Eurovision' is at the Vandeville Thes-

lards and Italians in it are just jokes. Car designed by nature



Pure sculpture: the Ferrari 166MM (the Barchetta) competing in 1949. The photograph is part of the Ferrari exhibition at the MOMA. New York

and the first to focus on the process of design. Curator Christopher Mount had long nurtured the idea of staging an exhibition around a Formula I racer and mance". his show considers the evolution of the red Ferrari Formula I and its relationship to the firm's road cars. Enzo Ferrari built his first sports car in 1950 to finance his racing career, Ferrari remains the only manufacturer to produce cars for both track and road, and to build both engine and chassis.

MOMA's escalator deposits the visitor before the surprisingly smooth and sculptural but oddly silent 641 that Ferrari has given to the museum. This is the 1990 car in which Alain Prost won four Grand Prix titles and Ferrari claimed its 100th championship. Appropriately for a museum of modern art, such a Formula I racing car is arguably the most triumphant exemplar of the Modernist ideal of form following function. The beauty it pos-

sesses is due to its purity of purpose: to transport a single human being around a track as quickly as safely possible. Its laws of aerodynamics: it is virtually designed by nature. Every feature is geared towards holding the road at speeds in excess of 200mph.

Nothing is superfluous. To emphasize the point, we find a computer-generated pro-file of the racer – a minor piece of Op Art in its own right – and a scale model used in the wind tunnel to work on serodynamic detail. It seems, most unfairly, that British designer

John Barnard had only to pro-vide a skin with which to cloth a pre-ordained anatomy of cockpit, gearbox and engine. The latter, with its matt-black cast-iron and curling pipes of gleaming, patinated aluminhim, is one of the most pleas-

ing objects in the show. Ferrari's first production car represented here by a 166MM of 1950 with a Barchetta or little boat body, was both racer and road car. Its fluid curves and elegant streamlining speak of the 1950s aesthetic of speed. This is pure sculpture. Its form is determined not by the

effects of wind, drag or down-

force but by the desire to cre ate an object of beauty. Like bronze sculpture, the steel shell was even hammered into shape by workmen. As a result, no two cars are the same. As hefits this more innocent age, design drawings are executed in childrens' coloured pencils. Federico Formenti's design for the spyder version in 1948 endearingly includes a driver drawn to scale sporting

helmet and goggles. Racing and road car design was soon to take divergent paths. The F40 here was made to celebrate Ferrari's 40th year, one of a limited edition of

1,000. When the F40 made its debut a year before Enzo Perrari's death in 1988, it was said to be the fastest road car available. Once again, Ferrari bad brought to the production car a technical standard of performance only usually found in a racing car. Unsurprisingly, the F40 looks just like one.

Given the dependence of their design on our understanding of physical laws, Formula I racers inevitably look very much alike. There is no comparable conformity of design for high performance passenger sports cars. Optimal performance is compromised by considerations of space, comfort and the ability to travel at low speeds. In this market, styling is crucial

Virtues are made out of necessities. The F40's most distinctive feature - the 13 scooped-out triangular air vents that cool the powerful turbo-charged engine - are purely functional. In its overall design the F40 bears the unmistakable imprint of the 1980s with its tight-waisted, lipstick-glossy body, awkward elbows and aggressive angles. There is no doubt that this is a flashy and mean machine.

As guests at the private view cooed over the soft curves, leather lining and glinting marine tints of the Barchetta, the American Modernist architect Philip Johnson, admiring the F40, assured me that "in 40 years time, this is the car that everyone will prefer.

Susan Moore Designed for Speed, made pos-sible by a grant from Ferrari S.p.A., continues at The Museum of Modern Art in New

York until March 1, 1994.

by Nancy Ruffer's solo playing. day's concert by Music Projects/Lon-The Cage score finds him

don was "American Counterpoints", but this really applied only to Steve Reich's ingenious Vermont Counterpoint for one live flute and ten more on tape; and maybe, to Colin Matthews' Hidden Variables, which is in part a mis-chievous send-up (British) of American minimalism and Still, what's in a name? In

this case, the official but purely notional tie-in with the American Art show at the Royal Academy. (There may have been people there who came expressly to match their impressions of American bstract painting against aural Reich and John Cage, but how would one know?) Forget the label: this was a concert full of lively imagination, from the planning to the execution -bright, inquiring, funny and exhilarating. Music Projects/London was

set up by the conductor Richard Bernas a good while ago. Their distinguished seniors, the London Sinfonietta, have enjoyed more continuity of personnel; but the MP/L's track record must by now make them the leading young challengers. in the Queen Elizabeth Hall on Wednesday, it seemed to me - I may be wrong - that there were many more under-25s than the norm for the pric-

ier Sinfonietta concerts. Yet that was not because the MP/L programme was hot-offthe stove stuff. On the contrary, it treated us to ancient, scatty Charles Ives, and John Cage in his least-known period (a 1947 ballet score for Merce Cunningham, The Seasons), along with the more recent Reich and Matthews. The tan minutes of Reich's fresh,

extremely clever multi-flute

somewhere between tranquil, mock-naive formalism and an active urge to scrap Western musical paraphernalia altogether: fascinatingly dull, not just dull.

Concerts in London

American influences

MP/L is distinguished above all for its cutting edge and its verve. In Ives's three "Theatre Orchestra Sets" - the fullest versions that I've heard, carefully traced back to the first drafts - everyone in the ensemble leapt to their opportunities, with full prompting from Bernas. Almost every piece in these ragbag collections has a different instrumentation, anything from a woozy wind-band to sighing strings, and each strikes sparks off some unheard-of idea. That cornucopia of random inspirations, whether radical or just gleefully silly, was wonderfully bracing to hear. (Some FT readers might like to know that Ives was all his life a professional insurance man, apparently with great actuarial

breakthroughs to his credit.) Matthews' beady-eared diatribe, which features scathing parodies of John Adams in particular and other trendy Americans wholesale, has its own musical sense and weight too, as the ML/P team made clear. We were hearing the new "chamber" version of Hidden Variables, most obviously in its reduced strings. Aptly tacky. I thought: the budget forces focussed the implausibility of what Adams gets away with on Hollywood-scale strings.

David Murray

in the Barbican Hall meanwhile, Itzhak Perlman and the London Symphony Orchestra under André Previn were pur-

of American music: Samuel 1940. This expert piece of musical craftsmanship, with its cur-vaceous Richard-Strauss-goesto-New-England first movement, gently moody middle and dashing finale, is today more liable to elicit underpraise than encourage over-es-

timation. It offers no challenge to the listener, no adventure, no threat of uncharted emotional experience; but within their self-ordained limits its musicianly qualities remain effort-lessly graceful and delightfully fresh. Perhaps a grander style of musical address, a riper rhe torical character was intended by Barber than Perlman essayed in the solo-writing, or than Previn charged from the orchestral accompaniment; but for shining sweetness and purity of style this violinist has no equals today.

This was altogether a fine, civilised performance, and after the interval Previn and the LSO matched it with an Elgar Second Symphony of easy flow and sustainment of symphonic argument. Again, certain Elgarians in the audience might have found their cravings for passionate engage-ment with the score's melodic shapes unsatisfied (from Elgar's own recording of the work with the LSO we know how high a value he set on full-bodied portamento string-phrasing). But in its truthful, uninflated authority, Previn's command of the symphony is now solidly impressive from first note to last.

Max Loppert

MP/L sponsors: the London Arts Board, the Hoist Founda-

tion, the Musicians' Union

Recital/Richard Fairman

Sergey Leiferkus

aged ever more stri-L Lking young Russian singers to forge careers in the West those who managed to establish themselves in the dying days of the communist era still hold their place proudly. Among the many baritones. Sergey Leiferkus remains supreme on the international stage.

It is almost ten years since ! first heard Leiferkus in Aida at the Maryinsky (then Kirov) Theatre in St. Petersburg. The voice did not seem expecially large at that time, but it had a flawless focus of sound that left no doubt as to its quality. His encore from Yevgeny Onegin at his Wigmore Hall recital on Wednesday told of the same strengths - concentrated force of tone, ringing top notes, beyond the limits of his

younger rivals.
It would be easy to talk about nothing but the basic quality of his voice. Its briliance, as though singing with the spotlight turned full on, is unlike any other baritone in the profession today. But this recital of songs by Tchaikov sky and Rakhmaninov displayed colourings, variations, shadings of the voice that are now just as important.

One reason may be that it has become a deeper baritone than it used to be. The words

Ithough the freedom "Say, I love" in his second edged, withdrawn, keeping ken in a strangely hollow, husky tone, so as to convey something of the poem's hints of masochism. The central stanza of "Fate", when the poet talks of sunset growing dark behind the wood, became warm, tender, dusky. The scalding mockery of "Christ is risen!" was aflame with white-hot vocal intensity.

Almost every colour was there - the one exception being a truly hushed, inward feeling, which Leiferkus uses sparely. Even when he did find it for Tchaikovsky's desolate 'Again, es before, I am alone", it is worth remembering what his compatriot Olga Borodina has achieved in the same sone. Where Leiferkus was soft-

to travel has encour- Rakhmaninov song were spo- Tchaikovsky cocooned in his own private world with eyes closed, Borodina peered openly into the black depths of despair.

> Comparisons, though, rarely go against Leiferkus. Perhaps the programme included an undue number of songs that ended with a chance to show off those impressive top F's and G's. Otherwise, this recital, gloriously sung, tellingly interpreted, and with an able accompanist in Semion Skigin, showed Russia's lead. ing baritone at the peak of his art. It is excellent news that he is to record the songs of Musorgsky. The other Russian song composers should follow

Museum of London music festival

world music festival celebrating the capital's abundance of traditional music is to be held on November 20-21 at the Museum of London. A part of the museum's new exhibition. The Peopling of London, it includes music from Irish, Jewish and Somali groups. On the Saturday Taxi Pata Pata present jazz from Zaire in

an evening concert. On Sunday afternoon, broadcaster Andy Kershaw presents traditional

London music which includes

Dishari, an East End ensemble playing Bengali folk music and Royte Klezmores, an all woman East European trio playing wedding music. Entry on Sunday is free.

The main exhibition, which runs until May 15 1994, looks at London's current ethnic and cultural diversity in the historical perspective of 15,000 years The Peopling of London.

of settlement from overseas. Museum of Landon, London Wall, London EC2

· allig



LOUVRE

Next Thursday promises to be an important milestone in the development and extension of the Louvre in Paris. The Richelleu wing, for years occupied by the French Ministry of Finance and now converted into gallery space, will be inaugurated by president François Mitterrand, at a ceremony marking the 200th anniversary of the conversion of the former royal palace into

With an extra 22,000 sq metres of space, the Louvre now overtakes the Metropolitan in New York as the biggest museum in the world. The Richelleu wing houses collections of Islamic art, medieval art (including the Treasure from the Abbey of Saint-Denis), paintings from the Northern Schools and French paintings from the 15th to 17th

centuries. The interior of the wing has been largely remodelled by the removal of modern interior walls and taise ceilings. Only the salon of Napoleon III and the staircases leading to the second floor have been retained. The most dramatic impovation is the creation of three covered courtyards. Two of them display French sculpture under gigantic glass roofs, while the third is a reconstitution of two des of the Assyrian palace of Khorsabad, with its monumental winged buils.

Another novelty is an escalator to take visitors from the pyramid to the top floor of the Richelleu. M Pel, the Chinese American architect who has been consultant and coordinator for the rebuilding, believes the lator is the only way to ensure that a significant number of visitors bother to travel to the top-floor paintings section.

There will be a new exhibition space in the Cour Carrée in space freed by the removal of the early French works. Every month, the room will host a 'painting of the month', a work which has been newly acquired or restored or attributed, complete with explanatory texts. The first is a view of the Salon Carré by 18th century French artist Gabriel de Saint-Aubin, which was purchased this

EXHIBITIONS GUIDE **MUTIMIORE**

Walters Art Gallery Secred Art of Ethiopia: an exhibition tracing the Christian history of Ethiopia through 100 icons, illuminated manuscripts and liturgical goldsmiths' work from the fourth to the 18th centuries. Ends Jan 0. Closed Mon. Museum of Art William Paley Collection: 70 works by Cazanna, Matisse, Picasso and others. Ends Jan 9. Closed Mon and Tues PARCELONA

BOLOGNA Museo Civico and Pinoteca Ludovico Cerraci (1555-1619): an attempt to improve the image of

Museu Picasso Picasso and the

Buils, Ends Jan 9. Closed Mon

(Carrer Montcada 15-19)

the less gifted member of an extraordinary family. Ludovico remained in Bologna, while his batter-known cousins, Annibale and Agostino, were head-hunted by Cardinale Famese to decorate his Roman palace. Ends Dec 12. CHICAGO

Art Institute Max Ernst. Ends Nov

DORTMIND Muneum für Kunst China's Golden Age: 120 art objects from the Tang Dynasty (AD618-907). Ends Nov 21. Daily

FLORENCE Galleria del Costume di Palazzo Pitti Fashion at the Court of the Medicis, Ends Dec 31. Museo Pecci Robert Mapplethorps, Ends Jen 7, Closed

Roemer und Pelizaeus Museum

crystal, illuminated manuscripts, wall coverings, goldsmiths' work

Bernward of Hildesheim; silk,

HILDESHEIM

and other treasures marking the 1000th anniversary of the influential bishop. Ends Nov 28, Daily LAUSANNE

Mundo des Arts Decoratifs Contemporary Japanese Posters: 100 examples illustrating the more subtle style of oriental poster culture. Ends Jan 2. Closed Mon Musée Cantonal des Beaux-Arts François Bocion: 80 paintings of western Switzerland by the 19th contemporaries. Ends Nov 28. Bill Viola (b1951): Installations by the American video artist. Ends Nov 26. Closed Mon

LONDON Victoria and Albert Museum Art of Holy Russia: the most revelatory exhibition in London this year, comprising paintings, embroideries, aculptures and liturgical objects from the vast collection created a century ago in St Petersburg by Tsar Alexander II. Ends Jan 8. Daily Accademia Italiana Renaissance Florence: The Age of Lorenzo the Magnificent 1449-92. Ends Jan 23. Daily Royal Academy of Arts Great

Master Drawings from the Getty Museum, Ends Jan 23. American Art in the 20th Century. Ends Dec 12, Daily Whitechapel Art Gallery Lucian Freud, Ends Nov 21. Closed Mon Tate Gallery Ben Nicholson. Ends

Jan 9. Daily British Museum Drawings from Chatsworth. Ends Jan 9. Daily Marlborough Fine Art Francis Bacon: portrait studies. End Dec 3. Hayward Gallery Alphonse Mucha: retrospective of the Czech Art

Nouveau artist, Ends Dec 12. Roger Hilton: 100 works by one of the most vital British painters of the postwar period. Ends Feb 8. Daily National Portrait Gallery Thomas Eakins: retrospective of the 19th century American portraitist. Ends Jan 23. Daily National Gallery The Wilton Diptych, Ends Dec 12. Ken Kiff;

a sampling of the work of the Gallery's second associate artist. Ends Jan 9. Daily MANCHESTER City Art Gallery Europe Without Walls: art, cartoons and posters reflecting the momentous events

MANNHEIM Reiss-Museum The World of the Maya: 300 examples of early Indian art from Central America before

the Spanish conquest. Ends Jan

16. Closed Man

NEW YORK

in eastern Europe in 1989 and the tensions they unleashed. Ends Jan

MANTUA Palazzo Te Giulio Romano: drawings by Raphael's most distinguished pupil, many of them preparatory studies for the frescoes in the glorious Gonzaga hunting lodge nearby. Ends Nov 21. Closed

Museum of Modern Art Joan Miro. Ends Jan 11. Robert Ryman. Ends Jan 4, Closed Wed Metropolitan Museum of Art The Annenberg Collection. Ends mid-Dec. Master Drawings of the Hudson River School. Ends Dec 26. Closed Man

Guggenheim Museum Roy Lichtenstein, Ends Jan 16. Industrial Elegance: objects of everyday mechanical beauty selected by 63 architects and designers. Ends Jan 23. The main museum is closed on Thurs, the SoHo site on Tues Whitney Museum of American Art Mike Kelley (b1954): 170 paintings, drawings, sculptures and photographs by the Los Angeles artist. Ends Feb 20. Arshile Gorky's Betrothals, Ends Jan 9. Closed Mon

Versailles Palace Versailles and the Royal Tables of Europe from the 17th to 19th centuries: against a magical decor, around 1000 exhibits of French silverware and Sèvres porcelain bring back the splendour of royal table settings which, in the image of Versailles,

27. Closed Mon Musée d'Orşay From Cézanne to Matisse: Masterworks from the Barnes Foundation. Ends Jan 2. Closed Mon, late opening Thurs (reservations: 4410 7300 or at Fnac

shone from Portugal to Denmark,

from Austria to Russia. Ends Feb

Grand Palais Les Nabls, Ends Jan 3. Closed Tues, late opening Wed Petit Palala Masterworld from Leipzig, Ends Dec 5. Closed Mon

Magnani Rocca Foundation The Barilla Collection of Modern Art: paintings and sculptures by Picasso, Dubuffet, De Chirico, Magritte, Bacon, Sutherland and many other 20th century artists. Ends Nov 28. Closed Mon

RIMINI Museo Civico Guido Cagnacci: 50 works by the painter of the most sensual female nudes of the entire baroque era. Ends Nov 28

WASHINGTON National Gallery of Art The Age of the Baroque in Portugal. Ends Feb 6. John James Audubon. Ends Jan 2. Cesarini Venus: Glambologna's marble masterplece (c1583) is the centrepoint of an exhibition focusing on the female nude. Ends Jan 17, Daily Hirshhorn Museum Willem de Kooning, Ends Jan 9. Daily Arthur M Sackier Gallery The Divine Word of Islam. Ends Jan 2. Daily National Museum of American

Art Arvin Gottlieb Collection: 22 paintings by artists who worked in New Mexico 1900-1940 and were captivated by the dramatic landscapes and native cultures. Ends March 20. Daily Phillips Collection The Migration Series: 60 panels of Jacob Lawrence's epic painting of the flight of African Americans from the rural south to the industrial north. Ends Jan 9, Images of the American Scene in the 1930s and 40s: watercolours, drawings and lithographs from the permanent collection, complementing the Migration pictures. Ends March

Renwick Gallery Arts and Crafts Movement in California: 200 objects of artistic and historical significance, including pottery. furniture, silver and metalwork, Ends Jan 9. Dally

two further centuries of rolling

English constitution-making

he had invited to join his cabi-

but each one creates an enemy

All British prime ministers

must at one time or another

have longed for the brutal sim-

plicity of the American method. When Mr Richard

Nixon was re-elected in

November 1972, a form was

handed out stating bluntly that

every appointee of cabinet

rank will be expected to be the president's man in the depart-

ment and not the department's

advocate to the president". A

box was provided alongside

this and other, similar instruc-

tions for newly appointed min-isters to tick. That would show

that it had been read, under-

stood and accepted.

on the backbenches.

The original

lord of the trea-

fire ministers

honorific,

for the title "prime minister

itable year since the 1970s.

The costs of this transforma-

heavy. But industry and union

leaders now admit that the changes were needed for the

industry to survive. "Brazilian

society was paying for our

losses. Now we employees real-

ise the future is in our hands."
according to Mr Wilson Bru-

mer, president of specialist

steels company Acesita. The

company was privatised last

year and returned to profit in

the second quarter of this year.

It made US\$13.3m profits in the

first nine months of this year,

compared with losses of \$\$4.8m

in the same period last year.
"We survived instead of died,

partly because of the 8,000 peo-

union at Companhia Siderur-

gica Nacional, the country's

largest steel producer. Since

1990, when CSN made a loss of

\$729m, it has cut its workforce

by a third, and this year is

likely to announce record pro-

duction and profits of more

industry was set up 50 years

ago governments have pumped

US\$26.5bn at prices of the day

into the companies that have

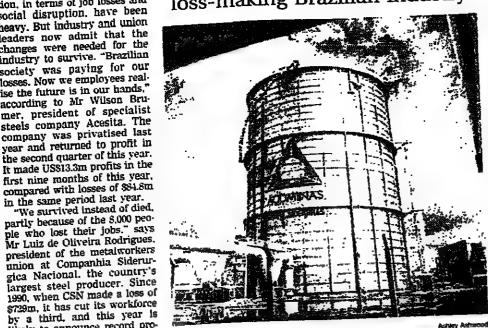
now been privatised. In the

returned dividends of only

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Angus Foster on the revival of a loss-making Brazilian industry tion, in terms of job losses and social disruption, have been



Steel sale: Acominas was the last in the privatisation process

The change in fortunes for \$500m to the government. the sector, which ranks as one of the top 10 in the world in Persuading managements and unions of the need for priterms of crude steel producvatisation was difficult. Steel tion, started in 1990. The gov-ernment, which owned eight was an important symbol of the country's industrial emersteel companies including the gence after the second world country's six largest, announced that steel was to war. The sector also possessed some of the country's most start off an ambitious privatiradical unions. A bomb sation programme. The process was completed in September exploded ahead of the first privatisation, the 1991 sale of Usiwith the auction of Acominas, minas, and there were regular the last company to be privadisplays of violence at subsetised, at a 90 per cent premium quent auctions.

to the government's minimum The programme was successful mainly because the early examples were seen to work. asking price. The sector was chosen because, with some exceptions. Once freed of price and other it was losing the government government controls, compamillions of dollars each year. nies were immediately able to This was partly due to poor management and partly due to political interference, which included price controls and job security rules. Mr Eduardo Modiano, in charge of the early stages of privatisation as expresident of Brazil's development bank, says that since the

restore margins and profitability. They were also able to address the inefficiencies which had built up in the pub-Mr Roberto Procópio de Lima Netto, president of CSN since 1990, started paying suppliers on time. This led to immediate savings, as the suppliers cut their prices. They had previ-

ously included a premium when supplying state compa-

nies because of slow or non-

payment. CSN's staff cuts,

which saved about \$10m a month, were unpopular. But CSN used some of the money to pay seven months of salary arrears to its remaining workforce. Support for Mr Procópio

gradually grew. in all privatisations, shares were reserved for workers. CSN's employees control one of the company's largest shareholdings, with 22 per cent, of which half is held through pension funds. Mr de Oliveira Rodrigues has also become a member of the company's administrative board. "The new philosophy is of partnership," he says.

Usiminas was seen as one of the most efficient companies. partly because of a long-standing technical relationship with Nippon Steel of Japan, which also a 14 per cent shareholder. But according to Mr Rinaldo Campos Soares, president, the company was immediately able to introduce cost savings of about \$15 a tonne, or about 5 per cent of total cost. through renegotiated supply contracts and improved purchasing. Before privatisation, all purchases had to be auctioned, and the cheapest bids

had to be accepted even if the

quality was poor.
"Privatisation allowed the company to be more flexible.
The state had become a burden to be the state had become a burden. and the company couldn't grow any more," he says.

Cost savings and productivity at Acesita, Latin America's

only producer of stainless steel, have been even more sudden. The company had been paying 33 per cent real interest rates on its borrowings. This figure has been reduced to 12 per cent which, while still bur-densome, has already saved \$40m a year in lower interest charges. Productivity in the first nine months of the year has increased 50 per cent, of which only half is due to staff cuts. "With 25 per cent fewer people, we're producing more,"
Mr Brumer says.

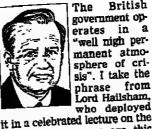
These improvements in productivity and efficiency helped profitability, even if some savings were unrepeatable and the improvements were mea-sured against a low base. More important were the big cost advantages Brazil's steel industry enjoys, and which were masked by state ownership. As the world's largest iron ore producer. Brazil's steelmakers pay about half the average world price because of minimal transport costs. Although lev-els of labour productivity are low, so are wages and electricity costs. As a result, Brazilian exports are increasingly price competitive and increased 10 per cent to \$1.75bn in the first half of the year. But the domestic market,

still protected by average tariffs of 14 per cent and high transport costs faced by potential importers, is more attractive, because it allows high margins. Mr Pacifico Paoli, managing director of Fiat of Brasil, Usiminas's largest customer, says there has been a "tremendous" jump in effi-ciency since privatisation. although this has not translated into lower prices. "They still try to get the advantages of the world market price."

Mr François Moyen, president of Belgo-Mineira, a private sector steel and related products group, says the main problem facing the industry is the country's economy. With per capita steel consumption at less than 10 per cent of the levels of developed economies such as Japan's, he and other industry figures talk of the domestic market's "huge opportunities". "But the potenis linked to growth in GDF and that's the problem: when is the country going to grow?" he asks, highlighting Brazil's overall economic uncertainty.

Joe Rogaly

Nails in the cabinet



sis". I take the phrase from Lord Hailsham, who deployed it in a celebrated lecture on the cabinet seven years ago this if that was true of the then Mrs Margaret Thatcher's administration, which rested

on a majority of 100-plus, it is doubly so of Mr Major's, which has a theoretical majority of 17, constantly threatened by around a dozen potential rebels and usually supported by Ulster Unionists. You would not get this impression from the son-of-Hailsham lecture given by Lord Wakeham on Wednesday night. The latter is not only the leader of the House of Lords, but also "Lord Privy Seal", which means that he can be deployed as chairman of many of the commit-tees of the cabinet that the prime minister himself does not head.

Lord Wakeham paints a picture of a smoothly functioning team, every member of which is devoted to the doctrine of collective responsibility. Departmental ministers take the lead in presenting policies, first by circulating written proposals to other heads of department who may have an interest and subsequently by appearing before the relevant cabinet committee. As I read him, ministers are the engines of government. Often, his own chairmanship oils the wheels. The Treasury is the brake.

The unspoken subtext of the Wakeham address, delivered at Brunel University, Middlesex, is that while Mrs Thatcher tried to dominate the proceedings, and resorted to ad hoc committees as a means of avolding awkward discussions.

The British nice Mr John Major adopts a appreciate just how the shape government op-more conciliatory, structured of that gift has evolved. more conciliatory, structured approach. Conciliatory yes; structured maybe. There is no hint of any forum in which our elected political servants, pos-sessed of sufficient back-up, can enjoy an open and prolonged discussion on topics of importance. Brainstorming just kicking a proposition around - is hardly possible. Nobody has the time. The civil service, which likes to maximise paperwork, would not permit it. Departmental bound-

aries are uncrossable. The atmosphere of panic prevails. To be fair, the Lord Privy Seal does not pretend that the cabinet runs the country. It to be given legal recognition. only meets for a few hours There is no hint

which our elected retained along day mornings. political servants side the new one. In the 19th no time in which to get much thrashed can enjoy an open out even if and prolonged whether a there was a discussion on willingness to important topics let such a thing happen. Take the "unified

net. Today, as Lady Thatcher can attest, dismissals are free, duced this year. A simultaneous announcement of spending and taxing plans is due at the end of the month. Yet the actual Budget will not be seen by non-Treasury ministers until the morning of the day of its delivery to Parliament. In short, the cabinet has a light supervisory role. It can some-times be the scene of genuine argument, as may have been the case with spending this year, but, as Lord Hailsham discerned in 1987, the real work is done by subcommittees. Cabinet government, he said in his Granada Guildhall lecture, "is one of the permanent gifts conferred by British political genius on the science and art of civilised govern-

Budget", which has been intro-

You have to be English to

Thatcher's aspiration, but in fact British government works the other way around. Departments capture all but the most powerful ministers, and send prime minister, British ministers are each appointed sepathem forth into Whitehall to represent the interests of their rately under the royal prerogative. If you follow Lord clients. The transport ministry Hailsham's account, the office represents road construction held by Mr Major arose out of companies: defence, weapons an accident of history. It hap-pened in 1714, when the Slec-tor of Hanover became George suppliers; agriculture, farmers; the department of industry - if Mr Michael Heseltine, looking L Since he could speak no fit and relaxed, has anything to English, and was obliged to do with it - British industry. converse with Walpole in dog You could characterise, if Latin, the latter presided at ministerial meetings. It took

MINCIAL

not caricature, parts of the cur-rent system thus: lobbies for interested companies and trade associations plant ideas on officials, who put them up to ministers. When privatisation is involved, some public servants, and some politicians, eventually make their fortunes by taking jobs with the newly created companies. Placing lucra-tive contracts can also help. Companies that benefit support the governing party. The balancing factors are, first, strongly motivated ministers prime minister
- first lord had the right to who do not need the money (among whom I would number the president of the board of trade) and, second, the daily, anxious count of Conservative backbench votes.

The chief whip, Mr Richard Ryder, has more to say about the constant parks in White-ball than perhaps any other player. His calculations will determine whether the post office can be privatised (no), London's buses can be deregulated (no) or the government can afford to put up an imaginative, wide-ranging pro-gramme in next week's beyond this constraint. If the chancellor, backed by Mr Major, cannot get his Budget. whatever it says, through the house, the government will surely fall. You can, however, bet that even now he is count-

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SEI 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution.

TV cannot offer depth of written history

From Hilary Perrott. Sir, Christopher Dunkley ("A November 10) claims medium than the written word for presenting modern history. There is no doubt that the series upon which he bases this idea (Thatcher: The Downing Street Years) is a remarkable piece of television, and, more than that, a devastating exposé of the former PM's style of government.

But surely no television programme, however well-balanced and illuminating, can ever approach the depth of a written history? A span of time needs to pass before the Thatcher years can be analysed and their full impact assessed. In 50 years, when an arm's length survey is written, a historian will certainly be able to use the material presented in the television series. and may even draw upon Thatcher's autobiography (though that would seem to be of limited usefulness), but one hopes that he or she will employ an equal scepticism in viewing the contributions of all participants in those tangled

Elm Village. London NW1 0XB

Sugar wrong about | Culture in Labour in Europe

From Mr John Tomlinson reflective piece on what is a very good common manifesto

Sir, Is Mr Alan Sugar (Letters, November 10) a politically motivated knave, a fool, or both? Or is he merely bringing the same level of compe-tence to his letter writing as he does to his negotiation and management skills of Tottenham Hotspur FC?

John Smith, leader of the Labour party, was at the same congress of the party of European Socialists as I, and presumably agreed the same manifesto as I had in my file: Mr Sugar's view of its commitments is both inaccurate concerning detail and tendentious

If he wants to write a more

based on its real rather than imagined content I will happily supply him with a copy upon receipt of a stamped addressed envelope.

In the meantime either his care and concern more than the Labour party. Even if he feels compelled to venture into political advice, recent opinion polls suggest that the govern-ment needs wisdom - his or anyone else's - rather than other potential beneficiaries of his no doubt altruistic but nevertheless ill founded letter. John Tomlinson.

42 Bridge Street Waisall WS1 1JQ

Failure of bank argument

From Mr Charles Burrous. Sir, Samuel Brittan's Economic Viewpoint (November 4) contained an excellent evaluation of the potential problem of deficient demand and he naturally followed this with yet another call for (the sensible) targeting of nominal gross

domestic product.
However, he failed to show how his throw-away remarks about the need for an independent central bank followed in any way from the previous analysis. In particular, if nominal GDP is to be the target, how is a central bank, which

only has control over monetary policy, supposed to achieve its target? Surely a pursuit of a nominal GDP target requires both fiscal and monetary levers?

Furthermore, in continuing his metaphor about the 1930s, Samuel Brittan fails to explain what happens when it is the independent central bank which is more worried about communism (read inflation) as in federal Germany today? Charles Burrows, 3 Bramblewood.

South Close Green, Merstham, Surrey RH1 &DW

industry

Prost Mr Peter Wood. Sir, Professor Lealie Hannah's reference to "many decades of domination of industry by the public school elite" ("Old boy network...". November 10) hardly sounds like an "anti-industrial culture", while Nigel Rudd's claim industry culture in the British upper classes" appears to be a misunderstanding of those "many decades", inspired perhaps by easy acceptance of Martin Wiener's thesis about British industrial decline.

The 1968 Royal Commission on Public Schools showed that more than 70 per cent of the directors of prominent companies came from the public schools. The social historian, Harold Perkin, notes that by the late 1960s "the public school men were dominating the commanding heights of all the major professional and managerial hierarchies, and it was no longer true that they neglected husiness".
Dr Perkin also shows (The

Rise of the Professional Class) that while British aristocracy has traditionally been entrepreneurial, the anti-industrialism detected by Wiener is related to penetration of British business by the public ser-vice ("wet") ideals inculcated by the public schools in their mainly middle-class intake. Peter Wood, Newhold Form,

Duntisbourne Abbots, Cirencester, Gloucs GL7 7JN

Paying for performance

From Mr Peter M Brown. Sir, I look forward to your

further articles on Performance Related Pav and would offer the following reasons for the beneficial spread of the concept even if, to date, many schemes have not achieved all their objectives.

1) We have returned some power from shop stewards to first line foremen and clerical unit managers. To strengthen their position companies have passed more discretionary award recommendations to

2) As part of this exercise annual performance appraisals are much more widespread than in 1980 and appraisals without some potential personal benefit are like dough without yeast, soggy and often undertaken by both sides as a perfunctory exercise.

3) The empowerment of remuneration committees has Peter M Brown, resulted in a spread of PRP culture. I am willing to bet that 99 per cent of boards with such a committee use some form of 9 Savoy Street, PRP as simply salary vetting London WC2R 0BA

reviews, and changes to pension rules are not a sufficiently "high fibre diet" for active nonexecutive directors.

4) Avoiding the current and future pension costs of higher fixed salaries is a major issue as companies fight to control their cost base. PRP, which is often not pensionable and moves with cash flow, gives emplovees an indirect stake in decision taking. Its increased use could save some jobs and companies from being sacrificed through over-pricing. You have only to look at the inroads PRP-based contractors have made in contracting out services from rigid salary organisations like councils and the uniformed services to see that those organisations could have maintained their own staffing if they had been more willing to establish a flexible mruoture.

chairman, Top Pay Research Group, Upper Ground Floor,

Hutchison digital network

From Mr Hans Roger Snook. Sir, Lex's note on Hutchison and Mercury (October 6) stated that "the two digital networks cover complementary geo-graphical areas..." This implies that the Hutchison PCN network does not cover London or within the M25. In fact the Hutchison digital PCN network as currently deployed covers not only London, but offers ubiquitous coverage within and beyond the M25. Our own tests have indicated that Hutchison coverage in London and within the M25 is currently better, and offers better in-building penetration than Mercury's One-2-One net-

Given this fact, speculation that the two networks might be merged is totally unfounded. Although there would be an obvious benefit to Mercury One-2-One subscribers to be able to roam on to the Hutchison network, there would be no benefit whatsoever to Hutchison subscribers to roam on to One-2-One's net-

odds in Hutchison's favour for generating subscribers, and also makes us the stronger, not Mercury. I agree, however, that Mercury presently has the far stronger brand name, but we do intend to change that over

The Hutchison PCN network

will, at launch, cover London, everywhere within the M25. the south east, Bristol, Birmingham, Manchester, Leeds, Edinburgh, Glasgow, and all main connecting routes and roads (ie 50 per cent of the population.) By the end of 1994 we will cover fully 70 per cent of the UK population, and will continue to roll out to 90 per cent. This is not a "negotiating tactic" or a "bluff" as the article suggests. More than 1,000 sites have already been acquired, and more than 700 have equipment installed Hans Roger Snook, group managing director, Hutchison Telecom, The Chase.

John Tate Road. Poxholes Business Park, work. I would say this puts the | Hertford, Herts 13 7NN

ner

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Friday November 12 1993

Change at the stock exchange

executive at the London Stock Exchange said most frequently vesterday were "I don't know".

In part, they reflect Mr Michael Lawrence's prudent desire, given the three months that will elanse before he takes office, to give no hostages to fortune. In part, they reflect a genuine lack of knowledge about the inner mysteries of the stock market from someone who has spent his career as an accountant and finance director. But most of all they reflect a determination, it would seem, to hold nothing sacred - not the

tasks of the exchange itself, nor the structure of its governance, nor whether it has a part to play in providing settlement or any other particular services. Only the exchange's role as the central marketplace is not up for discus-

Such open-mindedness is refreshing: part of the exchange's problem in recent years has been e partisan enthusiasm, shared by outside observers as much as by members and officials, to take sides over individual aspects of the exchange's role.

in near

But it is also potentially destabilising: the exchange has gone through at least two agonising reappraisals of its future in the last few years, and the revolving door of senior executives has only recently slowed to a manageable speed. Few could blame staff and market participants from growning at the thought of another 18 months of "recasting the exchange's role", as Mr. Lawrence put it yesterday, coinciding with

Perfume cartel

THE MONOPOLIES and Mergers Commission investigation into the UK perfume industry has a rather bad smell about it. The MMC's overall conclusion that the indusagainst the public interest does not flow naturally from its own detailed arguments. The case also raises concerns that UK competition policy is being hampered by ous in Brussel

The investigation centred on complaints that perfume houses were refusing to supply Superdrug and Tesco, "grey market" retailers which sell scent at a discount to recommended retail prices. The Office of Fair Trading was worried that such restrictive distribution practices were keeping prices artificially high.

The MMC went along with much of the OFT's analysis. It argued that the industry's practice of recommending prices was uncompetitive. It noted that authorised perfume retailers had discussed in their trade association how to choke off supplies to the grey market retailers. Its ownindependent research showed that Superdrug's outlets were of a better than average quality, undermining a key industry argument that restrictive distribution was designed to ensure high-quality sales outlets. The MMC even concluded that the practice was designed to maintain and exploit a

complex monopoly.

But the MMC decided none of this was against the public interest for three reasons. First, the UK

he must also focus on the day to day. That means getting closer to achieving the excellent service that alone can offer a defence against emerging non-exchange trading systems. It means building the exchange's own new compute irading support system to replace SEAQ, and making its voice heard more clearly in the debates over financial services regulation and

the arrival of a new chairman.

So though Mr Lawrence must certainly help the exchange to

establish the clear vision of its

future that has so far escaped it,

corporate governance. Most of all, though, it means holding the ring between the interests of the exchange's own members - brokers and marketmakers - and those of investors and quoted companies. Mr Lawrence says he will enjoy this aspect of his job.

than any other recent monopolies Just as well: his predecessor's case, the perfumes affair underlines tenure, cut short by the collapse the difficulty of applying to com-petition policy the European Union's principle of "subsidiarity", of the Taurus project, was in any case threatened by disagreements among the exchange's constituenwhich seeks to leave many decicies. Mr Lawrence must manage gions to national authorities. those relationships better, giving proper weight, despite his time at the top of Britain's largest institutional investor, to the neglected needs of individual share-owners. mission was obliged to recognise that its scope for action was to

some extent limited by the fact that the European Commission had Without such even-handedness already exempted the distribution the new chief executive will be of perhames from the full force of mable to achieve his aim of re-escompetition law. tablishing the exchange's leader-ship in the City. Leadership is earned by deeds, as well as words. The exemption has taken the Initial ignorance, real or feigned

tive in recent years. Second, the

industry's restrictive distribution

systems had recently been cleared

by the European Commission.

Third, there was no clear evidence

While it is true that the market

has become more competitive, that is in large part due to the activities of Superdrug whose abil-

ity to sustain vigorous competi-

tion will depend on securing ready supplies in future. As for the lack

of clear evidence, that is debatable

given much of the detail in the

But the wider concern sur-

rounds the MMC's apparent will-

ingness to accept Suropean Com-mission "rulings in an investigation which related to the

UK market alone. This under-

mines the principle of subsidiarity, enshrined in the Maastricht

Treaty, under which decisions are

supposed to be taken at a national

maintain resale prices.

MMC's own report.

national authorities.

form of approved agreements which permit perfume houses to restrict sumplies to retailers meeting certain is no barrier to this - as long as it standards - stocking a broad range of products, displaying them in acceptable conditions and using trained staff to sell them. Such agreements have also been allowed by Brussels in other indus-

tries, such as cars and consumer ectronics. However, in most cases they are permitted on the grounds that the products are complex and need after-sales service.

he world's biggest per-

fume manufacturers are

savouring the sweet

scent of victory after the

Commission report yesterday on fine fragrances; while Superdrug, the discount chain which has been

their most persistent critic, ponders

By exonerating the manufactur-

ers of using anti-competitive prac-tices to overcharge consumers, the

report has removed the threat of an

unseemly price war which would severely damage the industry's prof-its, undermine its distribution

methods and cheapen the exclusive

ing perfume houses to supply it directly, the decision is a sharp dis-

appointment. "The MMC report has

left us high and dry," the company

However, though the perfumiers

have won the battle, it may not

mark the end of the war. The per-

fume houses' traditional way of

doing business is likely to remain

under continued challenge, both in

the courts and as a result of the changing nature of the industry.

The issues at stake are unusually

complex. Not only are the methods, used to market and distribute per-

fume probably unique in industry, but the legal picture is confused by

the overlap between the European

Union and national competition

Indeed, to a far greater degree

In weighing its decision, the com-

image of its brands.

Monopolies and Mergers

In perfumes, however, the justification is that the products are luxappeal on an aura of exclusivity maintained by high price, large A victory for fine fragrance houses might not mark the end of the war, say Guy de Jonquières and Robert Rice

Perfumes' fate sealed with a sniff

investments in marketing and a sophisticated sales environment

This argument was accepted by the MMC, which acknowledged the For Superdrug, part of the King-fisher retailing group, waging a high-profile campaign to force leadimportance of snob value to the suc "a conceit, a confection created as much by the copywriter as the parfumeur." High prices, the commission agreed, were a vital part of the

That, however, is not a universal Commission, where some officials believe the perfume regime owes more to skilful lobbying by a small band of predominantly French producers than to the alleged unique ness of the product.

Some retailers and consumer organisations go further. They insist the perfume industry's main objective is to keep profits artifi-cially high by refusing to supply stores which sell at cut prices.

Though the MMC found no evidence to support this accusation, it is at the heart of a pending European Court case brought by Leclerc, large French supermarket chain. Leclere is challenging Brussels' approval of selective distribution agreements used by Yves Saint Laurent and Givenchy, two leading

Should the court find in Lecterc's favour, the whole issue of special treatment would be reopened and Brussels could be forced to re-examine its policy of exempting other industries from competition law. Some similar issues are raised by

another legal battle, over the ice cream market. Mars, the US confectionery company, has brought actions in Brussels and European capitals challenging the distribution policies of Unilever, the Anglo-Dutch consumer products manufac turer which is the world's largest ice cream maker.

Mars cisims Unilever is restricting competition by preventing rival brands from being stocked in the freezer cabinets it supplies to many small retailers. The case is being investigated by both the European Commission and the MMC.

The dispute also centres on how far it is legitimate for producers to nels in which they have invested heavily, and may pose a further test brands on sale, there were 92 perfumes fail, and many do not may never be quite the same.

UK perfumes: sweet and sour



Typical cost and prices	3	Margin (%)	RRP incl, VAT (%)
Manufacturing costs	3.08		10.6
Manufacturer's gross margin	2.68	46.5	9.3
Price to UK distributor	5.76		19.9
Distributor's gross margin	9.66	62.6	33.3
Price to retailer	15.42		53.2
Retader's gross margin	9.26	37.5	31.9
Recommended retail price excl. VA	7 24,68		85.1
VAT	4.32		14.9
Recommended retail price incl. VAT	29.00		100.0
IN wholesale sales (1007)	Dendrotte er emland	Met eventered	Total

UK wholesale sales (1992)	Products examined by MNIC (E)	Not examined by MMC 印	Total (2)
Authorised supplies to domestic reta	ilers 151.3	22.0	173.8
Grey market (estimate)	30.0	2.0	32.0
Sub-total: domestic sales	181.3	24.0	205.3
Outy-free supplies (estimate)	52.2	2.0	64.2
Total UK sales	233,5	26.0	259,5
Source MAG			

of the jurisdictional boundaries between European and national competition authorities.

Whichever way the legal arguments go, the perfume industry faces mounting pressures on othe fronts. Recession has depressed demand, leading to sharp drops in sales volumes which have only partly been offset by higher prices. Manufacturers everywhere are being forced to run harder. In an effort to win back consumers, they have sharply stepped up new prodlaunches between 1990 and 1992, almost three times the number in the previous three years.

Though perfumes cost little to develop and produce, the investments needed to market them can be huge. In Britain, according to the MMC, perfume manufacturers last year spent on marketing almost half as much as they earned in sales

L'Oréal of France, the industry leader, spent more than £50m three years ago to launch Dune, now a

The stakes have been raised further by the consolidation of much of the industry into the bands of a few big groups with deep pockets, pow-erful distribution networks and lavish marketing budgets. As well as L'Oréal, they include Unilever, the French luxury goods group LVMH, and Elf Sanofi, part of Elf Aquitaine, the French oil company.

Furthermore, competition is creeping into distribution. The MMC estimates that a sixth of wholesale domestic perfume sales in the UK, which totalled £181m, was supplied from the "grey" market. This is fed by so-called parallel imports which bypass manufactur-ers' authorised channels.

A further \$50m - a third of the value of manufacturers' authorised sales - was made through duty-free shops, at discounts of as much as 60 per cent on normal retail prices.

This trend has not gone far enough to satisfy Superdrug and other discount retailers, which sell perfumes at as much as 30 per cent below retail prices by buying supplies on the "grey" market.

Superdrug complained yesterday that the report was internally contradictory. On the one hand, the MMC had attributed much of the increased competition to Superdrug and other unauthorised retailers. but on the other hand has refused supply them freely. Superdrug argues that "grey"

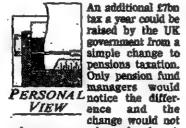
market sources are both expensive and scarce. It says unless it can obtain new sources of supply, its perfume sales will remain limited to about 60 stores, where it has spent some £1.2m on counters and dis-

onetheless, there are signs that harsh commercial realities are forcing some smaller manufacturers to relax traditional distribution restrictions. Parfums Worth has agreed to soll through Superdrug. while in France, the Carrefour supermarket chain has persuaded Pierre Cardin to supply it. Some observers believe more har

riers will crumble. "The market is going to change," says Ms Nina Stimson, managing editor of Euronean Cosmetics Markets, an industry magazine. "Throughout Europe, suppliers are starting to break

Just how far and how fast may depend partly on the length of the recession. Most observers believe it will be a long time, if ever, before top brands such as Chanel. Dior and Guerlain are affected. But the steadily mounting pressures on the industry suggest that, whatever there are more than 400 perfume success is exceptional. Most new some perfume makers at least, life

Pensions could unlock £7bn tax boon



An additional £7bn tax a year could be raised by the UK government from a simple change to pensions taxation. Only pension fund managers would PERSONAL notice the differ-

reduce consumer demand or invest-

rather than European level wherever practicable. Similarly, it Tax incentives for savings take throws into doubt the EC competi-tion authorities' stated intention two forms. In the first instance, after tax income is invested, no tax of transfering responsibilities to is payable on income or gains and withdrawals are tax free. Such is It may be that a desire to avoid the case with Peps and Tessas. The a conflict with the European Com-mission was not decisive in this second form is where money is invested pre-tax, the roll-up is again. case and that the MMC would tax free and withdrawals are taxed; have taken the same view anypensions fall within this category,

way. But open conflicts between the withdrawal being the pension. In the vast majority of cases these national and European competition authorities are unlikely to be two methods yield the same result, side-stepped in future. A clear as the table illustrates. My proposal is that pensions should be taxed on division of responsibilities must therefore be agreed which puts the Peps/Tessa basis. All pension contributions from Budget day by employers and employees should be considered taxable income in the

employee's hands. The amount invested after tax will yield the same after-tax pension as before.

Total private pension contributions by employers and employees in the UK amount to 228bn a year. Taxing all future contributions at 25 per cent would yield 57bn 2 year. The incomes of both employers and employees after tax would be unaffected.

The only losers would be pension Amd managers with 27bn a year less to manage. The new system would be easier for the Inland Revenue to administer, but the transition is complex.

• The tax yield will gradually decline to zero as revenue from tax-ing pensions is lost. This will take a generation. For the immediate future the yield will be £7bn a year. The Revenue and pension fund managers will not like running two parallel schemes, one for contribu-tions made before the change and yielding a taxable pension, and another for contributions made after the change and yielding a taxfree pension. Funds could therefore be offered an option: pay (in instalments), say, 25 per cent of the capi-

(A) (B) PSP/TBBSA Populos Gross income 100 100 Tax at 25% Amount investe 7% compound 100 147.54 14.75 Tax at 25% 14.78 * Rund (a) to exactly 75% of hand (b). At may rate that will while the sauth set exacts

tal value of the fund in tax now and immediately go on to a tax free

if all funds did this the government would receive about £100bn (total pension fund assets are some £400bn). The government would immediately lose tax yield on current pensions - about £3.5bn, but it would still be a net £3.5bn a year ahead, plus the interest saved on £100bn of government debt, say, a further £8bm a year.

Individuals may be obtaining tax relief on contributions at a higher rate than they would eventually pay on their pension. This would only be true for a few people

OBSERVER

and then only for part of their objections but they could all be working lives. It could be compensated for, but this may not be felt change would have no after-tax sated for, but this may not be felt necessary. Some people's private pensions

will fall to be taxed in part or whole at the 20 per cent rate (though tax rates can and probably will change). Similarly, there will be some pensioners who will not fully use their personal allowances. In either case an annual tax credit could be paid Unfunded schemes. There is no

reason to treat these differently. But such schemes could not go fully onto the new basis as they have no assets with which to buy the transition. Tax would be charged currently on the notional cost of contributions but pensions would be tax

• The tax-free advantage for lump sums is lost. This is an illogical privilege which would be a minor sacrifice for a significant reform. Pension funds investment will be reduced by £7bn a year, but so too will be the public sector borrowing requirement of 250bn, and the government's need to sell gilts. There will be other technical

effect on employers or employees contributing to pension schemes and need have no effect on after-tax newsions in retirement. The problem is political. Will peo-

ple believe their pensions will be tax free in 30 years and that the outcome is exactly the same? Will the media welcome the change as sensible or mislead the public about its effect? Such a change needs a first-class salesman; we have one in the chancellor.

The risks and difficulties must be set against raising an additional 27bn a year of revenue with no mac-rocconomic effects and no effect on people's disposable incomes in work or retirement - surely a prize worth grasping by a bold and imaginative chancellor with a fiscal headache.

John Maples

The author was economic secretary to the Treasury 1990-92 and MP for West Lewisham 1983-92

Latin autocrats

MOST LATIN American governments will welcome President Clinton's revival of the idea more representative democratic institutions foir local systems and of a western hemisphere free trade or a western nameplate the trade area first proposed by his prede-cessor, George Rush. Unfortu-nately, this particular revival will last barely one week if the US House of Representatives votes down the North American Free Trade Agreement on Wednesday.
The US Congress is not the only

obstacle. The idea assumes the existence of a community of market-oriented democracies in Latin America. But while most governments of the region are now elected, the authoritarianism of past decades has not been buried. The continued attraction of autocratic or charismatic leaders arises not least because of the poor performance by many elected

governments. Electorates have been given too many reasons for viewing politics as a stale confrontation between government institutions remote from them. This fatigue with the political system is why Peruvians were willing to back the overturning of constitutional order by President Alberto Fujimori in April 1992, and to support his new constitution (if in rather a lukewarm fashion) in last week's referendum. It

is also why Venezuelans did not react more strongly to the threat to democracy posed by two miliary coup attempts last year, and why a politician - Rafael Caldera offering more in the way of peronalismo than policies is leading he field in next month's elections. Yet the exercise of personal

more representative democratic institutions, fair legal systems and freedom from the uncertainty bred by authoritarianism.
Fortunately, the continued allure of the autocrat is not the

only thing happening in Latin America In many countries, Vene-zuela and Brazil being two, government is being decentralised and people given the right to elect their local political leaders. Elsewhere, politicians are giving thought to legal reform.

A legal system subordinate to the executive, along with a corrupt judiciary offers a poor envi-ronment for the development of the market economies most Latin American governments now say they want. Contracts become impossible to enforce reliably. Credit becomes hard to get and expensive, because it is difficult for lenders to pursue claims for collateral

Without a proper institutional background, the long-term private investment Latin America desperately needs will, in these days of free global movement of capital. find another home. It has often been argued, from

both the left and the right in Latin America, that an authoritarian system is necessary to sustain ecopomic freedom and a market economy. If it were ever true, it looks a dubious proposition today. Markets need rules and they need an effective state to enforce them, but they are endangered by the arbitrary exercise of power.

So farewell, Shearson

Is it goodbye Shearson? One of the household names in the US stockbroking industry which has been proudly paired with a Hammill, a Hayden, a Stone, a Loeb, a Rhoades, an American Express, a Lehman, a Hutton, a Lehman Brothers, and (finally) a Smith and a Barney, may soon disappear 91 years after it first surfaced on Wall Street. It seems likely that the Shearson

will be dropped from Smith Barney Shearson when parent Primerica completes its \$4bn acquisition of the Travelers Corporation. Although Smith Barney Shearson would only confirm that dropping the title was under consideration. the betting is that it is a done deal.

The decision would finally kill off a name that first appeared in 1902 when a Canadian called Ed Shearson set up the firm of Shearson Hammill. Shearson. however, will not be alone in the dustbin of history - it can take its place with pride alongside such great names as Hammill, Loeb, Rhoades, Bache, Hutton, Harris, Upham, Halsey and Kuhn.

The AA banquet M International accountancy firm Arthur Andersen has been belly-aching vociferously about

the need to protect auditors against unjust and "crippling" lawsuits from investors and disgruntled customers. But its case might get a more sympathetic reception if it did not waste so much of its hard-earned reserves on jetting into London this week 4,000 of its firm's partners and hangers-on. Twenty London hotels have been needed to accommodate them all. The official reason is AA's annual meeting. But judging by the banquet for the entire group on Monday night at Alexandra Palace, complete with string orchestra. jazz ensemble and a room kitted up as an English pub, there is still lenty of money left to keep the lawyers happy.

Competition time

Interesting to see whether the Bank of England breaks with tradition and advertises for a replacement for Andrew Crockett who has set off for the Bank for International Settlements. There would be no shortage of applicants. Running the international side of the Bank of England is one of

the City's plum jobs. Do it well and you get yourself noticed. Sir John Stevens went on to be chairman of Morgan Grenfell and ex-Lloyds Bank chairman Sir Jeremy Morse and Sir Kit McMahon (ex-Midland Bank) both did a stint as the Bank's international troubleshooter. The smart money is on the new person being an insider. Bill Allen,

(BAWX) 'Merde'

head of foreign exchange operations, is a possibility. Still only 44, he is a member of Eddie's "hrat pack" - the group the governor has nurtured during his 10-year stint in Threadneedle Street Other names being banded about are those of John Townend, 46, in charge of money markets and gilt-edged trading. Pen Kent is another numer. But don't bet on an inside job.

Anthony Loehnis came from J. Henry Schroder Wagg and Crockett himself was working at the IMF when he was tapped. Hence the rumours about bicycle-riding John Odling-Smee, formerly deputy chief economic adviser at the Treasury who is head of the east Ruropean

division at the International Monetary Fund. Another possibility is Goldman Sachs' economic guru Gavyn Davies. As a Goldman partner he should have stashed away enough money by now to afford to do a bit of public service.

Scorer

Fisons is used to losing at molecular roulette - Its record of developing new drugs is lamentable. But managen be wondering about the fickleness of lady luck following the decision of a member of its UK salesforce to spill the beans to the Sunday Times about some allegedly dubiou promotional practices.

The subsequent article suggested the representative, David Thomas, resigned from Fisons because of unethical selling tactics. Not mentioned was the fact that Thomas could only afford to leave the company, and so make the revelations, because he had just won a six-figure sum on the football pools.

Grant status

■ Want Wall Street cred? Then leave a copy of Grant's Interest Rate Observer lying about the

Jim Grant's fortnightly newsletter, celebrating its tenth birthday with a fat tome of past opercus, is required reading for anyone seeking a quirky, contrarian view of the financial world and those who inhabit it. Laced, unusually for American

writing, with a rich sense of irony. Grant's is written by the originator of the Current Yield column on Barron's, the US financial weekly. When Grant went solo, Jim Rogers, George Soros's former partner, was his first subscriber. While his wife beavered away at Lehman Kuhn Loeb, Grant got

established by noisily deploring just the sort of deals she was doing. He fingered Olympia & York early on, rechristening its Canary Wharf site "London's own North Dakota". But Grant has not always been right. He admits that his greatest predictive gaff was to fail to see

the "levitation of stocks and bonds in the last couple of years". No surprise then that he thinks financial assets are hopelessly over-priced and commodities dirt cheap. Hence his motto for the Clinton years: "Down with paper, Up with things".

Bunking off

■ Tut, tut. So where was education secretary John Patten yesterday when he was supposed to be lecturing the country's schoolmasters on truancy? An urgent cabinet meeting it seems. Nevertheless, it didn't stop one disrespectful schoolmaster at the conference asking if anyone had checked the toilets.



FINANCIAL TIMES

Friday November 12 1993



Severing of monetary links likely to deepen crisis in former Soviet states

IMF warns of rouble zone unrest

By John LLoyd in Moscow and eve Levine in Yeravan

THE COLLAPSE of the rouble zone could save Russia more than \$15bn a year but push many of the other former Soviet republics deeper into economic crisis possibly provoking political unrest - experts in the International Monetary Fund and World Bank said yesterday.

The comments mark the first acknowledgment that the Russian rouble zone has all but collapsed over the last two weeks. with seven republics now having left, or announced their intention

Their moves come partly as a result of the tough new conditions which Russia is imposing on its former CIS partners, demanding that the republics should be subservient to Russia's

central bank rules, and deposit that almost 15 per cent of its estigold and hard currency reserves with it, to end the subsidies which the republics have been receiving.

Experts in the IMP and World Bank calculate the loss of cheap credits and subsidised energy will cost the republics involved -Ukraine, Moldova, Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Tajikistan and Uzbekistan – \$15.5bn a year. Given that many are already in economic crisis, the moves could trigger unrest which could affect the 25m ethnic Russians living in these republics, officials added.

Russia tightened its conditions for membership in the rouble zone in September, immediately after the banning of the Russian The savings in credits to Russia in the coming year will mean though at the cost of deepening crises on its borders. The republics which will be most affected include: • Ukraine, the focus of the most

mated gross national product will be available for its own use -

international concern and where inflation is estimated to be about 70 per cent a month, has repeatedly devalued its temporary karbovanets currency. Uzbekistan and Kazakhstan, are formerly loyal members of the rouble zone. On Wednesday President Nursultan Nazarbayev

of Kazakhstan and President Islam Karimov of Urbekistan said they would issue their own currencies the Kazakh tenge and Uzbek coupons, a decision which has caused a crash in the old (pre-1993) Russian roubles they

 Armenia, the most desperate of all ex-Soviet republics, says it cannot meet the Russian conditions because it has almost no hard currency or gold reserves, and has no means to stop the economy's slide into chaos. • Georgia and Azerbaijan are

hard hit by internal conflicts and the cost of looking after hundreds of thousands of refugees. They have their own currency coupons, but they are highly inflationary, especially Georgia's.
Only two of the former Soviet states - Belarus and Turkmenistan - claim a measure of statrast, has introduced its own currency - the manat - using its own reserves, as the world's third largest gas producer, as backing.

bility, though for opposite reasons. Belarus wants as complete a monetary union with Russia as possible. Turkmenistan, by con-

Philips calls for more EU innovation without controlled access to an

By Andrew Hill in Einchoven

EXECUTIVES from some of Europe's leading industrial groups yesterday called for more Intensive co-operation between governments, the European Comssion, scientists and industry to fight technological competition from Japan and the US.

"We are pleading with Europe to help us succeed," Mr Jan Timmer, Philips president, told industrialists at a symposium in

"We will play our part and do our duty, but we can't sit still,"

Philips called for round-table discussions between government, universities and industry to identify the key technologies Europe will need to compete in the grow-"multimedia" sector, which will bring together computer, telecommunications, consumer electronics and media groups.

These are areas that can only be tackled when several companies and governments get together," said Mr Timmer. He criticised European governments for "not getting their act together" over European highdefinition television. Ambitious plans for HDTV, in which Philips

has invested heavily, were shelved in favour of a diluted project this summer. Executives from SGS-Thomson Micro Electronics, the Italian-French stateowned semiconductor producer, and Renault-Volvo, the Franco-Swedish car manufacturer, sup-ported Philips' call for support from public authorities, in the form of intensified research programmes aimed at key technolo gies and backing for strategic

Mr Pasquale Pistorio, president and chief executive of SGS-Thomson, said advanced industrial societies could not exist advanced electronics industry, which could not exist without controlled access to an advanced semiconductor industry.

Mr Martin Bangemann, Buropean industry commissioner, said the European Union could play a role in helping to change the structure of traditional European

Philips had invited industrialists, government and European Commission officials to celebrate the opening of a new exhibition of the company's technology near the group's headquarters in Eind-

UK discount chain threatens to take perfume fight to Brussels

By Guy de Jonquières and

SUPERDRUG, the UK discount drugstore chain, threatened yesterday to take its campaign to sell cut-price tragrances to Brussels, after UK competition authorities rejected the company's complaint that perfume manufacturers were unfairly refusing to supply it.

A Monopolies and Mergers Commission report said that although a "complex monopoly" existed among the perfume houses, it did not operate against the public interest. The report said only small changes were needed to ensure free competition in the UK market, worth £230m (\$340m) at wholesale prices last year.

The report was welcomed by perfume manufacturers and some retailers, including Boots, the biggest outlet for perfumes in the UK. However, the decision was criticised by one perfume house. consumer organisations, Super-

drug and other retailers. The MMC has swallowed the perfume companies' arguments hook, line and sinker," the Con-

the supermarket chain which also sells cut-price fragrances, expressed "amazement and anger" and accused the commission of yielding to special pleading by perfume houses.

Worth Fragrances, a small per fume manufacturer which recently agreed to supply Super-drug, said it was unhappy with the decision.

Superdrug said it was disappointed. The company, part of the Kingfisher retail group, said the report failed to address its central objections to the perfume houses' marketing methods.

The company said it was considering renewing its complaints with the European Commission. which recently approved arrangements which allow perfume manufacturers to sell their products only through designated wholesalers and retailers.

Although the MMC concluded these arrangements to keep prices artificially high, Super-drug said stronger policing was needed to ensure that the rules

were applied fairly. Superdrug sells a limited range of fragrances at discounts of about 30 per cent in 60 of its

turers have refused to supply it directly, the company has been forced to buy all its products

"grey" market. It said yesterday that it would continue discount sales, but the MMC's decision meant it could not obtain enough supplies to sell perfumes at all its stores.

from ununthorised sources on the

The nine-month MMC inquiry was launched a year ago after extensive lobbying by Superdrug of competition authorities in London and Bruseels. The report said the perfume

industry was a "complex monop-

oly" because the leading manu facturers restricted supplies to authorised retailers and recommended resale prices, but it said these arrangements did not operate against the public interest. The MMC accepted manufacturers' arguments that the com-

mercial success of perfumes depended on heavy marketing investments and high prices to create an aura of exclusivity.

Editorial Comment, Page 17 Perfumes' fate sealed with a sniff. Page 17 Details, Page 8

Crisis at **Euro Disney**

Continued from Page 1

minster, Barclays and Midland, also participated in loans. Bankers are expected to press for a reduction in royalty and management fees paid to Walt Disney by Euro Disney, as well as a reduction in interest pay-ments on the FFr4.8bn loan extended by the Caisse des

The banks are likely to prefer an injection of new equity next spring - by which time the restructuring is due to be com-plete - rather than a debt for equity swap.

Despite their concern that Walt Disney should play a significant part in the capital restructuring the French banks will face political pressure to ensure that EuroDisneyland remains open. Wait Disney has agreed to provide funds for Euro Disney until next spring. It is reluctant to bail out its associate, but is equally concerned to avoid the dan

its image that would result from Buro Disney's failure. The Paris market, where the hares are mainly traded, was closed yesterday. On the New York Stock Exchange, Walt Disney shares dipped \$% to stand at

THE LEX COLUMN

Royal's cycle ride

The higher insurance premiums foisted on British homeowners and motorists are bearing fruit. Royal made a third quarter underwriting profit in the UK, despite more pain from mortgage indemnity policies written in the 1980s. Without this legacy of mortgage-related business and another wave of claims against employers for industrial injury. - UK insurance would have produced a handsome profit. Yet it is doubtful whether such auspicious circumstances can be maintained for long. The composite insurance sector has not made aggregate underwriting profits in consecutive years since the early

Royal has pledged to maintain insur ance rates even if that means surrendering market share. Not all of its peers will take such a disciplined attitude. With Direct Line starting to make inmeds into household as well as motor insurance, competitive prestures could quickly force prices down: Higher profits next year look assured, for Royal as for other composite insurers, since premium increases take up to 18 months to flow to the bottom. line. Royal should also benefit from reduced mortgage indemnity losses and improved results in reinsurance. earnings of perhaps £300-400m in 1995 will not look an especially generous return on shareholders funds — now £2bn — if the industry subsequently hirches into another cyclical

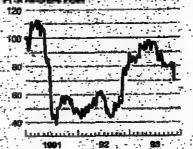
Low interest rates are a reason for optimism that the underwriting cycle will be less severe this time around. In contrast to the 1980s, premiums paid by customers can no longer be parked in short-dated gilts to earn double-digit interest rates. That makes inderwriting profits more important. Still, it takes a giant leap of faith to believe that a 20-year legacy of bad habits will be easily extinguished.

Shell

Last week's results from BP set the market expecting something of a gusher from Royal Dutch/Shell as well. It should perhaps have known better. Without BP's gearing, Shell is less well-placed to benefit from economic recovery. With its strong presence in the Far East it was less affected by the recession in the first place. But its lack of a recovery story leaves investors plenty of time to dwell on the impact of weak oil prices, especially as its high volume winter

FT-SE Index: 3099.7 (+1.2)

Burton Group



Strip out the tax credits and Shell's sarnings from exploration and produc-tion actually fell in the third quarter. Strip out the currency effect at gins look distinctly week. Not only is the crude price to blame. There is not much sign of Sheil's much vannted cost-cutting showing through. The oil-price played to Shell's advantage fur-ther downstream in manufacturing and marketing. But it will be lucky to escape having to pass on some of this benefit soon. While a large part of the £171m charged against chemical prof-its reflects the environmental clean-up at Rocky Mountain Arsenal, restructuring charges continue apace, again without much sign of benefit showing

Part of Shell's problem may simply be its very strength. With no debt problem, the need for cost-cutting was less argent than at BP. At around 10 per cent, its return on capital is already higher. But since Shall Transport has out-performed Except by over 20 per cent this year, the application looking for growth which so applicants

Electrical retailing

Offer's conclusion that the regional electricity companies are perfectly at liberty to lose money in retailing is curious, but wholly sensible. Offer has no business determining what sirategy the Recs pursue in non-regulated areas - so long as it does not impinge on their core businesses. Despite the embarrassingly large scale of the Recs' retailing losses, there are few grounds for such worry at present. Nevertheless, the OFT's encouragement of greater transparency of accounting

and market testing is a welcome attempt to ensure fair competition. It is a shame some Recs are proving recalcitrant

THE PERSON NAMED IN

Whether the Recs' shareholders should remain so sanguine is a different matter. The £105m of retailing losses they have accumulated is glarming. Yet, unlike the water companies, the Recs have a partial defence against the charge of wanton diversification, considering they inherited most of their retailing interests when privatised. Most are now withdrawing Yet Norweb is pressing ahead with an aggressive expansion programme. It will struggle to generate serious money from it, however. Electrical retailing is a tricky business, thanks to severe price disinflation for gizmos and fierce competition. If Dixons can make precious little money out of electrical retailing - excluding contributions from its highly-profitable warrants - it seems unlikely Norweb will do much better.

Burton Group

The market was unsettled by the slippage in Burton's second half sales following a particularly strong first six months to the year. This sales pattern is not what is expected of a so-called recovery stock at this stage of the consumer spending cycle. But there were some special factors at play. The repositioning of Burton's chains confused shoppers. The ghastly summer led to Burton being caught with its trousers marked down. Marks and Spencer, aided by the devaluation gain at its UK supplier base, has also run riot on

the high street. Yet, Mr John Hoerner has done well to lead Burton out of its trading corner and deserves the benefit of the doubt for the moment. There remains considerable scope for recovery in Burton's multiple chains. But the process may just take longer to realise than first assumed. The bigger long term question is whether its mul tiple structure is appropriate for the 1990s. Operating so many chains dissipates Burton's economies of scale and complicates the management task. That perhaps argues for a demerger The flotation of Allders revealed a healthy demand for department stores and the perky Debenhams could expect a still warmer response. Debenhams may have helped keep Burton affoat during the recession. But if management believes its restructuring rhetoric, the multiple chains are no longer in need of such a lifebelt.



Seal testing technology takes a giant step forward with the opening of John Coune's "state-of-the-art", multi-function centre near Chicago. This testing facility, the only one of its kind, will benefit customers in key process industries around the world. in test cells that can precisely reproduce any environment in which they will have to operate, sealing systems are monitored for performance, safety and reliability. The centre's link with John Crune's unique CAD software enables new products to be optimised before production. As increasingly stringent emission and testing regulations come into force, the centre will ensure that John Come sen's can be counted on to withstand the test of time.

John Crune is one of TI Group's three specialised engineering businesses, the others being Bundy and Dowty. Each one is a technological and market leader in its field. Together, their specialist skills enable II Group to get the critical answers right for its customers. Worldwide.

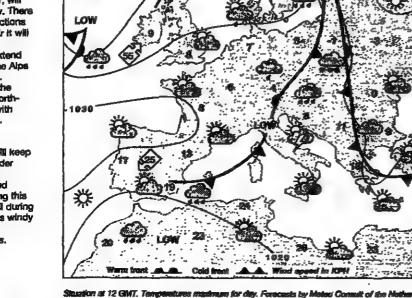


Europe today Wintry conditions will persist over eastern

Europe from the Black Sea to northern Scandinavia. The cold front, marking the boundary between mild and cold air, will cause cloud with outbreaks of snow. There will be some rain along southern sections of the frontal zone but in the cold air it will be suriny with unseasonably low from western Scandinavia across the Alps and into the western Mediterranean. Thunder storms will develop along the Spanish coast and over Majorca. North west Europe will remain unsettled with winds in Ireland reaching gale force.

Five-day forecast

Strong high pressure over Russia will keep conditions will make only very slow procress to the east giving cloud and snow. In south-eastern Europe, along this frontal boundary, a lot of rain will fall during the weekend. Unsettled and at times windy conditions will prevail in north-west Europe, especially in the British Isles.



FT WORLD WEATHER

TODAY'S YESPERATURES

Cardiff
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COMPANIES & MARKETS

CITIE FINANCIAL TIMES LIMITED 1993

Friday November 12 1993



Chemicals

hold Shell

to 8%

increase

By Robert Corzine in London

HIGHER restructuring costs in

its troubled chemical division

marred the third-quarter perfor

mance by Royal Dutch/Shell

Group, the Anglo-Dutch oil group. It reported yesterday

INSIDE

 $S = 2 \pi \tilde{S}_{1}$

Pacific Bell plans \$16bn network

Pacific Bell, the telephone company serving Califomia, has announced plans to spend \$180n creat ing a multi-media communications super-highway across its tentiory. It has also awarded American Telephone & Telegraph a contract estimated at some \$5bn to supply key parts for the system.

Voices on Ciga restructuring Shareholders in Ciga, the troubled Italian knowy hotels group controlled by the Aga Khan, will today indicate their reaction to this week's announcement of a capital increase and restructuring plan.

IBM may sell Federal division

International Business Machines is "exploring the possibility" of selling all or part of its Federal Systems Company, a US-based division that sells computers and services to the Federal government.

Nextel braces for battle

Nextel Communications, a New Jersey radio dispetch service company, has emerged as a potential new rival to established US callular telephone services with the acquisition of mobile radio spectrum rights from Motorcia of the US for \$1.8bn in stock. Page 19

Japanese groups scrap merger Two Japanese phermaceutical companies, Toyama Chemical and Mitsui Pharmaceuticals, have scrapped their agreement reached in April to merge. Page 20

UK insurer returns to profit

Royal insurance provided further evidence of the recovery in the insurance market when it moved back into pre-tax profits of £113m (\$167m) for the first nine months of 1993, compared with a loss of 263m. Page 23; Lex, Page 16

VSEL awaits defence review

VSEL the builder of Trident submerines, reported an 11 per cent increase in pre-tax profits to 228.2m (\$42m) but said it would be several months before it knew whether the current review of UK defence expenditure would require changes to the group's strategy. Page 25

Video nasty



he European Commission about conditions in Spanish abattoirs after seeing videos of grisly ways

Not all black and white for JSE-

Since Mr Nelson Mandela, leader of the ANC, called in September for the lifting of all remaining economic sanctions against South Africa, investors have been trying to essess the implications for the Johannesburg Stock Exchange, Back Page

Market Statistics

FT-A indices FT-A world indices FT fred interest indices FT/SMA int bond sec Amendal futures foreign exchanges London racent issues	77 Page 22 22 24 34 34 22	London tradit, options imment furt and a Money markets New Int. bond Issues World commodity prices World stock mich miless UK dividencis announced	30-3
Companies in th	is is	sue	
ABB	10	Nextel Comm	

Onoda Cement
Oxford Instruments
Facilio Bell
Penna
Pitot
Portals Caradon Channel Holdings Chichibu Cement Royal Dutch/Shall Ruberold

cd Computer The Gap Trump Taj Mahal VBEL

Chief price changes yesterday

LENGTH COLUMN	-			Philip Morris	56%	+	144
Rises Soldschmidt(TH)	825	÷	20	Falls			134
		÷	18	Vivoz Inc	2914		
Zierijie.S	785	•	10	What Disney	41	-	Ж
Falle			_				
BE & Berger	910.5	_	19.4	TOKYO (Yen)			
	330.5	_	8.5	ritees .			
Lingtype-Hell		_	10	Nippon Kayesa	684	+	27
Possche	740	-		Manage Lead-	332	4	\$3 29
Schering	1090	-	15	TOROL CORP	,	•	
NEW YORK A	3.			Falls			444
	7			Calabona Paper	1450	-	290
Rigos			44.		874	-	25
Amer T & T	57**	+	27	Militar tens	780	-	211
Beer Steams	22%		114	Lagami Textili		_	
			214	Karoba Cheta	432	-	18
Gap Stores	38 7 1	*	44	M			
Paris Closed.	Now Yo	yk	prices	at 12.30pm.			

Volvo holds rights issue talks

By Christopher Brown-Humes in Stockholm

VOLVO, the Swedish motor group, is sounding out shareholders over a big rights issue in case plans to merge its vehicle operations with France's Renault

collapse.

The rights issue is part of contingency proposals being worked on by Volvo as shareholder opposition mounts to the company's link with Renault, which the Volvo board is determined to

Sören Gyll, Volvo's chief executive has met a number of big shareholders to discuss the plan.

the report, although it said last month that a stand-alone future would require up to SKr8bn of

GLM Insurance Fund £110m. Sedgwick, BZW

Mounting domestic criticism

timetable for Renault's privatisation and the golden share provision. The latter would allow the French government to reduce Volvo's ownership of the combined group from 35 per cent to 20 per cent if their jointly owned holding company were dissolved. Mr Gyll acknowledged the

scale of the revolt in a television interview on Wednesday evening, when he admitted that Volvo was the deal and we will tell our partners that," he stated. Skandia, the Swedish insurer

with a 3.6 per cent voting stake in Volvo, is the latest big shareholder to threaten to vote against the merger. Mr Bjorn Woirath, Skandia

chief executive, said: "In my opinion very fundamental changes are needed from the French government on the golden share and on future privafisation to turn round Swedish

'no' opinion." Volvo executives have so far talked about clarification of the merger terms, rather than substantial renegotiation. Mr Louis Schweitzer, Renault chief executive, said in an interview in Volvo Now, an in-house

company magazine, that Swedish objections to the merger were based on misunderstandings which had to be cleared up. But he was adamant the deal must go through before the company was privatised, "You can't sell shares without buyers knowing what

profits up 8 per cent to £861m (\$1.3bn), helped by higher mar-keting margins and beneficial currency swings. The profits increase - on a current cost of supplies basis, which excludes after-tax changes in inventory values - was in the middle of analysts' expectations. But the share price of Shell Transport and Trading fell 18p to close at 704p as oil prices tested new post-Gulf war lows. The price of benchmark Brent Blend for December fell at one stage to \$15.20 a barrel, compared with an average of \$16.50

during the third quarter. Shell reported that lower oil prices were offset by special tax credits. It said a credit of £205m was mainly due to a release in tax provisions and a tax-rate change in undisclosed countries. Shell's cash flow rose to £5.8bn from £4.9bn a year ago, but analysts said there were few signs that cost-cutting was having the dramatic effects reported by British Petroleum and the US majors. With gearing standing at 10.2 per cent, Shell is under less pressure than some of the more indebted majors, say analysts, who also note that it started its

cost-cutting later. "So far there is little evidence of Shell's cost-cutting coming through in the upstream sector," said Mr Fergus MacLeod of Nat-West Securities in Edinburgh, who noted that Shell's earnings per barrel in the third quarter were \$1.97, from \$2.45 in the pre-

Chemicals remained a running sore, josing £168m in the third quarter and £341m for the first nine months, compared with losses of £41m and £40m in the respective periods last year. Shell reported special charges of £171m for the quarter.

Shell reported improved margins in refining and marketing, particularly in Europe. Earnings rose to £412m in the third quarter compared with £302m in the same quarter last year. But margins in Asia, where Shell is par-ticularly strong, weakened in the quarter.

Earnings per share were 8.6p in the quarter, from Sp. and 24.7p for the nine months, against 22.7p. Lex, Page 16; London SE, Page 27

According to the Swedish busi-ness daily Dagens Industri, Mr holders are completely against Their concern centres on the

push through.

Japanese

groups unite

competition

JAPAN'S biggest and sixth

largest cement makers are to

merge next year, to seek econo-

mies of scale in the face of weak

demand and competition from

Onoda Coment, the leading

producar, and part of the Mitsui Group of industrial companies,

will merge next October with

Chichibu Cement. They will form Chichibu Onoda with annual

capacity of 17.94m tonnes, nearly a quarter of Japan's annual nund of 80m tonnes

At yesterday's close in Tokyo, Onoda was capitalised at Y241.8bn and Chichibu at Y85bn.

The merger will allow them to

cut distribution costs by Y300m

in the first year, to March 1995, doubling to Y600m savings in

the following year, said Mr Taka-haru Unno, Onoda's senior man-aging director. Annual sales of

the merged group will be an esti-

on which taxable profits are

over the next three years by cut-

step in a welcome restructuring

of the coment industry, said Mr

dropped by 38 per cent over the past decade, from 130m tonnes

Company executives said gov-

ernment attempts to boost public

works through three spending packages over the past 18 months had had little effect.

They attributed this to a drop in

office construction, plus local

government's cantion over let-

ting new contracts in the wake

of a wave of arrests of construction industry executives and

On top of this, there is stiff

competition from cement

imported from South Korea, which has become increasingly

The pressures on the industry were underlined yesterday when Onoda announced a 31.5 per cent

drop in pre-tax profits to

Y1.76bn in the six months to September, from Y2.57bn last year. Sales fell 6.5 per cent to Y105.3bn.

Onoda warned that full-year

turnover would fail by the same

percentage, to Y218.7bn, the first sales setback for seven years.

Pre-tax profits were set to fall 40.6 per cent to Y5.3hm, the fifth

The merger will be undertaken

annual fall running, it said.

cheap as the yen has risen.

ese cement demand has

cement association of Japan.

forecast at VS 2hn.

dent of Chichibu.

annually.

public officials

By William Dawkins in Tokyo

cement

against

cheap imports.

The paper said Volvo's car divi-sion needed around SKr5bn (\$618m) to manage on its own. Volvo declined to comment on

has persuaded many analysts directly negotiating with the that Volvo shareholders may French government over the

London Insurance Market Investment Truet \$280m. Sporsors: James Capel, Samuel Montagu

The corporate fund raising record

Klin Colesworth Corporate Capital Fund 210m. Baring Brothers, RJ Kin, Colesworth

Richard Lapper and Norma Cohen on institutions' reply to Lloyd's

New London Capital £100m-150m, Warburg, Chartwell, Mercury To be named £50m. Murray Johnstone, Wiles Fabe

nchurch investraent Trust 5m. Fendhurch, Guinness Mahon

ers of the Nelson Lloyd's Trust were scrapping a 260m venture to seek corporate capital for the Lloyd's insurance market raised eyebrows in London. After all, it is not every day that the names of Cazenove and Lazard Brothers, the bluest of blue chip city institutions, are associated with failure. And it was a failure all the

mated Y264.5bn in the first year, more galling in view of the success enjoyed by many rival banks The pair also plan to shed an aspecified number of workers and securities houses. Twelve investment trusts and companies have been launched in the past ting down on new recruits and not replacing retiring staff, said Mr Takahashi Kurihara, presithree weeks - including two yesterday. Although some of the funds have been scaled back in size, pension funds and life assur-The merger could be the first ance companies have already committed more than £600m to the Lloyd's merket for 1994. Masaya Fuilmura, head of the

Several other schemes are scheduled for launch before the end of this month. Lloyd's hopes that about £1bn in corporate capital will be committed.

But even the present level of capital raised represents an achievement for Lloyd's. As recently as July, officials were cautiously predicting that Lloyd's could attract as much as £500m with a fair wind".

Lloyd's has had to overcome a series of obstacles. New rules meshing its internal rules with stock market regulations have been drafted against a tight timetable and senior managers have conducted a delicate political campaign to persuade Names - the individuals who have traditionally supported its capital base - to approve the initiative.

Above all, the insurance market has persuaded cautious city institutions to back it. Mr Robert Hiscox, deputy chairman of Lloyd's of London, who has headed the market's search for corporate capital, says UK financiers initially poured cold water on the idea. Interest only began to pick up after US investment banks, such as Salomon

developing schemes. Managers of many Lloyd's syndicates, who earlier this year feared they had insufficient capi-tal to stay in business, are now flush with capacity and turning

CLM Insurance Fund, sponsored to "ring fence" billions of dollars they do not see the investments by Sedgwick Group and Barclays of liabilities from US asbestosis as permanent, "it is a marginal and pollution claims. "There is evidence to suggest that Lloyd's syndicates are better reserved than the average UK composite,"

trusts because they had enough capital from other sources. Yet the scrapping of the Nelson trust provides the clearest indication that the supply of capital is also limited. Mr Nigel Rogers, managing director of the Oct-avian Group, which jointly spon-sored the Nelson initiative, says: "Institutions have set aside a certain amount of money but this is

not a bottomless utt. Indeed, scepticism among the

Sceptics point to the potential volatility of future returns from the trusts and to a lack of transparency in the character of many of the investments. "There is a problem explaining to pension fund trustees that you are put ting their money into Lloyd's," says one fund manager.

One measure of the modest scale of institutional interest is ted to Lloyd's compares with £350bn available for investment each year by UK pension funds. The National Association of Pension Funds (NAPF) considered holding a special seminar on Lloyd's at its February conference, but abandoned the idea because there was insufficient interest from members. "There are a lot of people who have given these things a wide berth."

fears about the ability of Lloyd's

Persuading sceptics to part with their money

de Zoete Wedd, said it had scaled back its fund because of the difficulty in securing "good quality" capacity on Lloyd's syndicates. Two agencies - Sturge Holdings says one fund manager. and London Wall Holdings Even so fund managers are abandoned plans to form listed investing relatively small amounts of money. Few investors

are prepared to risk more than \$25m. Smaller funds, such as Premium Trust/Premium Underwriting, which is raising £33m to support 40 syndicates, are backed by some two dozen separate institu-tional investors with maximum stakes of about £3m each. One investor who manages £18bn of funds says he is prepared to put only 25m-£10m into one of the larger Lloyd's trusts. Even some enthusiasts say

investment community remains widespread. One fund manager says well over half the UK invest ment community is not inter-ested at all. Some leading institutions are firmly set against any involvement.

says one fund manager.

Many investors have overcome

Relieves all known Benefit Administration

investment and not one that we

would hold for the entire cycle,"

says one fund manager. "There is

a danger that everyone wants to

get in and get out at the same

cons, the institutional invest-

ment has been sufficient to

spawn a mini stock market sec-

tor, Mr Mark Henderson, of Cleri-

cal Medical, the life assurance

group, takes a positive view of

prospects for the quoted companies. He says that if £1bn is

raised, the quoted Lloyd's invest-

ment trust sector will be equiva-

lent in size to a small footsie

stock, a level sufficient to encour-

age further interest.

Trust launches, Page 23

Yet whatever the pros and

time," says another.

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programme a pain in the organisation?

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awarded BS5750 for pension scheme

on a share-exchange basis, at a rate of 2.1 Onoda shares for one Chichibu share. Fund managers protest at Murdoch 'super share' idea

By Nikkid Tait in Sydney

INSTITUTIONAL fund managers in Australia yesterday made clear their opposition to the idea of shares being given "super"

The Australian Investment Managers' Group, representing most large institutional shareholders, was joining in a debate provoked by Mr Rupert Murdoch's desire to introduce "super shares", with multiple voting rights, at News Corporation, the media film and publishing group. After a meeting, the AIMG

expressed "overwhelming sup-

port" for the principle of one

share-one vote, and "strong oppo-sition to any proposal that effec-

tively allows a major shareholder to gain and pass control of a corporation without paying a mar-

The AIMG said it would encourage the Australian Securi-ties Commission to explore implications for the takeover provisions written into corporate law. At present, share structures incorporating differential voting rights do not feature on the Australian Stock Exchange. The exchange is considering whether it should change its listing rules to permit these in the wake of News Corp's proposal,

There are fears in the News

Corp case that, because the super

shares would lose their multiple voting advantage if they were

enjoy "creeping control". Mr Murdoch controls - directly or the family company - almost 33 per cent of News Corp's equity.

Mr Peter Griffin, AIMG chair-man and vice-chairman of Rothschild Australia Asset Management, said fund managers were concerned that the introduction of differential voting rights would be "extraordinarily detrimental to the image of the Australian capital markets". If control of corporations

became concentrated in the hands of minority shareholders, Australian companies could also be "severely constrained in their ability to tap international and SAS seeks

to reduce

costs by up

to SKr2.5bn

By Christopher Brown-Humes

Trading starts on Fridays only for shares in Ciga

SHAREHOLDERS in Ciga, the troubled Italian luxury hotels group controlled by the Aga Khan, will today have the chance to indicate for the first time their reaction to this week's announcement of a L700bn (\$425m) capital increase

and restructuring plan. Under an unprecedented ruling by the Consob stock market and companies watchdog, shares in Ciga can now only be traded once a week, on Fridays. The ruling followed a long period of suspension and almost normal trading last

The new rescue plan, pre-

pared by Mediobanca, involves Italian bank creditors, which the injection of fresh capital, a have lent more than L1,000bn partial moratorium on interest payments and the conversion of some bank debt into equity.

The new cash will come from Forte, the UK hotels group, which will contribute L80bn in liquidity and also L300bn in the form of Italian hotel assets. Further details are expected to emerge after a Ciga board meeting early next month.

Ciga warned this week that if the proposals, which have received a hostile reception from some creditor banks, are not accepted at a special shareholders meeting on January 20, it might have to go into tempoto the loss-making group, are expected to approve the pro-

However, foreign creditors particularly those which have lent to Fimpar, the Aga Khan's holding company which controls Ciga, have been more hos-

Barclays, a lender to both Ciga and Fimpar, recently came out strongly against the

Opponents claim counter-offers by other hotel groups, such as an expression of interest from the US Hyatt group, have not been adequately considered by Mediobanca.

Foreningsbanken loss grows

The result was dragged down by SKr3.3Sbn in credit losses, a

loss of around SKr2bn and credit losses of more than

The results were announced as the group unveiled details of a series of share offers, which could raise as much as SKr3.4bn in new equity as part of its plans to remain privately-owned and obtain a stock

providing a SKr2.5bn guarantee, which can be utilised by the bank if its capital adequacy falls below 9 per cent over the next three and a half years. At the end of September, the ratio

A consortium centred on the LRF, the Swedish farmers cooperative, is guaranteeing SKr2.5bn of the new issue, which will be priced at SKr15

was just 5.5 per cent.

A further SKr400m worth of shares will be offered to Swedish and international institutions, while SKr500m is available for over-subscription.

The bank aims to be quoted on the Stockholm Stock Exchange from January 1. STANDARD & Poor's, the debt rating agency, yesterday

main holding company of Sweden's powerful Wallenberg family, because of concerns about Saab-Scania, its 100 per cent owned vehicle and aerospace unit. A slide in profits at Saab-Scania contributed to an 30 per cent fall in Investor's half-year profits to SKr406m as it was hit by weak demand. S&P said the revision of its

outlook assessment from the previous status of stable, did not necessarily imply that a downgrade in investor's debt rating would follow. But it reflected concern about Saab-Scania's medium-term ability generate surplus cash flow for its parent amid "depressed market conditions and capital

expenditure requirements". The agency said this could force investor to rely on fur-

tour, catering and credit-card

and September 1994 are Copenhagen-Los Angeles. Bergen-London and Gothenburg-Amsterdam. The 17 aircraft made redundant are ikely to be sold. SAS said it was responding

to the market situation. "The airline business remains in a state of crisis worldwide. The global recession, coupled with deregulation, has brought about wide-spread overcapacity and put intense pressure

Schering sees 3% decline and unchanged dividend

By Christopher Parkes In Frankfurt

SCHERING, the Berlin-based pharmaceuticals and chemicals company, expects to pay an unchanged dividend of DM13 for 1993, on net profits likely to SCANDINAVIAN Airlines System (SAS) yesterday be down by about 3 per cent on announced plans to cut costs last year's DM262m (\$155m), Mr between SKr2bn and SKr2.5bn (\$304m) in an accel-Klaus Pohle, finance director,

eration of its drive to improve sald yesterday.
At the nine-month mark profitability and strengthen its earnings were DM194m comfinancial position.
The airline, which disclosed pared with DM201m in 1992, according to an interim report. a SKr1.13bn pre-tax loss for The company blamed the fall the first nine months on Wednesday, said it aimed to be on increasing competition and prices pressure in the drugs back in profit by 1995 at the business, and falling plant pro-The cuts, which amount to

Turnover in Germany, hit by ecession and health service

olive of and vinegar business

formerly owned by the state-

controlled SME group.
Last month, SME, which is

being slowly dismembered via

sales to the private sector, sold

its Cirio, Bertolli, De Rica

(CBD) canned foods, edible oils

and milk division to Fisvi, an

agro-industrial holding com-

pany with extensive interests

Fisvi has now sold Bertolli,

Italy's second-biggest clive oils

in southern Italy.

about 16 per cent of the air-line's controllable costs, centre on the closure of 12 unprofitahie mutes and the disposal of non-core businesse Unilever in Italian olive oil deal

The group wants to avoid enforced job losses among its 39,000 staff, hoping instead for reduction in numbers through natural attrition. SAS said the cuts took into account its plans to merge UNILEVER, the Anglo-Dutch with KLM Royal Dutch Airlines, Swissair and Austrian consumer products group, is to acquire Bertolli, the Italian

zar project, but added they would go ahead even if the proposed tie-up collapsed. "It's important to Alcazar that we get our costs under control, but it's even more

Airlines in the so-called Alca-

important if we end up standing alone," SAS said. The group said its fleet had too many aircraft types, and it had an excessive amount of

capital employed. It did not disclose which non-core businesses would be sold. Candidates likely to be considered include its hotel,

Among the routes to be closed between December 1993

DM694m, while foreign business grew 4 per cent to

The company's shares, which have performed strongly since its multiple sclerosis treatment, Betaseron, was approved by the US authorities last July. lost DM15 on the Frankfurt stock exchange, closing at

Schering stock has also benefited from the company's sharpened focus on the pharmaceuticals business. In its most recent move, it agreed to merge its plant protection operations with those of Hoechst, retaining only a minority stake. According to Mr Pohle, sales

group, to Unilever. The dispos-

als, which had been expected,

follow an earlier unsuccessful

bid by Unilever to purchase

the entire CBD division

directly from SME's parent, the

Unilever has now achieved

its aim of just acquiring the olive oil business, its target

from the beginning. The deal,

which encompasses the Ber-

tolli olive oil brand, production

and marketing operations in

Italy, and foreign sales chan-

nels, will add \$150m to Uni-

lever's worldwide turnover in

been disclosed. However.

No price for the deal has

IRI state holding company.

of Betaseron in the US next year are likely to exceed DM300m compared with

Approval for its use in Europe s not expected before 1995.

Meanwhile, the VCI federal chemicals industry association forecast another poor year for the sector in 1984. Although volume sales might improve. turnover and profits would remain unsatisfactory, it For the current year, it

expected volumes to fall 3.5 per cent and industry-wide turn-over to drop almost 7 per cent. With an eye on the current wage negotiations, the association warned of more job cuts to come after 30,000 this year.

Unit labour costs in the first eight months of 1993 were more than 3 per cent up on the year, while average productiv-

observers have estimated its

Fisvi will use the proceeds to

help finance its L307bn pur-

chase of the entire CBD group.

It has announced a big rights

The transaction will consoll-

date Unilever's dominance of

the L 1.300bn Italian olive oil

market, which it already leads

with its San Glorgio and Danle brands. In 1991, the latter had

a market share of about 14 per

cent, against 8.5 per cent for

Unilever will also become

the leading olive oil supplier

in the US, with sales of nearly

issue to fund the remainder.

value at some L 150bn (\$91m).

Inco to take charge for reductions in output

By Bernard Simon in Toronte

INCO plans to take a USTOm pre-tax charge against first. quarter 1994 earnings to cover the costs of recently. announced cutbacks by the Toronto-based nickel produ At an analysts' meeting inc officials painted a mildly encouraging picture of the international nickel market. predicting a drop in Russian supplies to the west and a significant decline in inventories early next year, While Inco's 1994 earnings will be hit by lower output and the shutdown charge, the con-

pany is giving high priority to Its break-even nickel price is expected to fall below the \$3,13 per pound projected in 1983. down from \$3.19 last year, Capital spending will be cut it \$150m in 1994 from \$198m this year and a recent peak of

Inco predicts that world nickel supply, excluding eastern Europe, Russis and China, will fall to 320m lbs in the first quarter of 1994 from 385m lbs in the final quarter of this year. London Metal Exchange slocks, which have risen steeply in the past three years, are expected to drop to 220m lbs from 270m lbs. inco plans to cut its own out put by 16 per cent next year, The dent in inventories will

be compounded by a projected 40,000 tonne decline in non-LME stocks of Russian metal

SWEDEN'S fifth biggest bank, Foreningsbanken, yesterday announced an operating loss of SKrl.46bn (S180m) for the first nine months, up 52 per cent from the same 1992 period.

29 per cent increase from last The bank expects a full-year

The Swedish government is

By David Waller in Frankfurt

KARSTADT and Hertie,

respectively the largest and

third-largest department store

groups in Germany, yesterday

announced their intention to

In a brief statement, the

Essen-based Karstadt said its

supervisory board had reached

which control the privately-

owned Hertie to buy all parts

posted a negative outlook assessment on Investor, the

German stores reveal link-up plans of the smaller company's busi-

The deal, details of which will be revealed today by Hertie, has been widely expected

With sales of DM7bn last year, Hertie is about one-third the size of Karstadt, which had agreement with the trusts sales of nearly DM21bn in 1992. The transaction is likely to value Hertie at DM1.5bn or

more. The rationale will probably be the need to combine forces, given the depressed state of the department store

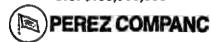
in Germany for several days. The federal cartel office in It will create a group with Berlin has already hinted it turnover of DM28bn (S16.6m). will order the merged companies to sell stores in a number of cities including Berlin, where the two are well-represented. However, the deal as a whole seems unlikely to be

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NOTICE IS HEREBY GIVEN that, in accordance with Condition 5(b) of the Securities which were approved by the shareholders' actraordinary meeting dated October 2, 1991, Compania Naviera Perez Compania SAC.F.I.M.F.A. (the "Issuer") has elected to redeem all of the outstanding Securities on December 17, 1993 (the "Redemption Date") at 97.932°, of their principal amount together with interest accrued to the Redemption Date.

Page 19 Page 1 are terms and communics or his description.

Securities should be presented for payment with all unmatured Coupons, falling which the amount of any such missing unmatured Coupon will be deducted from the sum due for payment.

Payment of interest due on the Redemption Date will be made in the usual

PRINCIPAL PAYING AGENT The Chase Manhottan Bank, N.A. Woolgate House, Coleman Strest London EC2P 2HD

November 12, 1993



L-2338 Luxembourd

Compañía Naviera Perez Compano S.A.C.F.I.M.F.A. Maipú 1, 1599 - Buenos Aires, Argentina



Standard **Chartered**

Standard Chartered PLC

US\$400,000,000 Undated Primary Capital **Floating Rate Notes**

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 15th November 1993 to 15th December 1993 the Notes will carry interest at the rate of 35/8 per cent per annum.

Interest accrued to 15th December 1993 and payable on 12th January 1994 will amount to US\$30.21 per US\$10,000 Note and US\$302.08 per US\$100,000 Note.

West Merchant Bank Limited Agent Bank

LOW COST SHARE DEALING SERVICE 081-944 0111 ISSION FROM £10 MINIMUM TO

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To the holders of the 74% Convertible

Debentures que march 51, 200 NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Trust Deed dated March 31, 1987 between Le Groupe Vidéotron Liée thereinafter called the "Company" and General Trust of Canada, as trustee, the Company will redeem prior to maturity on December 10, 1983 thereinafter called the "Redemption Date") all the 75% Convertible Debentures due March 31, 2002 thereinafter called the "Debentures") which shall be outstanding on the Referention Date, at a redemption price equal to 104,50% of their principal amount together with accruent and unpaid interest on said principal amount to mption Date, payable on the Redemption Date in lawful money of

Ust as concerns the Fully Registered Debentures, at any branch in Canada of The Toronto-Dominion Bank:

(b) as concerns the Coupon Debentures, at the offices of Banque Paribas Luxembourg, the principal paying agent, or at the offices of the other paying agents designated in the certificates evidencing the Coupon Debentures.

Debentures.

Payment of the redemption price (\$1,059.59 per \$1,000 principal amount of Debentures, including the redemption premium of \$45,00 and the interest of \$14.59) will be made to holders upon presentation and surrender, at the branches or offices hereinbefore mentioned, of the Debentures together with, in the case of Coupon Debentures, all interest coupons, appertaining thereto bearing Number F-14 to F-30. Holders may also present such securities, together with a copy of this Notice, to the bank or financial institution with whom they normally deal and who, in turn, will obtain payment, as concerns the Fully Registered Debentures, from The Toronto-Dominian Bank or, as concerns the Coupon Debentures, from Banque Paribas Luxembourg.

Pursuant to the provisions of the Trust Deed referred to above, the concerns the Coupon Decembers, from Banque Parthas Luxembourg.
Pursuant to the provisions of the Trust Deed referred to above, the
Debentures may be converted into Subordinate Voting Shares of the share
capital of the Company at any time prior to the close of business on the day
prior to the Redemption Date, being December 9, 1993, at a conversion price of
\$22.00 per Subordinate Voting Shares for each \$1,000 principal amount of
Debentures).

AND NOTICE IS HEREBY CIVEN that interest shall cause to accous upon the Debentures so called for redemption from and after the Resemption Date, and coupons for interest to accrue after the Redemption Date upon the said

Le Groupe Vidéotron Ltée

GENERAL TRUST OF CANADA

VON ERNST GLOBAL PORTFOLIO

SICAV Luxembourg, 11, rue Aldringen R.C. Luxembourg N° B 29386

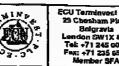
Notice to the Shareholders

The Board of Directors of the Sicav has decided on October 29, 1993 the payment of interim dividends for the following

The dividends will be paid on November 22, 1993 to share-

£ 0.30 per share DM 0.30 per share USS 0.30 per share European Fixed Interest

holders on record on November 12, 1993 (NAV per November 11, 1993) against remittance of coupon N° 6. The shares will be quoted ex-dividend as from November 15, 1993 (NAV per November 12, Paying Agent: Kredierbank S.A. Luxembourgeoise 43, boulevard Royal, L -2955 Luxembourg





By order of the Board of Directors

NOTICE OF EARLY REDEMPTION To the Holders of all outstanding

WELLS FARGO & COMPANY

US\$150.000.000 Floating Rate Subordinated Notes Due 1994 ISIN US 949740 AV 63

NOTICE IS HEREBY GIVEN that, all of the outstanding US\$150,000,000 Floating Rate Subordinated Notes Due 1994 (the "Notes") issued by Wells Fargo & Company (the "Company") will be redeemed by the Company on December 15, 1993 (the "Redemption Date"). The Company will redeem the Notes at 100% of their principal amount together with accrued and unpaid interest to the Redemption Date (the "Redemption Price"). In the case of a Bearer Note payment will be made by a US dollar check drawn on, or by transfer to a US dollar account maintained by the payee with, a bank in New York City upon presentation and surrender of the Note together with all Coopons appertaining thereto maturing on or after the Redemption Date at the offices of the Paying Agents listed below. Payments of principal on a Registered Note will be made by US dollar check drawn on a bank in New York City against surrender of the Registered Note at the New York City Office of Morgan Guaranty Trust Company of New York (the "Registrar"). Upon application by the holder to the specified office of the Registrar not later than November 30, 1993 (the "Record Date") payment may be made by transfer to a US dollar account maintained by the payee with a bank in New York City. Payments of interest on a Registered Note will be made in the usual manner. Interest on the Notes shall cease to accrue thereafter and the Coupons for any such interest maturing after the Redemption Date shall be void, irrespective of whether or not such Note and Coupons have been surrendered for payment of the Redemption Price. The Notes are being redeemed pursuant to the provisions of the Indenture dated as of September 1, 1984, as amended and supplemented, between the Company and Morgan Guaranty Trust Company of New York, as Trustee.

Morgan Guaranty Trust Company of New York 60 Victoria Embankment London EC4 0JP

England Swiss Bank Corporation Aeschenvorstadt 1 CH 4002 Basel

Switzerland

PAYING AGENTS Morgan Guaranty Trust Company of New York

Avenue des Arts 35 1040 Brussels Belgium J.P. Morgan CmbH

75001 Paris France Mainzer Landstrasse 46 43 Boulevard Royal D-6000 Frankfurt am Main 1 L-2955 Luxembourg

14 Place Vendôme Krediethank S.A. Luxembourgeoise

Company of New York

Morgan Guaranty Trust

Germany

<u>REGISTRAR</u> Morgan Guaranty Trust Company of New York Basement A. 55 Exchange Place New York, NY 10260-0023

USA Under the Internal Revenue Code of 1986, as amended, we may be required to withhold 31% of any gross payment made to holders who fail to provide us with, and certify under penalty of perjury, a correct taxpayer identification number (employer identification number or social security number, as appropriate) on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer indentification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty under the Internal Revenue Code of \$50. Certain holders who are not US persons may be required to submit a completed Internal Revenue Service Form W-8 to avoid such withholding.

Dated: November 12, 1993

By: Morgan Guaranty Trust Company of New York

Pacific Bell to nvest \$16bn in super-highway'

CIFIC Bell, the telephone npany serving California, sterday announced plans to md \$16bn over seven years create a multi-media cominications super-highway ross its territory. It also arded American Telephone Telegraph a contract estiited at some \$5bn to supply y parts for the system.

The project is thought to be a largest single network dernisation announced by a al US telecommunications oup as both these companies d cable television operators art to pour capital into the eation of inter-active, multiedia communications net-

It is also a coup for AT&T. nich will act as systems inteator for the network and supy much of its hardware. Its ntract is said by Pacific Bell be the "single largest netork equipment purchase in lecommunications history". Pacific Bell, a subsidiary of · · · · · Pacific Telesis telecommucations group, said the modnisation programme would egin next year and initially incentrate on the heavily poplated centres of San Franisco, Los Angeles, Orange ounty and San Diego.

More than 1.5m homes would be hooked up to the super-highway by the end of 1996 and more than 5m homes - or 60 per cent of those it now serves would be connected by the end of the decade.

In addition to advanced telecommunications, Pacific Bell intends to offer video services, bringing it into direct competi-tion with local cable television

However, before it can get into the video market it must first overcome a ban on telecommunications companies entering this area, imposed under the 1984 cable act. Another local telecommunications group, Bell Atlantic, has already won this right through

The investment is a bold step for Pacific Telesis, which has held back from the US rush into multi-media services and alliances between programme providers and communications distributors. It said yesterday it believed it could obtain programming without taking an equity position in a content provid

The company said it could fund the upgrade by cutting \$500m to \$1bn from its cost structure, with no additional expense to rate-payers and no additional debt for additional

ty.
PSC employs 11,400 people

defence spending cuts.

For 1992, the division recorded a net profit of \$71m after being assessed for a portion of IBM's restructuring

ever, break an historic tie between the US government and IBM. Traditionally, IBM has been one of the largest suppliers of computer equipment and services to the US

IBM may sell off **Federal**

By Louise Kehoe in San Francisco

Systems

INTERNATIONAL Business Machines is "exploring the possibility" of selling all or part of its Federal Systems Company, a US-based division that sells computers and services to the Federal govern-

IRM said it had been contacted by several companies acting individually, which were interested in acquiring all or part of FSC. In the past, similar inquiries have been turned down. Now, however, faced with declining profits, IBM is apparently more receptive to such offers.

"We are evaluating several proposals," a spokesman said, while emphasising that no decision had been made. FSC sells almost exclusively to the US government. Its contracts typically involve complex systems integration projects, such as air traffic control.

A large portion of its busi-ness is with the US Defense Department and the division is also responsible for sales of office computers to all govern-The distinctive nature of

PSC's business makes it a potential candidate to be sold as IBM struggles to reduce costs and boost its profitabil-

almost all of them in the US. The division posted 1992 revenues of \$2.2hm, up from \$1.9bn the previous year, but its business has been relatively flat over recent years amid US

The sale of PSC would, how-

Although the federal government is the largest purchaser of computer equipment and services in the US, it is a noto-

Dark horse Nextel looks for a winning line

Louise Kehoe on a company making an impact in the US cellular telephone sector

Share proce (S)

Hextel Communications

TEXTEL Communications, a six-year-old New Jersey radio dispatch service company, this week burst on to the scene as a potential new rival to established US cellular telephone services. The little-known company came into the limelight with the acquisition of mobile radio spectrum rights from Motorola of the US for \$1.8hm in stock. Formerly called Fleet Call.

Nextel is the second largest company, behind Motorola, in the US "specialised mobile radio" (SMR) market, providing radio dispatch commu tions services for taxis, delivery vans and the like. Growth in the SMR sector

has been constrained by the lack of radio-frequency capacity in most US cities, making it a sleepy backwater in an otherwise booming business.
But Nextel has ambitious

plans to build its SMR business into a national network, using new digital technology from Motorola which in addition to dispatch services will provide mobile telephone, messaging and paging services.

The Motorola deal tops a

series of smaller transactions through which Nextel has acquired radio licences and stakes in other companies with licences. These deals have given it access to 45 of the 50 most populous

regional markets in the US. Since its formation Nextel has raised \$1.2hn through public and private equity and debt offerings. But the company has paid for most of these acquisitions with stock, taking advantage of a run-up in its share price from \$15 at the beginning of last year to \$47% yesterday on the New York stock exchange.

INTERNATIONAL COMPANIES AND FINANCE

In another deal announced this week, Nextel reached an agreement with Nippon Telegraph and Telephone of Japan. one of the world's largest tele communications companies. NTT will assist Nextel with

the design and management of a network connecting all of its SMR sites throughout the US. To cement the deal, NTT will acquire a 1 per cent stake in Nextel, or about 1.5m shares, for \$75m.

Motorola, which received a 20 per cent stake in Nextel in exchange for its radio licences. has also provided the company with \$260m in credit facilities for the purchase of Motorola Other Nextel shareholders

include Comcast, a cable television and cellular phone service company, which holds a 12 per cent stake, with rights to boost its holding to 30 per cent; Matsushita Communications, which owns about 5 per cent, and Northern Telecom.

customers by offering "integrated" mobile communications services and improved quality.

"Currently 64 per cent of our dispatch customers also carry a cellular telephone, while 53 per cent carry a pager." said a Nextel spokesman. For these and the increasing

number of business travellers who carry a collection of electronic devices, integrated communications services with a single multi-purpose handset is Nextel will also provide inte-

grated billing and says its prices will compare favourably with multiple services purchased separately from competitors. "No longer will customers be

required to carry two or three pieces of hardware, paying two or three bills to two or three different service providers," said Mr Brian McAuley, president and chief executive of Nextel.

Nextel is testing its technology and marketing strategy in Los Angeles where it began a pilot project with about 500 customers this summer.

Fuil scale marketing will begin in January, with Nextel targeting businesses such as estate agents, film and TV producers, caterers and others who typically carry more than

pany believes it can attract one communications device. Eventually, Nextel aims to tap market for mobile communica

> Nextel plans to move a California-wide network in operation early next year, with low by mid-1994 and a nationwide service by the end of

sices across the IIS could be more than \$1bn, and it may be vears before it turns in a profit, analysts warn. In the year ended March 31, Nextel lost \$9.6m on \$53m revenue.

ompetition is also mounting, with leaders in the US cellular telephone market, such as GTE and PacTel Cellular, beginning to upgrade to digital technol ogy. Personal Communications Service "Pocket" telephones are also on the horizon, promising yet another option for mobile communications

So fer Nextel is the only company in the US mobile communications market to promise a nationwide service. With the cellular telephone industry locked in a battle over digital technology standards, Nextel may become the dark horse that comes out ahead in the mobile communications

Double-digit rise at The Gap

ly Frank McGurty in New York When activity resumed, the

HE GAP, the US casual vall Street yesterday by eporting a double-digit ncrease in earnings despite a lat retailing environment. Net income advanced to 78.9m, or 54 cents, compared

with \$62m, or 48 cents, in the

orresponding period of 1992, when excessive inventory orced the clothing chain to nark down many prices.

The results exceeded the precests of analysts, who had expected earnings of 47 to 50 cents, and triggered so much ouyer interest that stock trad-

3.4027

7 3 4 4 7

share price shot up \$2% to a 52-week high of \$38%.

In the three months to the and of October, sales rose by a moderate 8.6 per cent to \$898m. against \$329m in the year-ear lier quarter. The gain comes during a disappointing season for some US apparel retailers.

Mr Thomas Kully, an analyst with William Blair, a New York securities firm, said the chain maintained a tighter grip on its inventory this autumn by limiting its collection to the most popular items. in the nine months to end

October, net income was up to \$149.1m, or \$1.08, on revenues

Walt Disney's historical vision

By Murtin Dickson in New York

WALT DISNEY, the US entertainment group, yester-day announced plans to build a new theme park, featuring reenactments of events in American history, on a 3,000-acre site in northern Virginia, just west of Washington, DC.

The company said the park and a related shopping complex could open as early as 1998 if agreements on development were reached with local and state governments.
It would create some 3.000 jobs in the area.

Confirmation of the long-rumoured scheme came just 24 hours after Euro Disney, the

Walt Disney has a 49 per cent stake, reported annual losses

Virginia is a growing tourist destination, with attractions which include the restored colonial village of Williamsburg and several theme parks. including those operated by **Paramount Communications** and brewer Anheuser-Busch.

Disney said its park would be different from the others it operates which focus on Disney characters, in both subject matter and presentation. It would use new technology

to allow visitors to "participate" in historical events by, for example, piloting a world war two aircraft and taking part in Revolutionary and Civil

Visitors would also meet life like dummies of US presidents using Disney's audio-animatronics technology.

CHOSALLMANILCHD

Nextel by the promise of a high-growth US market for

mobile communications ser-

vices. There are about 13m cel-

lular phone subscribers in the

US, and the market is expected

to grow 40 per cent this

Nextel's digital mobile

phones will not be compatible

with existing analogue cellular

services. However, the com-

The village, near the civil war battlefield of Bull Run, would also include a high speed "thrill" attraction called the industrial revolution.

The project has yet to receive planning permission, and complications here could scupper it: Disney abandoned a \$3bn marine park in Long Beach, California, which it had announced in 1990, because of regulatory and environmental concerns.

Congressional sources said the company hoped the Virginia park would attract up to

Air Canada turnround continues in quarter But Mr Hollis Harris, chair-

A LEANER, more competitive Air Canada continued its turnround in the third quarter despite slow economic recovery and slack operating reve-

It reported third-quarter

operating revenues of C\$1.03bn (US\$796m), up 2 per cent from a year earlier, and operating income of C\$94m, against C\$39m. It was the fourth consecutive year-to-year gain at the operating level and an improvement over the June quarter. Final net profit was C\$43m, or 56 cents a share (fully diluted), against a loss of

man, warned of more cuts and staff reductions shead unless structural problems in the Canadian airline industry were resolved soon. He renewed Air Canada's C\$1bn offer for Canadian Airlines' international routes, adding: "We remain available to find a comprehensive solution." Under this plan Canadian would become domestic carrier.

For the nine months, reve nues rose slightly to C\$2.73bn and operating income was C\$82m, against a loss of C\$97m. After restructuring and financial charges, the net loss was C\$236m, or C\$3.20, against a loss of C\$307m or C\$4.14.

THE SOUTH AFRICAN BREWERIES LIMITED (Incorporated in the Republic of South Africa)
Reg. No. 69/16025/06

ABRIDGED INTERIM REPORT for the six months ended 30 September 1993

Turnever Growth of 10% to exceed R11 billion

Trading profit

Rises by 8% to just short of R1 billion Profit after taxation Up 12% for the half year

Attributable carnings Improve by 12%

Earnings and Dividend per share 11% increase

Prospects

Shorter term prospects for the economy remain highly uncertain. However, the Group's aim is to maintain the rate of improvement in performance at around present levels for the remainder of the financial year.

INTERIM DIVIDEND

The Directors have declared an interim dividend of 39 cents per ordinary share, on account of the year ending 31 March 1994, payable on or about 31 December 1993 to ordinary shareholders registered in the books of the company at the close of business on 10 December 1993 ("the record date").

2 Jan Smuts Avenue Johannesburg 2001 Republic of South Africa Copies of the interim Report, which contains full particulars of the dividend, will be posted to registered Shareholders and can be obtained from the London Secretaries, Johann Investment Company (London), Limited, & St. James's Place, London SWIA 1NP.

ALLIANCE 🚣 LEICESTER £50,000,000 Spaced Floating Rate Notes due 2004 For the three months [1th Nov ember, 1993 to 11th February, 1994, the Notes will carry an interest rate of 6.0425% per arrium with an interest amount of £152.30 per £10,000 and £1,523.04 per £100,000 Note, payable on 11th February, 1994. Lead on the Laurenbeurg Stock Eachang.

US \$100,000,000 Continental Cablevision, Inc. Senior Subordinated Floating Rate Debentures due 2004 Rate Department of the APPA In secondaries with the provisions of the Debeotures, notice is harmly given that for the interest period November 12, 1984 to February 14, 1994 the Debentures will carry an interest rate of 68-8 per august. Interest payable on the relevant interest, payable that the relevant interest payable to 15, 1997, 22 per US \$100,000 Debentures.

Agest Santy negue Parithes Laucembe Société Asservans

£150,000,000 Bristol & West **Building Society** Fioritha Rate Notes due 1994 For the three month interest period November 10, 1983 to February 10, 1994, the rate has been distributed at 5.75%. The interest payable on the relevant interest date February 10, 1994 will be \$144,89 per \$10,000 and \$1,448.32 per \$10,000 in bearer form.

November 12, 1993

NOTICE OF REDEMPTION To the Holders of

THE BANK OF NEW YORK COMPANY, INC.

Floating Rate Subordinated Capital Notes Due 1997

NOTICE IS HERBY GIVEN that, purvaint to the provisions of the indenture dated as of Decreaber S, 1985, between The Boath of New York Company, Inc., the "Company", and Margain Cancentry Trust Campany of New York, or Trustoe (the "indenture") relating to 3215,000,000 eigeregate principal amount of the Company's Ploating Hate Subordinated Capital Notes Due 1997 (the "Securities"), the Company has abotted to redoom and will redoce no December 13, 1993, the "Redemption Deet", all of the 3200,000,000 of the Initial Trustens of the Securities, 1993, the "Redemption Deet", all of the 3200,000,000 of the Initial Trustens of the Securities, personating all of the Securities inserted and outstancifics, as 1995 of their principal amount the Redemption Price").

Interest pevable on December 13, 1993 will be paid in the most summer, in the case of Registered Securities, by separate check to hetchers of record at the close of huminous on November 23, 1995 and, in the mase of Recerc Securities, none surrender of the appropriate compon. From and offer the Redemption Price will because due on the Redemption Dute and off the made, upon presentation and ourvender of the Securities, together with any osspon apportuning thereon, if my, manuring after the Redemption Dute, and the Redemption Dute and Reserve Securities, together with any osspon apportuning the reven, if my, manuring after the Redemption Dute, and the Redemption Dute, and the Redemption Dute, and the Redemption Dute and Reserve Securities, together and Reserve Securities, and Reserve Securities, and the Redemption Dute and Reserve Securities, and the Redemption Dute and Reser Floating Rate Subordinated Capital Notes Due 1997

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THE BANK OF NEW YORK COMPANY, INC.

BEPORTANT TAX (PIPORRESTION - Pirage Read This Carefully Hader Federal Income to the Design Read The Carefully

U.S.\$700,000,000



SUMITOMO BANK INTERNATIONAL FINANCE N.V.

Guaranteed Floating Rate Notes due 2000

Guaranteed on a Subordinated Basis as to Payment of Principal and Interest by The Surnitomo Bank, Limited

In accordance with the Description of Notes and Guarantee notice is hereby given that the rate of interest for the three months from 12th November, 1993 to 14th February, 1994 has been fixed at 3.75 per cent per annum and that the coupon amount payable on Coupon No.14 on 14th February, 1994 will be US\$97.92 per note of US\$10,000, US\$979.17 per note of US\$100,000 and US\$9,791.67 per note of US\$1,000,000.



The Sumitomo Bank, Limited

from Chart Analysis Ltd 7 Swallow Street, London W1R 7HD, UK -commodity specialists for over 22 years This advertisement is issued in compliance with the requirements of the international Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The London Stock Exchange"), it does not constitute an offer of, or invitation to subscribe for or purchase any securities. Application has been made to the London Stock Exchange for the whole of the issued ordinary share capital of Elan Corporation, pic ('the Company') currently dealt in on the United Securities Market to be admitted to the Official List in Dublin and London. It is expected that admission to the Official List will become effective and that dealings will commence on Thursday, 18 November, 1993, it is intended that this will be a secondary listing for the Company as the primary listing for Elan is and will continue to be on the American Stock Prehance.

Elan Corporation, plc

Introduction to The Official List

. Sponsored by **Davy Corporate Finance Limited** Share Capital

urises the authorised and issued share capital of the Company. Admiss sought in respect of the Ordinary Shares of IR49 cach. of Shares 100,000,000 Ordinary States of IR4p each

25,000

4,000,000

of Shares 31,475,354

Elan Corporation, pic is a leading worldwide drug delivery company. Its impovative drug absorption technologies are designed to

Executive Shares of IR4p each

The primary market for Ordinary Shares is in the form of American Depository Receipts ("ADRs") evidencing American Depository Shares ("ADRs") each of which represents one Slan Ordinary Share. It is intended that the Ordinary Shares in ADR form will be shown on a separate dealing line on the Official List and it is expected that most transactions in Ordinary Shares will

Listing particulars relating to the Company have been approved by the Loudon Stock Exchange as required by the listing rules under Section 142 of the Financial Services Act 1986 and are available, for collection only, during normal business hours up to and including 16 November, 1993 from the Contpany Assouncements Office. The Irish Stock Exchange, 28 Angleses Street, Dublin 2 and the Company Assouncements Office, The London Stock Exchange, Stock Exchange Tower, Capel Court Entrance, Off Bartholomew Lane, London EC2N 1HP and, for collection only, during normal business hours up to and including 26 November 1993 from Elan Corporation pic, Monksland, Athlone, Co. Westmeath, Ireland and Davy Corporate Finance Limited, Davy House, 49 Davison Street, Dublin 2, Ireland.

12 November, 1993

WEST RAND CONSOLIDATED MINES LIMITED (Company Registration No. 01/01978/06) (Incorporated in the Republic of South Africa)

Cautionary announcement

Further to the announcement of 21 October 1993, shareholders are advised that negotiations which could affect the share price are still in progress, and until a further announcement is made, shareholders are advised to continue to exercise caution in dealing in their shares.

12 November 1993

LEGAL NOTICES

Please contact.

Tim Mc Gorman

on 071 873 3526

Fac 071 873 3064

Indian Oil Corporation Limited Guaranteed Floating Flate Notes Due 1994 For the tw. morth interest period from 12th November 1993 to 12th May 199 (CS FIRST BOSTON

> THE WARDLEY CHINA FUND LIMITED

Unaudited NAV per share as at 31st October, 1993 US\$11.04

TO ADVERTISE YOUR

the state of the s

DO YOU WANT TO KNOW A SECRET? The I.D.S. Gann Seminar will show you how the markets REALLY work. The

amazing trading techniques of the legendary W.D. Gann can increase your profits and contain your losses. How? That's the secret. Ring 061 474 0090 to

· CALL HYETRON ON .

Microsoft alters distribution chain for Europe

By Alan Cane

MICROSOFT, the world's largest personal computer software supplier, is changing its European distribution methods as part of its strategy of retreating from activities other than software development

It plans to eliminate one link in the software distribution chain to European customers.

The group intends to open a European distribution centre at its manufacturing facility in Dublin, Ireland, which will eventually provide a single warehouse and distribution service for its European distributors.

In the UK, Microsoft's princlpal distributors are Merisel and Frontline.

The new Irish distribution centre will remove the need to carry inventory in each country and Microsoft's warehouses will be phased out over the

The company has been acting as its own master distributor in Europe, importing prod- 12m units a year.

ucts separately in each country and supplying them to distrib-

Microsoft is a software company, not a distributor and if we are to continue to be successful we must focus on this," said Mr Bernard Vergnes, president of Microsoft Europe. "In the past five years we

have seen Europe move towards being a single market with more companies wanting to do business at a pan-Euro-

electronic links which will enable products to be manufactured to order. Distributors will place orders directly with the manufactur-

deals with only three main distributors.

arrangements with almost 100 distributors in Europe. facturing plant is producing software at the rate of about

Mitsubishi Petrochemical in the red in first half

By Robert Thomson in Tokyo

MITSUBISHI Petrochemical. the Japanese plastics and chemical producer, reported a Y5.4bn (850m) pre-tax loss for the first half to September, as leading customers demanded price reductions during a diffi-

cult trading period. In the same period last year, Mitsubishi Petrochemical had the first half this year were down 9.6 per cent to Y169.7bn, partly because industrial customers were hurt by the yen's appreciation and the advantage of cheaper imported raw materials was lost.

Profits were eroded by main-

pean level," he added.

The company is working with distributors to establish

ing plant. Microsoft operates this system in the LIS where it

In comparison, it has

bad debt level was 20 per cent down on last year, and that 94 per cent of the total bond book was fully paid up to date. Net interest income in the group rose by 11 per cent to R1.8bn from R1.62bn, while other income rose by 14 per cent to R1.18bn from R1.04bn. Specific and general risk pro-visions increased by 22 per cent to R282m from R231m -

> petitors. Mr Chris Liebenberg, chief executive, said: "We want to be as conservative and realistic as possible." A 9 per cent fall in the tax bill helped boost attributable earnings by 23 per cent to

more than that of some com-

Nedcor

increases

earnings

by 17%

competitors, confirm the bank

is in sound health. Its shares

have enjoyed a substantial re-

rating over the past year, their

price rising to R24 from a low

There was a good perfor-

mance from the Perm, the

home loan arm of the group, which has encountered prob-

lems through its high expo-

sure to the difficult township

market. The Perm increased

net income by 22 per cent to R85m (\$19.3m) from R70m.

Mr Richard Laubscher, man-

aging director, said the Perm's

of R13.75 in November 1992.

By Philip Gawith in Johannesburg

R501m from R408m. The dividend rose by 17 per cent to 77 cents per share from 66 cents. Group advances grew to R40bn from R34.7bn and total assets rose to R51.7bn from R47.3bn.

Correction National

Commercial Bank

TOTAL assets of Saudi Arabia's National Commercial Bank stood at SR63.7bn in 1992, and not SR26bn as stated In some editions vesterday.

Litigation gives Mitsui second thoughts

N SIGNING a merger agreement with Toyama Chemical earlier this year, executives at Mitsui Pharmaceuticals were delighted at extending their range of antibiotics and issued an optimistic profit forecast for the new company's first year of

trading. But a closer look at Toyama NEDCOR, South Africa's fourth-largest bank, met mar-Chemical has prompted Mitsui Pharmaceuticals and the Mitket expectations with a 17 per sui group to step back from the agreement reached in April, cent rise in earnings per share to 251 cents in the year to Sepand request that the two sides tember, from 215 cents last restart negotiations in the The results, which are identical to those of its two main hope of signing another contract late next year.

Mergers are rarely simple in Japan, as prospective partners are often unable to agree on the mixing of their rigid management hierarchies. But the scrapping of the Toyama-Mitsui agreement highlights how the excesses of the so-called "bubble era" of the late 1980s have added to the risks of corporate marriage.

The delay is a loss of face for both companies, but Mitsui Pharmaceuticals, a subsidiary

Robert Thomson examines the setback in plans for a merger of two Japanese pharmaceutical groups

of Mitsui Toatsu Chemicals, thought it safer to wait until the settlement of litigation pending over the collapse of a Toyama affiliate, Yuho Chemical, which had debts estimated at Y40bn (\$373m) when it failed

in late 1990. Yuho was a conservative chemicals company until the late 1980s, when it diversified into property development and became friendly with the recently dissolved Itoman trading house group, which found itself entangled in art scams and underworld deals. Sanyo General Capital, a financial affiliate of Sanyo

Securities, a second-tier Japanese broker, has launched a legal action against Toyama Chemical to recover Y5hn in compensation for loans made The prospect of inheriting at

least one legal action, and perhaps more if the case was suc-

cessful, led Mitsui Pharmaceuticals to think again. The retreat was complicated, however, as Sakura Bank, at the centre of the Mitsui family of companies, is also a main bank of Toyama Chemical.

"In principle, there is no problem, but the companies will make a new agreement based on the most recent financial data. We will also solve problems relating to compute systems, company rules and the legal case," Mitsui Toatsu

itsui says that "we are told" that Toyresponsibility, but "we will see what happens in the court case". Toyama is more enthusiastic, arguing that the merger will definitely be remade when the two sides sort out differences over management structures and computer systems.

These are the more common disagreements between potential merger partners, along with asset valuation, which was sometimes arbitrary before the bubble era, and has since become an even greater source of contention. Companies have been very reluctant to write down the value of assets in the wake of the bub-

ble's collapse.

An emerging problem is redundancy payments, as many Japanese companies have failed to keep pace with retirement benefit schemes, partly because only 40 per cent of the provisions are tax deductible. But the need to cut workforces creates a larger than expected liability for companies merging with or acquiring an underfunded partner. In the longer-term, as Toy-

ama and Mitsui discovered even before joining hands, keeping middle managers

happy and streamlining the hierarchy are difficult to belance. Nippon Steel, the world's leading steelmaker, was created in 1970 through the merger of two companies, and the presidency is still alter-nated between managers who joined from the two different

owever, Mitsul had been prepared to tackle these difficulties in the hope of building pharmaceuticals company comparable to those of the Mitsubishi and Sumitomo keiretsu or corporate families. Mitsul also said that it and Toyama had research and marketing systems that would comple ment rather than compete with

each other. Despite these benefits, the Mitsui group has decided that it doesn't want a share of Toyama's legal troubles. Another new characteristic of the postbubble climate is a greater willingness by Japanese com-panies to take legal action to settle disputes.

a pre-tax profit of Y6bn, but it slipped into the red as sales in

tenance work at a petrochemical complex. .For the full year to March, it is forecasting a pre-tax loss of Y5.3bn, against a profit of Y8.3bn last year, on pared with Y17.5bn last year.

salas of Y350bn, down from

Y372bn. It said an interim dividend would not be paid. Asahi Chemical Industry, the chemicals, plastics and synthetic fibre producer, said its pre-tax profits fell by 50 per cent to Y8.77bn during the half year to September and sales by 6.3 per cent to Y456.4bn.

It expects profit for the full year of Y22bn, down from Y35.2bn last year and from its previous forecast of Y30bn. • Teijin, Japan's leading maker of polyester, suffered a 33.2 per cent fall to Y6.06bn in pre-tax profit for the first half. Textile sales fell 13.7 per cent and chemical sales 9.5 per cent.

Total sales slipped 3.8 per cent to Y151.8bn, and sales for the year are forecast at Y320bn, a fall from Y332bn last year. Pre-tax profit for the year is expected to be Y11.5on, com-

NEWS IN BRIEF

More calls to China lift KDD

KDD, Japan's international telecommunications company, posted a rise in six-month sales and profits due to an increase in international calls to China and other Asian countries,

writes Emiko Terazono. Unconsolidated pre-tax profits for the first half of 1993-94 rose by 21.3 per cent to Y16bn (\$149m) on a 3.5 per cent advance in sales to Y124.4bn. After-tax profits increased by 50.4 per cent to Y10.5bn.

For the full year to March, KDD expects pre-tax profits to rise by 12.4 per cent to Y30bn on a 3.3 per cent increase in sales to Y248bn.

Malaysian utility profit up 31%

TENAGA Nasional, the partially privatised Malaysian electricity utility, has announced pre-tax profits for the year ending August 31 1993 of M\$1.85bn (US\$726m), a 31

per cent rise on last year's figures, writes Kieran Cooke in Kuala Lumpur.

Revenues were up 18 per cent to M\$5.03bn while earnings per share rose 15 per cent to 50.8 Malaysian cents. The total dividend for the year was 12 Malaysian cents.

Tenaga, in which the government still owns a stake of more than 70 per cent, is one of Malaysia's biggest listed compa-

The electricity utility has had a difficult year and came under strong criticism following serious power shortages.

Pasminco plans to raise A\$88m

PASMINCO, the Australian zinc and lead producer, yesterday announced plans to raise ASSSm (US\$58m) of new capital by a private placement of 72.1m new shares at A\$1.22 each, writes Nikki Tait in Sydney. The move will increase Pasminco's issued capital by about

10 per cent. Pasminco's two biggest shareholders, CRA and North Broken Hill Peko will both participate in the issue, subscribing for approximately 21.6m shares, or 3 per cent of the

This is the maximum they are allowed to subscribed for under the Australian law. CRA and North Broken Hill

pre-placement issued capital.

will fund the purchase by converting approximately A\$26.4m of a \$40m drawn portion of a loan facility which they have provided to Pasminco. The total facility is for A\$100m.

Pasminco said that it would use the funds to reduce debt. which has already fallen recently due to the sale of a UK zinc smelter to MIM. It added that negotiations with the Dutch authorities over the Budelco zinc smelter in the Netherlands, in which it holds a 50 per cent interest, had "progressed constructively" and it expects agreement to be reached before the and of 1993.

Alcoa acquisition

ALCOA, the integrated aluminium producer, is taking a onethird stake in Australian Fused Materials, a West Australian producer of fused aluminas for refractory applications, writes Nikki Tait.

The stake is being bought by ACAP Australia, which is jointly owned by Alcoa of Australia and the industrial chemicals division of the Aluminum Company of America.

Economic slump boosts Japanese suit makers

By Emike Terazono in Tokyo

JAPAN'S discount suit makers saw interim profits for the six months to September surge as consumers turned to cheaper products due to the prolonged economic downturn.

Aoyama Trading, the leading manufacturer and retailer of office workers' blue sults. reported a 34.5 per cent jump in non-consolidated pre-tax profits to Y12.2bn (\$114m) on a 38.7 per cent rise in sales to Y76.6bn. After-tax profits soared by 41 per cent to Y7.2hn.

The company, which is known for its aggressive dis-counts, has been actively launching new outlets throughout the country. It opened a store in the lux-

ury shopping area of Ginza in Tokyo this year. For the full year to March, Aoyama expects a 15.9 per cent rise in pre-tax profits to Y35bn on a 32.5 percent increase in sales to

Aoki International said its interim pre-tax profits rose by 8.3 per cent to Y5.3bn, helped by an expansion of sales out-

Half-year sales advanced by 10 per cent to Y36.1bn, while after-tax profits rose by 3.5 per cent to Y2.5bn,

The company said sales at existing stores were stagmant because of the bad summer weather, but it saw an increase in demand for its original ign items. For the full year to March, Aoki expects a 20.7 per cent rise in pre-tax profits to Y13.6bu on a 16.4 per cent advance in sales to Y94ba after the planned launch of 21 new

 Sankyo, the Japanese drugs company, said pre-tax profits for the half year to September rose by II per cent to Y39.7bn due to firm sales and cost-cutting efforts.

The company posted a 2.7 per cent increase in sales to Y206.2bm and a 27 per cent rise in after-tax profits to Y17.2bn. For the year to March, the company expects a 9.5 per cent rise in pre-lax profits to Y77bn. while sales are expected to remain almost flat at Y399hn.

The Financial Times plans to publish a Survey on

Belgian Banking and Finance

On Thursday November 25.

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CALLING OF A SHAREHOLDERS MEETING

The shareholders of Credito Italiano are called to attend an Extraordinary Shareholders Meeting to be held on November 20, 1993 at 3.30 p.m. in the Bank's registered office in Genoa, in Via Dante 1. If necessary a second sitting will be held on November 27, 1993 at the same address and at the same time, to discuss and debate upon the following

Agenda

1) To amend the following articles of the company's Articles

of Association: 5, 6, 12 and 16. 2) To give shareholders holding savings shares, the possibility of converting these into ordinary shares. The conversion ratio would be one ordinary share for each savings share beld, against payment of Lit. 160 for each share converted.

3) To establish the period for the conversion. This would run from January 17, 1994 to February 11, 1994. After this, no further conversions may be retrueste 4) To establish the date of January 1, 1993 as the dividendbearing date for the new ordinary shares deriving from the

savings shares. 5) To amend - once the conversion period in which the requests to convert savings shares into ordinary shares has explred - Article No. 5 of the Articles of Association, changing the number of ordinary and savings shares which represent

the bank's capital to reflect the converted shares. 6) To grant the Managing Directors all powers needed to render the above resolutions executive, to accept and incorporate into same and into the new Articles of Association any and all changes, to make all additions and cancellations requested by the regulatory authorities or by the Courts when certifying them, and to then proceed to deposit and register same as called for by law, and to establish and define any and all other formalities regarding the conversion of savings shares into ordinary shares.

All shareholders holding ordinary shares with voting rights may attend the meeting, providing that they are listed in the Shareholders Register, and that they have deposited their shares with any Credito Italiano branch or with Monte Titoli S.p.A., at least five days before the date schedule for the Shareholders Meeting.



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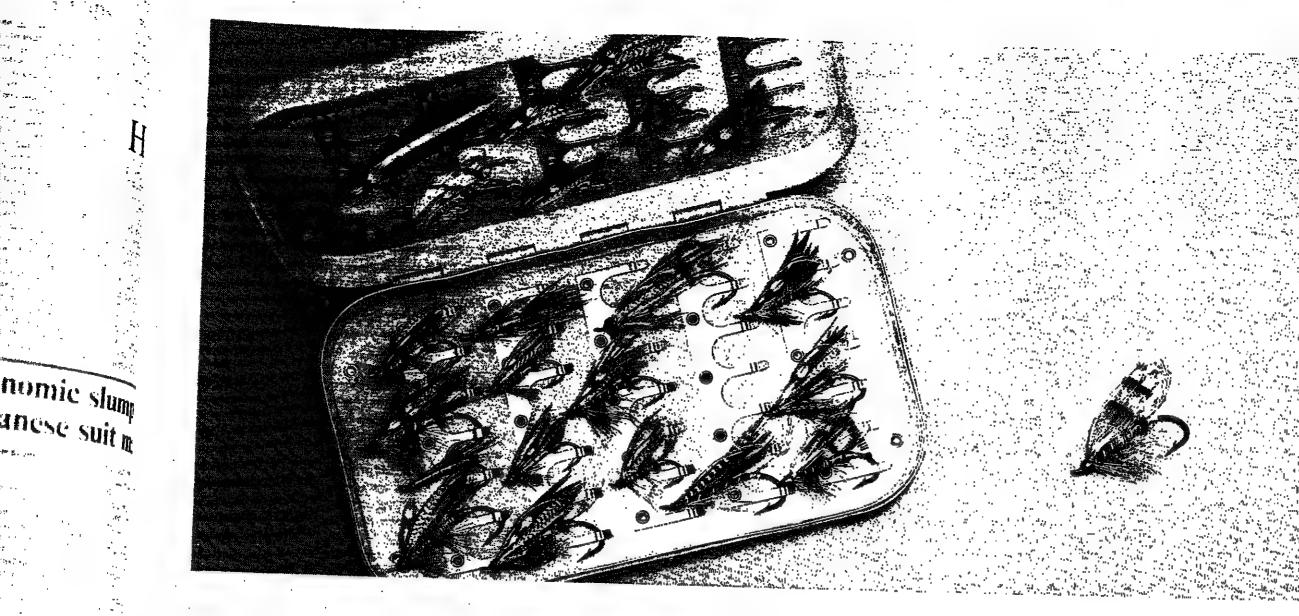
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Garandi D

African Development Bank to re-finance \$800m debt Reuters attacks

By Antonia Sharpe

THE African Development Bank (AIDB) intends to re-finance the equivalent of \$800m worth of maturing debt in the Eurobond market next year. It also plans to raise the equivalent of \$200m to \$300m in new funding in 1994.

INTERNATIONAL

BONDS This year, the AfDB has raised \$850m in the Eurobond market and in the Samurai

Mr Kofi Bucknor, AIDB chief treasurer, said the maturing debt was denominated in D-Marks, French francs and Swiss francs and was likely to be re-financed in those currencies or in the dollar.

market, the Japanese domestic

bond market for foreign bor-

Mr Bucknor, who was in London yesterday to meet investors, added that the AIDB user of the Samurai market

launches float

ARGENTINA'S government

today launches a local and

international marketing cam-

paign for the flotation of its 30

per cent minority stake in a

privatised electricity genera-

It hopes to raise \$110m-\$126m

from the sale of its remaining

shares in Central Puerto, a

1,009MW Buenos Aires genera-

Pricing of the shares, expec-

ted to range between \$4.50-\$5.00

each, will take place on

November 23. It plans to follow

this with an offer of 30 per cent

in the 1.260MW Central Costa-

the government has floated its

minority stake in a privatised

company. It has raised \$2.06bn

from the sale of 30 per cent

stakes in two telephone compa-

Next year, the government

expects to sell minority stakes

in 10 gas companies privatised

last year for \$1.54bn.

This will be the third time

tor privatised last year.

nera generator.

Argentina

campaign

By John Barham

in Buenos Aires

where it was able to obtain Australian corporate sector favourable funding rates.

The AfDB achieved a yield spread of 45 basis points over Japanese government bonds on its offering of 20-year Samurai bonds earlier this year. This was marginally below the yield spread of 48 basis points over US Treasuries on the bank's

\$500m 30-year Eurobond issue

which was launched in March.

Among yesterday's issues, the 1996 Olympic Games in Sydney gave a touch of glamour to the first Eurobond offering from Federal Airports Corp (FAC), the Australian government-owned airport operator. FAC raised \$200m through

an issue of 10-year Eurobonds. Due to the holiday in the US vesterday, the pricing of the bonds was postponed until today, when they will be priced to yield 65 basis points over the when issued 10-year US Trea-

Lead manager CS First Boston said the bonds had a good reception among European investors who were keen to increase their exposure to the

EUROPE'S high-yielding

government bond markets

enjoyed the biggest gains on a day when some European mar-

kets and the US were closed for

Italian government bonds

gained about half a point, ben-

efiting from the news that the Senate had finally approved

cuts for the 1994 budget which

will cut L31,000bn from the def-

icit. The budget legislation will

now pass to the lower cham-

Spanish government bonds

ended firmer following the

release of poor unemployment

figures which showed the

Spanish jobless rate rising to

Dealers said the jobless news

had raised some hopes that the

Bank of Spain would lower

interest rates at today's repo.

The Spanish bond futures con-

tract rose 0.06 on the day to

end at 101.97, having touched a

17.2 per cent in October.

GOVERNMENT

BONDS

high of 102,23.

after several years of neglect. Fears that US interest rates could start to rise in the coming months are likely to prompt more corporate borrow-

National Power, the UK's largest electricity generator, said vesterday that it was planning to launch a dollar-denominated Eurobond offering, via Merrill Lynch.

The market expects the offering to raise \$300m, have a maturity of 10 years and be priced to yield 65 to 70 basis points over underlying US Treasures. The German state of Baden Württemberg raised DM500m

through an offering of 20-year Eurobonds. However, holders have a put option on the bonds from 2003. Lead manager Morgan Stanley said the put option enabled investors to choose the final maturity of the bonds.

GR Edged Bargains 5-Day average

close at 99.46.

■ GERMAN government

bonds ended lower in thin trad-

ing and the bund futures con-

tract saw selling pressure at the 99.62 level, falling back to

Mr Otmar Issing, Bundes-

bank board member, was

reported saying that the cen-

tral bank would cautiously test

the scope for further interest

rate cuts as price and money

supply growth pressures eased,

but dealers said the news did

not have much impact on the

■ INDEX-LINKED gilts were

the main movers in the UK

government bond market yes-

terday, with dealers suggesting

that the fall of over half a

point for the second consecu-

Two UK building societies took advantage of continued investor demand in the UK for seven-year FRNs. Lead manager Samuel Monhigh-yielding paper to raise

FT FIXED INTEREST INDICES

CILT EDGED ACTIVITY

ides 15/10/2t; Poud Interest 1926. Intes high since completion: 127,40 (9/1/35), law 49,16 (9/1/73) plation. 125,20 (1/9/33) , law 50.53 (2/1/75)

ing profits.

Year Nov 11 Mgs 10 Mgs 9 Mor 8 Mer 5 480

GovtSecs(INC) 102.82 102.58 102.51 102.30 102.26 95.34 Fixed Inhanest 123.32 123.28 123.12 122.92 123.36 110.36

ers to tap the Eurodollar sec-

Borrower US COLLARS Jan. 1397 Nov. 2003 +130(896%-17) Bering Bros./S. Montagu +145 (9%-00) Bering Bros./S. Montagu Nov.2000 Mer.2015

NEW INTERNATIONAL BOND ISSUES

ng ing memberahang ang labah at labah menganggan berakan pada berakan perlabah perlabah perlabah perlabah perl

Swies Bank Corp. 100.00 Dec.1997 I terms and non-callable unless stated. The yield spreed (over relevant government bond) at faunch is supplied by the lead sager, +Private placement, \$Conventible, \$With equity wemants, \$Floating rate note. It found re-offer prior, less are shown at the filer level, a) Prized today, b) Floating \$16/11/83, 2.0] leads from \$1/12/88, audject to 140 finds, at par of liber 1 set coupon. Puttable silly from \$2/11/83 at par rising to 108,66% at redemption, d) Fining; 15/11/93. Refuring clause effective Oct.1996, a) Coupon pays onto Libor + 0.1996, b) Short 1st coupon, g) Fungible with the outsideding \$125em, Plus 1 day account federated by Coupon pays 6-month Libor + 0.62%. | Plaing: 16/11/33.

capital in the Eurosterling sec-

Alliance & Leicester extended the maturity profile of the Eurosterling floating rate note (FRN) market when it raised £200m worth of senior debt through an offering of

tive day was probably due to a

couple of big US investors tak-

tle activity, with longer-dated

gilts slipping about &. The

December long gilt future

closed it lower at 113% while

the December short sterling

contract settled five basis

points lower at 94.40 as dealers

said hopes of a near-term cut

in the base rate appeared to be

■ JAPANESE government

bonds ended weaker on profit-

taking, in the wake of the recent rally which saw the

futures contract reach a six-

year high earlier in the week.

tificates of deposit fell to an

The rate on three-month cer-

Conventional stocks saw lit-

tague said yesterday's issue of FRNs offered investors a yield spread of 30 basis points over Libor, eight basis points more than the current yield spread on Alliance & Leicester's five-

year notes. "Yield spreads on deals at the shorter end have tightened

BELGELM

CANADA :

TALY

NETHERLANDS

ECU (French Govi)

yesterday.

decline.

on another two years for the extra yield," said an official at

موسود به المراجع ا

and by increasing its 13% per cent £125m Eurobond issue due

BENCHMARK GOVERNMENT BONDS

8,000 05/08 110,9000 +0.100

5.790 11/98 101.3104 -6.790 10/03 104.8400 -

6,000 09/03 100,7550 -0.020

10,000 08/08 105,1850 +0.475

4.800 06/99 109.8145 -0.004 4.500 06/03 107.2674 -0.002

7.000 02/03 107.9700 -0.010

10.900 DIVIZS 114.1500 +0.150

1.750 08/03 6-250 08/23

all-time low of 2.32 per cent

Mr Gerard Lyons, chief econ-

omist at DKB International,

said he expected money mar-

ket rates to continue to

counted a lot of the recent

bond-positive news, but given

the way the economy has per-

"The bond market has dis-

8.000 04/03 110.3800

116-11

100-10 100-17

9.000 03/03 113.1000

Nationwide Building Society raised a total of £200m yesterday, by launching a £125m

8.65 6.50

7,04 6.98

849 840 848

9.391 S.42 B.04

5.83 5.89

8.67 8.50 E25

6.11 6.82 7.15

5.83 6.11

6.47 6.50

2.82 2.88 3.49 3.51

5.85

5.71

formed recently there's still

further room for the market to

rally," he said.
The March futures contract,

which took over yesterday as

the most heavily traded con-

tract from the December one,

opened at 114.45 and ended at

The December contract fell

to 115.10 from 115.17.

7.500 12/08 105.0450 -0.155 6.60 6.89 6.77

Approval of budget cuts lifts Italian issues

Joint Venture in breach of material obligations under the 1992 Globex Agreement," Mr Yencken wrote to CBoT chairman Mr Patrick Arbor. Mr Bob Crooke, at Reuters in

New York, said the company was reluctant to comment on what it considered to be "private and confidential" correspondence. He said Reuters was awaiting a reply from the

The letter, which was released anonymously to Chicago media in an escalation of the dispute, underscores the uncertainty over the future management of the system.

pointed its developers since its launch 16 months ago, with the two Chicago giants generating less than 15 per cent of Globex

its partners in Globex system

By Laurie Morse

REUTERS has accused its two partners in Globex, the afterhours electronic futures trading system, of breaching their obligations under their joint venture agreement.

Under the existing deal, the Chicago Board of Trade and the Chicago Mercantile Exchange, which jointly devel-oped Globex with Reuters at an estimated cost of \$80m, have control of the day-to-day running of the system.

In a letter to the Chicago Board of Trade dated Friday. Mr Simon Yencken. Reuters general counsel, chides the exchange for promoting its own home-grown computer trading system, Project A, at the expense of Globex, and for failing to list its agricultural futures contracts on the Globex system, as promised

more than a year ago.

"As a result of its actions, the CBoT has put the Glober

Reuters is the primary inves-tor in Globex, which has disap-

volume. Fearing competitive disadvantage, other world exchanges have been slow to sign on to the system and put themselves under Chicago's

control. Reuters is widely expected to restructure the Globex agree ment early next year, giving some management powers to the Paris futures exchange, Matif which generates 85 per cent of Globex's volume. Reuters is also negotiating separately with Liffe, and is expected to give it a voice in governance if it agrees to join

Reuters needs to add Liffe products and to distribute terminals in Asia in an effort to make Glober profitable.

Although Mr Yencken's let-ter singles out the CBoT, both the CME and the CBoT com tinue to operate after-hours trading mechanisms that comnete with Glober and limit its

Mr Arbor said he had been traveling and had not seen the Reuters letter. However, he said Globex is in need of an overhaul: "I've just come from New York and the situation is not good. Glober is not being used, there is no demand [companies] are having trouble staffing for the product, and I saw machines in people's clos-

"Globex is in the 'Kitty Hawk' stage. It will work. eventually there will be a use for it, but right now the governance needs to be addressed.

Correction Hydro-Quebec

HYDRO-Quebec's debt is rated

A+ by Standard & Poor's, not A. as stated in Thursday's

LISTENING TO ANYTHING INTERESTING AT THE WEEKEND?

The Weekend FT Record Page is published on the second Saturday of each month. if it's in - it's in.

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MARKET STATISTICS

	FT/IS	MA	INTE	RN	ATK	NAL BOND SERVICE				
stand are the latest international bonds	Ser which	ilitere d	an ade		second.	ary market. La	cest phoes	42 7 00 p	em on Nove	
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intesh Gas Q 21	150 1800 1000	1084	1085 137 1085 1085	1	7.55	Bell Caracta 104 99 CS	500 150	110 1154 1095 1134 1127 1084	11012 -	5.75 7.26
20026 9 4 96	300	1091 ₄	106/4	違	4.64	British Colombia 10 96 CS	130	1095	1104 114% -ls	5.82
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Composite provides further evidence of insurance market recovery

Royal hits £113m at nine months

By Richard Lapper

ROYAL INSURANCE yesterday provided further evidence of the recovery in the insurance market when it reported pre-tax profits of £113m for the first nine months of 1993, compared with a loss of £83m during the same period of last

Earnings per share were 19.2p compared with 5.3p. After disposals profits amounted to £116m compared with £9m last

The strength of the investment markets has also helped restore the group's balance Capital and

amounted to £2.15bn (£1.48bn) at September 30, and the solvency ratio - which measures net assets as a percentage of amounted to 59 per cent.

The "significant recovery in results" reflected "the overall insurance environment" and the impact of moves to increase efficiency and improve skills, said Mr Richard Gamble, chief executive. Much of the improvemen

was concentrated in the UK where premium income grew by 7 per cent to reach £1.28bn (£1.15bn). Premium rate increases were

specially strong in commercial lines business with average increases of 31 per cent for employers' liability, 22 per cent for product liability and 35 per cent for marine. Despite indications of rate

competition in the personal motor market, Royal said its own motor rates were 13 per cent higher than last

Premium growth was particularly impressive at The Insurance Service, the Bristol-based direct insurer, where premium income rose by 40 per cent. In the UK the group's operating ratio (claims and expenses as a percentage of premiums) in the UK fell to 99.8 per cent, compared with 118.4 per cent last

Higher weather losses were partially responsible for a deficit of £7m (profit £12m) in the US. But profits at Royal Canada and Royal Insurance Global, which handles the insurance accounts of international clients,

However, some analysts are concerned about the pace of

fell to £37m (£38m). Loan interest at the level of the holding group amounted to £29m

with Paribas Capital Markets,

said UK results were "excel-

lent" but said the group as a

whole "is still in convalescent

Worldwide general business

premiums increased to £2,79bn

(£2.54bn). Underwriting losses

fell to £285m (£435m) while

investment income rose to

£388m (£345m). Income from

associated undertakings rose

Estate agency losses amounted to £7m (£11m) and

losses from long-term

insurance amounted to £8m

Pre-tax profits at Royal Life

to £20m (£17m).

Second cash call from Hemingway Properties to finance acquisition

By Maggle Uny

11. 25

er er s Wage

HEMINGWAY Properties, the lossmaking property group formed through a reverse takeover of Marylebone Estates in August 1991, is making its second cash call in six months. It also forecast it would pay a dividend in 1995.

It is raising £32.3m net of expenses through a placing and open offer of shares and convertible bonds to finance a £35m purchase of eight proper-

The deal follows a £21.9m placing and £80.2m acquisition which was amounced in June. The deal would increase

GREYCOAT, the property company that last week recom-

mended a rescue refinancing

led by the UK Active Value

Fund, yesterday posted share

and bond holders a document

The document included valu-

Buckingham Palace Road, that

show slightly higher yields than might be expected for

By Richard Gowten

outlining the proposal

or the thre coat properties, Embankment Place, Britannic House and 123

Greycoat proposals sent

basic net asset value from 25p to 28.2p a share or from 27p to 29.4p on a fully diluted

Hemingway is to issue 66.2m abares at 31.5p, with shareholders able to buy one for every two held, or 10 for every 26.40 nominal of stock held. It will also sell 210.6m of new convertible stock, which will merge with an existing convertible, at a 17 per cent premium to

Shareholders can buy £2 nominal of stock for every 25 shares held or 21 nominal for every £4 nominal of stock held. The conversion price on the new stock is 37.4p a share.

posal which was rejected by

investors in October, the new

Britannic House is valued at

deal spells out the individual

-£128.5m, up from £118.5m in March or 2105.5m as it was val-

ued on a forced sale basis in

This corresponds to a 7.5 per sent yield, only slightly higher

than market rates for investment grade properties.

Embankment House is vel-

ued at £184.25m, up from £174m.

in March, representing a 8.2

property values.

After the issue, the group's debt would be £51m compared with shareholders' funds of

However, if the £22.6m convertible stock is counted as equity, gearing falls to less than 50 per cent. Hemingway said this "relatively modest level of gearing" would allow it to make further acquisitions funded by debt. Annual rental income from

the properties being bought, which includes five industrial estates, two offices and a shopping centre, is £3.5m. It is expected to grow to 24.2m in five years.

After financing costs and

expenses, Hemingway expects the properties to contribute £2.2m a year before tax. The vendors of the properties

are a group of private property investment companies representing institutional investors. Hemingway is planning a capital reduction next year to wips out an accumulated deficit on profit and loss reserves it is expected the deficit will be worsened by the 1993

However thereafter the company is expected to make a profit in 1994 and plans to pay a dividend in 1995 of 0.4p in respect of the 1994 financial

Total

DIVIDENDS	ANNOUNCED

	Gurrent payment	Date of payment	ponding	for	heat year
Appleby W'twerd§int	3,2	Jan 4	3.2		
Benk of Irelandsint	3.75	Dec 22	3,18	-	9.83
Burton Groupfin	1	Feb 25*	1	2	2
Business Postint	1.2	-	_		-
Channel Holdingsint	0,5	Jan 4	-	-	1詳
Drayton Englishint	0.4	Dec 21	0.6	-	1.2
Gen Consolidatedint	3\$	Dec 31	3.36	-	9.87
Molyneux Ests §fin	1	Dec 17	nji	1	nei
Ntirumbrian Waterint	8.1	Apr 6	7.5		22.5
Oxford instsnt	1.5	Mar 25	1.4	-	4.5
Perma §int	1	Jen 13	3	-	10
Staveley Indent	23	Jan 4	2.3	-	8.5
VSEInt	10.5	Jan 18	9	-	29
Waddington (J)nt	3.8	Jan 8	3.6		7.0
Warner Howardnt	2.27	Jan 10	2.12	-	6.5
Wilshawint	0.2	Jan 31	0.15	-	0.5

Maddox in loss and chairman resigns

By Paul Taylor

MR HUGO BIERMANN, the entrepreneurial chairman of Maddox Group, resigned yesterday as the troubled computer maintenance company announced an £18.9m interim loss and a financial restructuring package, including a

rights issue.
The 7-for-8 rights issue, consisting of 390m 1p shares at par, is underwritten by Williams de Broe and aims to raise £3.6m net, which will be used to repay creditors. The shares closed 1%p lower at 1%p yesterday. Like other aspects of the package, the rights will be subject to sharebolders approval at an extraordinary meeting on

Under the restructuring proposals, worked out over the ast four months by the new management team, the company will then be renamed Wakebourne - after its remaining profitable personal computer maintenance and

support company.

Mr Biermann, who has also resigned as a director, said yesterday that he thought it would be "good for the group to have a lower profile" without him and said he was "in a sense relieved" that he was

stepping down However, he said he intended to maintain his 13.6 per cent equity stake in the group, held with his partner, Mr Nicholas Toms, and was still considering whether to take up the rights issue.

Mr Biermann, renowned as a shrewd South African deal maker, rose to fame in the UK after building up the Thomson T-Line mini-conglomerate with Mr Toms, before selling it to Ladbroke Group for £186m in

Early last year the two men created Maddox by reversing two cable distributors, Cables & Flexibles and US-based Seacoast Electric, into the quoted Pathfinders Group which was subsequently renamed.

However, the performance of both Cables and Flexibles and Seacoast proved disappointing US group called Lantek Electronics earlier this year for £15.1m in Lantek paper

Yesterday, the Maddox' board said it had decided to provide against the whole £15.1m book value of the Lantek paper, although it acknowledged that the group might eventually receive some cash proceeds as the result of the recently announced merger of Lantek and VTX Electronics, a US stock exchange quoted company.

The £18.9m pre-tax loss for the six months to June 30 was mainly as a result of the provision, and compared with a £325,000 profit last time. Turnover rose to £12m (£9,55m) and losses per share were 4.3p (0.21p earnings). Despite the group loss, Wakebourne made pre-tax profits of 21.3m.

Overseas activities give boost to Bank of Ireland

By John Gapper, Banking Editor

BANK OF IRELAND yesterday disclosed doubled pre-tax profits for the half year, helped by a sharp improvement in retail banking operations in the US and Britain.

The profits rise for the six months to end September was from I£65.8m to I£130.9m (£124.5m). Earnings per share of 15.2p compared with 6.6p. Results from businesses outside Ireland were I£40m ahead of the corresponding period

The figures were also helped by a 32 per cent fall in loan loss provisions to 1£43.1m (IS63.8m). However, provisions within its corporate banking operations in Ireland rose to 1£10m (1£3m) as a result of two large losses.

Profits for the retall banking business in Ireland rose to 1280.7m (I£66.7m), while British

operations returned to a profit of IS1m (IS5.7m deficit) and an LC3.5m loss (IC27.3m loss) for its

New Hampshire businesses. The bank reported a return to a profit of \$6.1m (£4.03m) for New Hampshire in the third quarter, to appear in its second half results. It has disposed of non-performing assets, reducing them to I£28m against

I£84m at the end of 1992. Mr Maurice Keane, deputy chief executive, said that retail banking in Ireland had performed well despite "not very strong loan demand" from retail customers. He said costcutting in Britain had produced a "leaner, fitter" busi-

Mr Keane said problems with non-performing loans in New Hampshire had largely been solved. The cut in non-performing assets had been accompanied by a growth in provisions cover to the level of 250 per cent of the remaining assets.

The bank's tier 1 ratio of core capital to risk-weighted assets strengthened to 7.3 per cent (6.6 per cent at the end of 1992) following the bank's 1£100m rights issue earlier this year largely used to repurchase preference stock.

The interim dividend was increased to 3.75p (3.13p).

COMMENT

Bank of Ireland's strong share performance this year is justified by its brisk correction of past problems overseas, and strict control of domestic business. A cut in provisions despite a hic-cup in large corporate lending shows the benefits of this discipline. Full year pre-tax profits of I£260m would give earnings per share of 30p, a multiple of about 10. This is not a dangerous price for a well-managed business, but the lack of loan demand afflicting all banks means there are questions over future growth.

Lloyd's trusts approach limit of capacity

By Richard Lapper

TWO MORE Lloyd's investment trusts were launched yesterday amid further indications that the limit of institutional investor interest in the new Lloyd's schemes is being reached.

Angerstein Underwriting Trust, an investment trust sponsored by NatWest Markets and Stace Barr, the Lloyd's agency, announced that it aimed to raise £75m through a placement and offer for subscription, while a smaller vehicle, Corporate Member-

ship, also issued its prospectus, Corporate Membership, formed by individual members of Lloyd's and sponsored by Peel, Hunt, the stockbrokers, is seeking to raise £20m through

an offer for subscription.

However, SG Warburg and Chartwell, which planned to raise between \$100m and £150m for New London Capital. are understood to be planning to scale back their fund to between £75m and £85m.

At Angerstein, Mr Charles Phillips, of NatWest Markets, said 287.5m had been placed with institutions, although it was aiming to raise £23m from retail investors.

Angerstein will provide fillim of capacity on syndicates recommended by Stace Barr, its independent Lloyd's adviser. Corporate Membership said it had secured in excess of £16m of secured capacity from syndicates and had identified a further £15m of syndicate capacity.

IN BRIEF AMINEX has agreed to acquire from a subsidiary of Villiers oil and gas producing properties in the Somerset field, San Antonio, Texas, for £980,000. BRITANNIA GROUP has received £1m from Westbury Group as deposit on an option under which Westbury has the right to acquire all or part of Britannia's site at Green Farm, Quedgeley, Gloucester. The transaction was arranged via subsidiaries of both companies. Britannia has also finalised the purchase from Westbury of 98 housing plots with planning permission situated on three sites at Gloucester, Hereford

and Ledbury for 11m. CLAYFORM HOLDINGS has changed its name to Development Securities Property Investments.

LLOYDS CHEMISTS has acquired Dobbin & Stewart, a Belfast-based pharmaceutical wholesaler, for £800,000 in

INDEX CONSTITUENTS

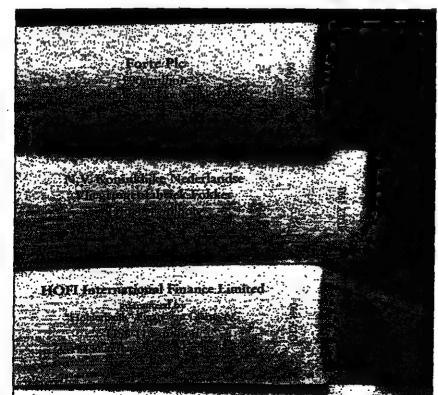
LISTS OF the constituent stocks of the FT-SE Actuaries Share indices series and other FT indices are available at no charge from The Manager, FT Statistics, One Southwark Bridge, London SE1 9HL

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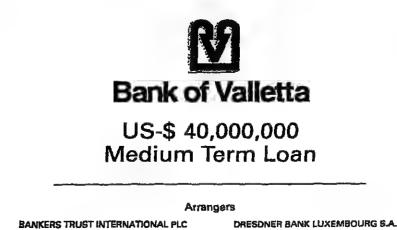


Given UBS's record in the market, it is easy to take successful issues for blue-chip European corporates like these for granted. But the fact is that all of these issues required a combination of many strengths: in understanding the company and its attractiveness to the market, in judging the strength of domestic and international demand, in committing capital when the timing is right (two of the three were bought deals) and, of course, in distribution. And, perhaps, one more strength which you can take for granted from UBS - a commitment to continuing support, after the issue, with liquidity in the aftermarket.

In large European transactions, UBS has the proven skills to ensure a successful outcome.



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SOCIETE GENERALE

Agent BANKERS TRUST COMPANY

VSEL improves 11% to £29m

VSEL, the Cumbrian-based builder of Trident submarines, reported a steady increase in profitability but said it would be several months before it knew whether the current review of UK defence expenditure would require changes to the group's strategic plan. For the six months to Sep-

tember 30 the company's pretax profits increased by 11 per cent to £28.8m, although sales were flat at £233m (£234m). Lord Chalfont, chairman,

said he expected results in the second half to be at least at the level achieved in the first half and he remained encouraged by the prospects for 1994-95. He said the successful com-pletion of HMS Vanguard, the

first Trident submarine which was accepted into service with the Royal Navy in September, had increased confidence in the outcome of the Trident programme as a whole. "The second boat in the class, HMS Victorious, was

launched on September 29. These achievements are reflected in the results for the half year. Work on the two remaining Trident submarines is progressing satisfactorily and in line with programme." The last Upholder Class submarine to be built at Cammell Laird was handed over to the Navy in July and Birkenhead Yard was closed as planned, ending a long history of ship-

building on the Mersey. Discus-



chaser of the shipbuilding

areas of the yard were continu-

Satisfactory progress was being made at Barrow and at Kvaerner Govan on the Clyde on the contract for a helicopter carrier, which VSEL won with a bid of £139.5m in a competition with Swan Hunter, the Typeside yard which then called in the receiver. VSEL said it had made appropriate provisions to cover possible design and management risks

on this type of contract.

Mr Noel Davies, chief executive, said VSEL had offered to take over the management of building three Type 23 Navy frigates at Swan Hunter, although it would be necessary to reach manning agreements

ted, in collaboration with Hunting Engineering, for work on the Common New Generation Frigate project - a joint British, French and Italian programme to develop a new

Ruropean warship. Further tender submissions are expected to be made, including a bid to be prime contractor of the Batch 2 Trafalgar submarines and for replacement assault ships. Earnings rose to 49.3p (44p) and the interim dividend is

being lifted from 9p to 10.5p.

VSEL's shares have had a good run this year, helped by the group's knocking of its competitor Swan Hunter out of the ring. The group never con-cealed that its bid for the helicopter carrier was a loss-leader to get it back into building surface ships. Mr Davies believes most of VSEL's products will survive the defence review. although the scale and timing of orders may be affected Meantime, the group has accu-mulated £270m of cash and seems philosophical about the possibility that it may be taken over in the ongoing shrinking of the UK defence industry. The shares trade on a undemanding prospective multiple of about 8. They are underpin-ned at that level by a premium yield and the strong cash posi-tion, but are unlikely to move ahead until the Chancellor makes clear bis intentions

Oxford Instruments improves 19% to £5.1m as orders show recovery

OXFORD INSTRUMENTS, the advanced instrumentation group, reported a 19 per cent increase in interim pre-tax profits yesterday and said the rate of new orders was showing "strong signs of recovery". Pre-tax profits grew from £4.26m to

£5.07m in the six months to September 26. Earnings per share increased by 12 per cent to 6.6p (5.9p) and the interim dividend is being increased by 7 per cent to 1.5p (1.4p). The shares closed up 8p at 298p. The profit improvement was underpinned by an 8 per cent increase in turnover.

new orders, which Mr Peter Williams, chairman and chief executive, said were up 10 per cent from the start of the year.

With 85 per cent of sales outside the UK, Mr Martin Lamaison, finance director, said the group mainly used sterling's devaluation to improve its competitiveness and boost sales volumes rather than to enhance margins.

Operating profits jumped to £1.9m (£797,000) more than offsetting a decline in interest income to £359,000 (£500.000). mainly reflecting the group's lower midyear cash balances of \$2.6m, down from

The £4.1m decline in cash balances rep resented an increase in working capital reflecting the stronger order book and progress with long-term contracts and the group's second \$25m (£16.5m) synchrotron

Despite earlier concerns over the impact of uncertainties in the US healthcare market, Mr Williams said sales and profits from its magnetic resonance imaging (MRI) joint venture with Siemens held up well. Oxford's share of income from the joint venture slipped slightly to \$2.81m

Interest costs cut Staveley to £7.5m

By Catherine Militon

LOWER interest rates on UK deposits reduced pre-tax profits at Staveley Industries, the measuring and mechanical engineering company which also owns British Salt. They fell from £9.1m to £7.5m in the six months to October 2.

However, the board declared a maintained interim dividend of 2.3p out of earnings per share of 4.9p (6p) and said the payment reflected its satisfac-tory financial position.

"While it is still early to predict the year as a whole, growth will be hard to obtain although the longer term is positive," Mr Brian Kent, chairman, said. The interest charge

increased from £100,000 to £700,000, reflecting the lower income on deposits as well as higher net borrowings of £25.4m (£20.9m). Gearing at the period end was 29.4 per cent, against 26 per cent a year earlier and 22.8 per cent at the year-end.

Turnover rose to £166m (£155.8m). The company said sales in continental Europe were particularly buoyant, because of the strong order position at the beginning of

Operating profits fell 12 per cent to £8.2m (£9.2m) as the company absorbed charges of £1m associated with cost-cutting within the mechanical and electrical services and weighing and systems groups. Trading remained difficult. Operating margins fell to 4.9

per cent (5.9 per cent).
Minerals contributed £6.4m (£5.7m) to operating profits on sales of £17.1m (£15.7m), with British Salt enjoying steady volumes. Measurement gave a reduced £1.2m (£2.9m) on sales of £77.7m (£67.1m) as some continental European and North American businesses suffered reduced orders.

Operating profits at mechanical and engineering services fell to £500,000 (£1m), hit by cost cutting, on sales of £68.7m (£70.2m). Staveley said order intake showed a 'favourable swing", with contracting down 8 per cent but maintenance up 19 per cent.

Sherwood shares fall 41% on further profit warning

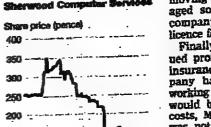
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SHERWOOD Computer Services shares lost 41 per cent of their value yesterday, closing down 60p at 85p after the company's second profits warning in four months.

The USM-quoted financial software company said that market expectations of pre-tax profits of between £1.5m and £2.1m would not be met. At the same time, it said that Mr Charles Taylor, finance director, was resigning to take up a similar position with another, unspecified, computing services company.

Mr George Matthews, chief executive, said there was no connection between the profits warning and Mr Taylor's resig-

He said there were three reasons for the company's failure ing improvement. The local



government market was proving difficult and action had already been taken to reduce

The life and pensions business was generally good, but a large customer's decision to continue using Sherwood's bureau service rather than

aged software had cost the company some £500,000 in licence fees.

Finally, there were contin-ued problems in the Lloyd's insurance market. The company has about 180 people working in that area and jobs would be lost as it reduced costs, Mr Matthews said. He was not prepared to indicate how many redundancies would be involved.

Last year Sherwood made pre-tax profits of £3m on reve-nnes of 520m, but profits tell to £541,000 at the half-way stage after difficulties in the Lloyd's market forced a profits warn-

ing in August.
Mr Matthews said the life and pensions business would continue to show good growth, but he saw little improvement in either the local government or Lloyd's market in the year

Rental side behind advance to £3.22m at Warner Howard

STRENGTH in rentals helped Warner Howard, the hot air hand dryer and laundry equipment company, improve interim pre-tax profits from £3.01m to £3.22m in spite of a fall in turnover from £11.2m to £10.7m for the half year to

The board declared an interim dividend of 2.27p (3.12p) out of earnings per share of 9.11p (8.59p).

"In our rental business, which contributes about 85 per cent, volume held up. We have had a higher incidence of cancellations than we previously had. In the main it is straightforward company failures", said Mr Harvey Adams, the finance director.

The company said it had held prices although contracts renewed on existing equipment would normally be at reduced

Warner has more than 35 per cent of the market for rented hand dryers but dominates the laundry equipment with roughly a 75 per cent share and

has a small continercial catering equipment rentals busi-Mr Adams said rentals were generally more popular in recession: "We are not a recovery stock because our revenue in Bristol.

flow tends to be quite stable."

Warner diversified its business in June with the acquisition of Gernard Gemble Group, the commercial kitchen equipment suppliers. "Not only has this given us

an immediate source of rental income which is welcome, but it has also taken the company into the relatively untapped market of renting commercial kitchen equipment," said Mr Ronald Hooker, the chair-

Warner does not disclose bel ance sheet figures at the halfway stage but said it had no gearing and cash flow was popitive. It would consider any further acquisition opportus

Birmingham **Midshires** acquires £18m mortgages

Birmingham Midshires, the UK's 18th largest building society, has acquired £17.8m of housing association mertgages from the Bank of Wales for an undisclosed amount, writer Alison Smith.

The portfolio comprises losus in 14 registered housing associations in Wales and one

This is the society's first acquisition of this type of loan book, though it already has experience of lending to asso-

books from other sources, including Sundanes Bank and the United Bank of Kuwait, has already below the society's sasets to more than £6m. In the past five years it has

as a factor people to increasing asset size than organic growth, and as an alternative



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DENVER AND ONWARDS TO OVER 140 U.S. CITIES.

Business

margins

decline

By Andrew Bolger

Post

It was finance finance finance finance finance

smallest of the privatised water companies, has paid the price of unsuccessful diversification with a 42 per cent drop in interim profits and a lower than expected dividend.

Sir Frederick Holliday, the chairman, announced pre-tax profits of £22.6m for the six months to September 30, while sales were 20 per cent ahead at £148.2m. The shares, which had fallen from 690p last week on rumours of heavy provisions,

closed 9p down at 658p.

The sharp profits fall was largely due to an £8.9m provision for Amtec, the underground pipe maintenance business which was one of Northumbrian's earliest diversifications post-privatisation. Amtec, purchased for a total of 25.8m, incurred a further £2.2m in operating losses.

Northumbrian's failure on Amtec follows a £25m provision at Thames Water last month and is likely to fuel further the debate over diversification. "It will reinforce investor nervousness about the quality of the unreconlated." quality of the unregulated milities earnings in the water industry," says Mr Robert Miller-Bakewell of NatWest Securi-

brian had made mistakes with Amtec. "We did not successfully integrate the businesses we bought," he said. A lack of experience had also left Northumbrian ill-equipped to deal with competition in a declining

market, he said. Profits were also depressed by an £8m fall in investment income to £600,000. The group expected this to recover by at least £7m in the second half because of bond investments. Mr Taylor said the company had achieved a "very strong

performance" from the core water and sewage businesses. Operating costs had been cut by about 23m to 272m, with pre-tax profits up from 230.8m to £39.2m. The non-regulated musinesses, including Amtec, returned a 2400,000 loss against profits of £3.4m last time.

The dividend was increase by 8 per cent to 8.1p (7.5p) and Northumbrian expected to pay a final of 16.2p. Rarnings per share fell from 56.7p to 30.3p.

Although the provisions include goodwill adjustments of 25m, the losses and remaining charges are proportionately as significant for Northumbrian as those unveiled



Sir Frederick Holliday, chairman (left) and David Cranston, chief executive: Amtec failure likely to fuel debate over diversification

recently by Thames. Add to that questions over the unre-liability of earnings from its investments and Northumbrian does not seem to have come far since privatisation. The regulated business, like

others in the sector, appears solid. This will help it achieve forecast profits of £63m after exceptionals, against £69m last year. On a prospective p/e of 7.2, it would appear the jury is

Waddington advances 16% to £9m

PROFIT RISES in its packaging and games divisions offset a fall in the printing side at John Waddington and led to a 16 per cent pre-tax increase from \$7.76m to. 28.01m in the 26 weeks to October 2. Although the advance was broadly in line with expectations, the shares slipped

12p to 245p, affected by the mixed nature of the results. In the packaging division, overall oper-zating profits rose to 28.1m (25.68m) on turnover up at 274.9m (261.7m). Within the plastic packaging side, the US food ser-: vices business performed well, lifting operating profits by 21m to 22.7m on turnover pany, bought in May for \$5.4m (£3.57m), chipped in profits of £400,000 on sales of

Mr Geoff Gibson, finance director, said

Carthage added a more downmarket range to the existing portfolio. There had been a 25 per cent increase in volumes in the US to meet demand, but the price had been a certain lack of efficiency.

On the food and drinks side, profits stipped to 21.4m (£1.5m) on turnover of £22.9m (£21.2m).

Within paper and board packaging car-tons raised profits 17 per cent to 22 im (£1.8m) on turnover up at £16.3m (£15.2m). However, the labels business increased its losses to £800,000 (£300,000) on turnover flat at £6.8m. Mr Gibson said that although the lost Heinz contract had been replaced with new business, albeit at lower margins, there had been problems with self-adhesive lahels.

Mr Martin Buckley, group chief executive, said he was "disappointed" with the specialist printing division, where profits shrank to £1.52m (£2.88m) on sales of £25m

IMC enters battle for control of ICD

to take up the option depended on a number of other factors being in place. He declined to

say what these were saying

that he did not want to give

away too much information to

ing company in which Mr Step-

hen Morris has an interest, is

attempting to replace the three

PSB Group, a direct market-

the opposition.

at Chorleys, the confidential printer, had led to a one-off dent in profits, though higher margin work has been possible since. The recession on the Continent had hit the continuous stationery side.

The cash-generating games division lifted profits to £2.2m (£2m) on turnover down £500,000 at £11.9m. "Essentially a marketing business", according to Mr Buckley, it is now moving into the toys side with a distribution deal for radio-con-

trolled toys. About a third of Waddington's business is in the US where it is seeking acquisitions - "the multiples expected are more reasonable", said Mr Gibson.

Group turnover climbed to £118.2m (£108m) and operating profits to £9.83m (£9.48m). The interim dividend is raised to 3.8p (3.6p) payable from earnings of 8.13p

umes in recent weeks."

3.3p (3.2p) and the interim dividend was 1.2p, compared with

holding of 4.3 per cent, and a for the shareholders. The other side it trying to get control of the company on the cheap." 1-for-10 rights issue at the same price. IMC shares closed

Penna losses at £118,000 directors with its nominees giving it control of the board. PSB claims to control 23.6 per cent of voting rights in ICD. PENNA, the USM-quoted holding company for the Sand-The option was granted on 6.95m shares at 7p in lieu of a ers & Sidney outplacement consultancy, fee for the services of Mr Cicuyesterday announced pre-tax losses of £118,000 for the half year to rel as non-executive chairman. Since his appointment a reor-

> In September, when the company issued a statement warning of an interim loss, the

September 30 against profits of

closed at 11p, down %p IMC is raising the cash

through a placing of 11.3m shares at 3%p with Mercury

Asset Management, giving it a

shares fell by 35p to 130p. Yesterday they closed unchanged

unchanged at 3%p. Mr Cicurel said he was

expecting a bitter battle but

was in bullish mood. "We have

done very well since I came in

at 127p. Mr John Beard, chief executive, said the outplacement market was less active than last year and the group's focus had been to cut overheads and introduce new levels of service in response to the highly competitive environment and cli-

He added that the directors would continue to review appropriate opportunities for expansion or diversification into related business sectors. Turnover fell to £3.89m

(£5.42m). Losses per share came through at 2p (13.9p earnings) and the interim dividend is cut to 10 (30).

Appleby Westward drops 28%

SHARES IN Appleby Westward Group dived 20p to 178p after the USM-quoted grocery distributor reported a 28 per cent decline in pre-tax profits to £730,000 for the 28 weeks to September 11. Sales for the period were down 8 per cent to £38.2m, while earnings per share fell to 8.5p (11.9p). However, an unchanged interim divi-

dend of 3.2p is declared. Mr Roger Harvey, the chairman, explained that the shortfall partly reflected the planned reduction in gross margin necessary to belp the

Ruberoid flotation

price fixed at 150p

company's retailers. Additional costs were also incurred in reducing the workforce and re-aligning the productivity payment scheme to its warehouse and transport staff:

Following an agreement with Watson & Philip, its distribution network now covers Wiltshire, Dorset, Hampshire and the Isle of Wight.
Although the initial transition had gone
smoothly, Mr Harvey said commission payments to Watson would affect profits, especially in the first two years of the six-year agreement.

Three 'interested' in Body Shop Singapore franchise

INCHCAPE, Littlewoods and Jusco were all interested in buying the franchise of Body Shop International's Singapore business and head franchises in a number of other Asian countries, Ms Anne Downer, the former head franchisee, claims in the writ she issued against Body Shop.

Shares in Business Post were placed with institutions Ms Downer claims Body Shop turned down the three at 120p, valuing the group at companies as potential pur-£60m. but they yesterday shed chasers. Body Shop said it 22p to 113p.

Pre-tax profits increased by could not comment on the three companies, but said it disputed all Ms Downer's

15 per cent to £2.2m in the six months to September 30, while sales rose by 22 per cent to £19.1m. Gross profit margins fell in the first half from 14.3 to 11.7 per cent.

SHARES IN Business Post

Group, the parcel and express

mail company which came to the market in June, fell

sharply yesterday after its first results showed a drop in

Mr Torquil Montague-Johnstone, finance director, said the group had succeeded in broadening its customer base by attracting larger customers, but this work yielded lower profit margins. How-ever, be hoped the group would be able to maintain profit margins at their existing levels through managing the business mix.

Mr Peter Kane, chairman, aid: "The flotation is enabling the group to widen its customer base, attracting larger customers whilst increasing the level of traditional business and thereby improving the overall quality of the group's earnings,'

Despite the slower than expected recovery from recession, the number of consign ments by Business Post Ltd had increased by 35 per cent. The two smaller subsidiaries, UK Mail and Business Post International, had increased the number of consignments banded by 86 per cent and 71 per cent respectively.

Mr Kane said the group was now in a strong financial posi-tion to extend its regional hub network. New hubs were being built in Manchester, Bristol and Leads and all would start operating in the new year.

He said: "These developments will greatly enhance capacity and operational efficiency and are expected to generate incremental profits." Mr Kane said the second balf November are typically two of the best trading months and October revenues were comfortably ahead of last year, with Business Post Ltd achieving record consignment vol-

Earnings per share rose to a notional 0.97p before.

Ms Downer's franchise to ing brands in East Asia and occasionally operates retail operate the Singapore business originally expired in October 1991. After some negotiation she agreed with Body Shop to continue with the franchise until October 29 1993, while

Any buyer would have to be acceptable to Body Shop, Body Shop said yesterday it had adhered to this agreement at all times.

trying to sell the business.

Ms Downer appointed Schroders Asia to handle the sale and it approached a number of possible buyers with an information memorandum. She claimed the three companies had indicated a strong interest claims. It is thought Body Shop did not receive formal offers in buying the business, but from the three, which were that Body Shop rejected them. dealing with Ms Downer. The Incheape has international marketing activities, handling writ was issued in response to Body Shop's closure of the 11 the import distribution and shops in Singapore. marketing of a number of lead-

outlets. Littlewoods is a large chain store operator in the UK Jusco is an important Japanese retailer, which operates the Body Shop business in Japan. When she had not sold the

business by the expiry date, Body Shop was awarded an interim injunction against Ms Downer in Singapore, Howshe was entitled to a further eight week extension of the

The Singapore business accounts for less than I per cent of Body Shop's worldwide other territories where Ms Downer was the head franchisee - Brunei, Indonesia, Malaysla, the Philippines, Thailand and Taiwan - are being operated by sub-franchisees.

Swithland listing in jeopardy as result of placing uncertain

By Paul Cheeseright, Midlands Correspondent

THE ATTEMPT to place shares in Swithland Group, the Midlands motor retailer, ends this morning against a background of City predictions that not enough shares will be sold to allow its plans for a listing to go ahead.

Swithland's placing was planned in two stages: first the sale of 12.34m new shares to raise £10m gross and 370,370 shares owned by Mr John Hayes, the founder and chief executive; and, second, the sale of 5.79m shares owned by NatWest Ventures, Swithland's venture capital backer, and the Hayes family. The price of the sbares was 81p each.

The placing, sponsored by Ionian Corporate Finance, was not underwritten and the issue prospectus stated that if Harris Allday Lea & Brooks, the brokers, could not sell all the 12.7m shares of the first stage, the placing and plans

for admission to the Stock Exchange would be abandoned. City concern about Swithland appears to have

increased following reports of its brushes with the Office of Fair Trading on questions of consumer credit regulation. Swithland, itself, acknowledged in its prospec-

tus two legal disputes with APS Realisations and Dixon Moutrie Silkstone, which are advertising agencies, the first being in administrative receivership.

In both cases the agencies are claiming that Swithland has not paid its fees. In both cases Swithland is making counter-claims.

The placing was designed to provide funds for expansion and to provide an exit, or partial exit, for NatWest Ventures. In what looks now as the unlikely event of a successful placing, the Hayes family stake in Swithland will be reduced to less

Pilot to raise £15m via placing

By Reg Vaughan

PILOT Investment Trust, specialist investor in smaller companies, yesterday reported a 25 per cent increase in net asset value per ordinary share in the period from its launch 30 and announced plans to raise £15m net via a placing of C shares at 100p each. The net asset value

increased from 96.8p to 121.1p and at October 29 had risen further to 125.5p. Profit before tax to September 30 was £388,000 and earnings per share 1.2p. The directors declared an interim dividend of 0.5p. This

is considered a base level from there are many attractive which it hopes to pay a pro-gressively rising dividend. The company proposes to

raise the £15m by way of a conditional placing of 12.3m C shares and an offer of up to 3.07m C shares.

said yesterday that the company was interested in the smaller companies in the UK "unloved for some years". He said Pilot targeted companies with young dynamic managetrimmed the companies down

and were ready to grow.

The directors believe that

ment teams which had

Manager of the portfolio,

value of £10bn.

has undertaken a rearrange ment of the initial stocks accepted at the launch. The £25m raised at the launch has been fully invested for some time and the company now has borrowings of about £1m. Of the net cash available after the launch costs more than 50 per cent was invested in capital raising situations.

investment opportunities in

Pilot's target sector of quoted

companies with a market value

of up to £30m. There are about

1,000 of them with a combined

Acquisition costs hit Molyneux

The accounts reflect the con-

ACCELERATED interest payments resulting from an ecquisition left Molyneux Estates, the USM-quoted property investor, with a pre-tax loss of £2.53m for the year to As part of buying out its

June 23, against £1.1m. partner in the Overgate Cen-

tre, Dundee, the company repaid £1.47m of interest early.

solidation of Overgate, with the comparatives being restated, but not the completion of the acquisition. Turnover for the period was

23.96m (£3.6m) reflecting the continued increase in income receivable. Losses per share were 11.34p (3.07p). The company said that with

the increase in the capital base following the placing and open offer to fund the acquisition combined with a fall in interest charges and increased rents receivable it saw the future with confidence.

In view of the present profitability a final of 1p is recommended, the first dividend since 0.5p was paid in 1991.

Channel Holdings at £808,000

CHANNEL Holdings achieved pre-tax profits of £308,000 for the six months to September 30. That compared with £191,000 for the half year to December 31 1992, while for the 15 months to March 31 1993 there were profits of £308,000. The results include a full contribution from Carflow Products (UK) a supplier of mechanical vehicle security products, and a maiden contri-

bution from CQR Security Products, a manufacburer of components for intruder alarms. The acquisitions added £5.94m to total turnover of £7.66m (£1.03m) and £511,000 to operating profits of £805,000 (£182,000). The directors said both companies performed well, achieving "good growth in the UK and export markets." They expected cash generation

to remain strong for the rest of the financial Earnings per share worked through at 1.7p (1p) adjusted and a maiden interim dividend of 0.5p is being paid - 1p was paid for the preced-

NEWS DIGEST

£172,000 to £141,000 and earnings per share dropped to 0.3p (0.35p). Reflecting the decline in dividend income and the relatively subdued prospects for dividend growth over the next

12 months, the interim pay-

PROFITS of Wilshaw, the specialist metals and building products group, expanded from Reuters in £13m computer expansion

Reuters Holdings, the international news and information group, has paid £13.3m for Vamp Health, a supplier of an improvement in profitabilcomputer facilities for UK doc-

> Vamp is a privately owned south London company serving about 2,000 general practices around the country. For the year to January 31 1993 it returned pre-tax profits of £1.75m on a turnover of £13m.

Canadian Pizza allocations

Of a total of 3.5m ordinary Canadian Pizza shares available under the company's offer for sale, 7,479 valid applications were made in respect of six months period fell from 6.29m shares, the offer being

Valid priority applications for a total of 37,420 shares were received from eligible employees which have been satisfied in full.

The basis of allocation of the remainder is as follows: For 200 shares applied for -200 shares; for 400 shares - 400 shares; between 500 and 1,000 -500; for 1,500 - 700; between 2,000 and 3,000 - 40 per cent of application; between 3,500 and 5,000 - 35 per cent; between 6,000 and 30,000 - 30 per cent; between 40,000 and 60,000 - 25

Harmony Leisure placing and purchase

per cent; over 60,000 - 20 per

Harmony Leisure, the USM-quoted operator of restaurants, pubs and hotels, has agreed to acquire certain properties from British Land subsidiaries for an aggregate consideration of

£5.35m. Harmony is also proposing to raise £5.8m net by way of a placing of 66m shares at 9%p each underwritten by Guinness

The group also proposes a

change of name to Harmony Property Group. An extraordinary meeting has been called for December

Densitron denies expansion in Japan

Mr David Ling, finance director Densitron International, the electronic components manufacturer, said yesterday the company had "no specific" plans to expand into Japan. Earlier, speculation that the

company was planning to make a significant acquisition in the country had lifted the company's share price by 6p to

Mr Ling said he knew of no other reason for the rise in the share price.

Correction

Charles Sidney

Shares in Charles Sidney, the Yorkshire-based Mercedes-Benz commercial vehicle and nassenger car dealer, closed at 110p on Wednesday, the first day of trading, not at 210p as reported in yesterday's

THE BATTLE for control of

International Communication & Data, the marketing services company, took a new twist yes terday when IMC industries announced it was raising £994,000, part of which may be used to take up an option on ICD shares.

> up to 11 per cent which would be used to support three of the present ICD board members. including Mr David Cicurel, the chairman, retaining their

The move could give IMC.

the USM-quoted soft drinks and leisure group, a stake of

positions.

ganisation of ICD has been Mr Cicural, who is also chairman of IMC, said the decision undertaken. ICD's shares

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tion of Ruberoid, valuing the roofing subsidiary Tarmac is spinning off to the market at about 572m. Roughly 60 per cent of Ruberoid's turnover is in commer-

cial contracting, of which about 70 per cent is returbishment. The balance of its sales come from manufacturing and distributing a range of bituminous waterproofing systems. The issue will raise £68.8m for existing shareholders, principally subsidiaries of Tarmac,

A PRICE of 150p a share was

fixed yesterday for the flota-

and £2m for the company. More than 30m shares, 65 per cent of the issue, are being placed firm with institutions. The balance, 16.5m shares, is being placed subject to clawback under the public offer for On forecast pro forma pre-tax profits of £7m for the year

to end-December, the issue

price gives a pro forma p/e of

The total dividend of 5.40 the

directors would have recommended for the year to December 1993 if the company had given a gross yield of 4.5 per

The offer closes on Novem-

ber 18 and dealings are expec-ted to start on November 25.

COMMENT Contracting is a low margin business carrying some risks. In the UK Ruberold's main market, new construction. is limited by the glut of commer-cial property. The company's reliance on refurbishment is

therefore a comfort, Also, Ruberoid has already taken full provisions against contracting losses and enjoys good shares in its markets. The risks and low growth profile are reflected in the company's cheap 14.3 times rating which compares with others in the mid-20s in the building materials sector. Coupled with its dividend yield the stock Tarmac failed to sell to a trade buyer should reach a reasonable premium in a high

Wilshaw up 68% to £1.4m

2809,000 to £1.36m pre-tax for the half year to end-September. The 68 per cent improvement was scored on the back of an 18 per cent rise in turnover to £17.97m. Each division recorded organic growth and

Earnings emerged at 1.05p (0.6p) and the interim dividend is being lifted to 0.2p (0.15p). Period-end gearing stood at 49.4 per cent against 57.8 per cent at the March year-end.

Drayton English and International Trust raised net asset value by 23 per cent to 93.1p at October 5, against 75.5p six months earlier. Net available revenue for the

Drayton English

net assets ahead

The state of the s

MR NICHOLAS Soames, UK agriculture minister, said he will protest strongly to the EC Commission about conditions in Spanish abattoirs after the RSPCA released undercover videos of the grisly ways used to butcher livestock.

Mr Soames said he was

"appalled" by the film of lambs being paralysed by having their spinal chords severed with a screwdriver. "It is completely unacceptable. It is in flagrant abuse of the European rules and regulations," he said. New EC rules on abattoirs came into effect at the beginning of the year stating that all animals must be stunned

Mr Alastair Mews, assistant RSPCA, said the films show

that, although paralysed, many animals killed in Spanish abattoirs are fully conscious when their throats are cut. "I'm a hardened vet, I've seen some ghastly things, but this is the worst ever," Mr Mews said. "It's nothing short of organised

The RSPCA has visited six abattoirs in Spain with the same methods in use at all of them. "There are pigs which have not been stunned properly, they are coming round while their throats are being cut and screaming," said Mr Mews. The organisation plans to put its findings to the EC Commission in the hope it will tighten up enforcement of animal welfare rules in abattoirs across the EC.

Mr Mews said he believed Britain should withhold the export of live animals to Spain abattoir industry. Around 2m live sheep are expected to be exported this year to Spain and France - about 20 per cent of the UK's total sheep-meat

The RSPCA is urging farm ministers to introduce restrictions on the transport of live animals because of the appalling conditions in which they are kept. The organisation is ssing for journey times to

be kept to eight hours. Mr Mews said that animals bound for slaughter on the continent often travelled for up to 40 hours in inhumane conditions without food or water. He said Germany, Holland, Luxembourg and the Scandinavian countries had joined in enforcing maximum journey times

Talk of Opec cut revives oil

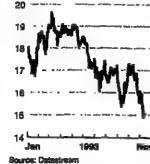
before slaughter.

REPORTS that Saudi Arabia might consider cuts in the production ceiling set in late September by the Organisation of Petroleum Exporting Countries the benchmark Brent blend fell to new post-Gulf war lows.

The price of Brent blend for December rose to \$15.65 in late London trading after earlier falling to \$15.20. One London trader said the news agency report caused "the market to perceive that Opec might cut the ceiling," of 24.52m barrels a "People were hesitating to sell," he said. The report, however, did not say whether Saudi Arabia was prepared to

cut its own 8m b/d quota. The markets also strengthened as a result of the vote in the United Nations Security new sanctions on Libya that

Oil price Prent crude spot (\$ per berreit



oil. The ban includes new equipment, such as high capacity pumps and refinery machinery, as well as parts and spares for Libya's oil transport and export facilities, It is designed gradually to erode the country's export capacity, but the uncertainty

to underpin the oil prices temporarily, according to analysts. The quick reaction to the Saudi report highlighted the growing nervousness of the markets ahead of Onec's next ministerial meeting in Vienna on November 23. Yesterday Mr Rehda Malek, the Algerian prime minister, was quoted by a newspaper in the United Arab Emirates as saying that oil producers "should show

On Monday, Opec's Economic Commission meets to discuss its forecast for short-term demand. It will prepare a report for Opec ministers which is expected to show a continuing decline in demand for Opec oil. "What we have here is a combination of seasonal factors, ... weak world demand and stepped-up non-Opec production," an Opec

greater restraint" in order to

LME cuts ring-dealing charge

boost prices.

which time it dipped to \$4.20 a troy ounce. Last night it closed in London at \$4.545, down 3

> Rasiman Kodak of the US said it will soon begin customer testing of a new printsfrom-slides process using the PFX system. But an official said it would have no significant impact on silver

Demand for silver outstrips supply

DEMAND FOR physical silver has soared in the past week so that vaults in London cannot keep pace and there is a 14-day delay in processing deliveries. Much of the metal is on its way to India or Saudi Arabia. According to Mr Ted Arnold, analyst at the Merrill Lynch financial services group, Se buying surged recently hecause of fears that the local currency, the rival, might be

devalued. "Silver is seen as a

cheap hedge against devalua-tion," he pointed out. "And the Indians are almos gobbling silver up now that gobbling silver up now that their domestic prices have fallen sharply," he added. The Indian government's recent decision to ease some of the import restrictions on silver has seen the premium paid in India fall by about 14 per cent this year so that it is now only \$1.50 an ounce above the international price compared with the peak of \$8 it reached in 1990. "The smugglers' loss has been the Indian consumer's

gain," he said. Mr Arnold suggested that the shortage of physical metal would be only temporary. The world is awash with silver." he pointed out. He estimated that world silver stocks probably totalled more than 30,000 tonnes. "Last year's silver supply deficit was about 385 tonnes, according to the Commodities Research Unit. So stocks could meet the defi-

cit for no less than 82 years." The Xerox Corporation's recept claim that it had discovered a silver-free film for use in the graphic arts sector of the photographic market was also had news for silver producers, he said. If Xerox captured half this particular market it would be the equivalent of cutting consumption by 4 per cent. "Prices of anything are made at the margin. A loss of 4 per cent consumption has to mean lower average silver prices, ail things being equal."

Silver's price has recovered strongly since news of the Xerox discovery first hit the market two weeks ago at

believes, however, that the industry has "effectively moved from a period of structural surplus to structural deficit, [which] can only be elimi-Such talk has excited the interest of speculators who can

An African is to head the UN's food agency, reports John Madeley Out of the continent of need

Africa can expect a higher priority follow.

higher priority following the election of Mr Jacques Diouf, a 55-year-old Senegalese diplomat, as the next directorgeneral of the UN Food and Agriculture Organisation.

Chosen on Monday by FAO's 168-member countries. Mr Diouf takes over at the start of 1994 for a six-year term. But he is taking a "wait and see" attitude to reforms in the UN's largest and probably most bloated agency. With a mandate to help

increase food output, and an annual budget of about \$7m a year, the FAO employs 6,200 people, about half of them at its Rome headquarters. The candidate that ran Mr Diouf a close second in this week's election. Mr Geoff Miller of Australia, wanted to get many of the Rome staff out into the

Mr Diouf appears to have no such plans. "I don't want at this stage to say what I will cut and what I will not cut; this would be completely irresponsible," he said after his election. His first action would be "to make sure I have all the

Sulawesi beans?" he asked,

Such eagerness may finally be rewarded with the industry

climbing away from a 10-year

crisis of declining prices and

over-production. Marking an

important shift, world con-

sumption of 2.44m tonnes in

1992-93 outstripped production

and the past few months have

seen a 25 per cent rise in world

prices to nearly £1,000 a tonne.

With the cycle turning, prices

are likely to go higher and Mr

E.D. & F. Man, the UK com-

modity trading house, fore-

casts that cocoa prices will

reach £1,400 a tonne within the

Softening the effect of the

world production shortfall has

been the recent decision of the

International Cocoa Organisa-

tion (ICCO) to sell down its

230,000 tonne buffer stock over

five years. Mr Wateridge

DITACES"

next 18 months.

Wateridge, economist at

pointing to his hot drink.

agement, financial aspects, scientific quality and governance. Once I have all these elements, then I will be able to know what I should do and if reforms

" hebeer ere FAO's management under its present director general, Mr Edouard Saouma, has come under strong criticism for an alleged dictatorial style and this has led some countries to withhold their contributions in

the last few years.

Mr Diouf will be the first African to hold the post and believes that the significance of his election is that the conti nent with the "greatest need for a solution to the agricultural problem is Africa". Over the last 10 years, worldwide food production has increased by 24 per cent and population by 20 per cent, he pointed out, while "in Africa production per capita went down by 5 per cent. We have to correct that."

With degrees in tropical economy and agricultural economics, Mr Diouf is a former executive-secretary of the West Africa Rice Development Association which is trying to



increase rice output in the FAO has to face challenges of food production, equity and justice, he says. "We have 780m who do not have adequate access to food, 190m below the age of five who have protein deficiency, and we expect by the year 2000 to have a 90m tonne cereal deficit in Africa and Asia. We have to get the organisational, financial and human resources to face those challenges."

land set aside for farming in North America and Europe should be used to grow food for the third world "My main concern will be to ensure that food deficit countries manage to produce enough for their own security - that is the priority."

Solutions to food problems do exist, he stressed: "There are grounds for hope and many countries are succes can take the example of successful countries we can move forward." Promising to eradicate any corruption be found within the FAO, Mr Diouf said the "most important thing about this organisation is its credibility". Its funds come from member nations, he said, who want to be assured that they are well used

FAO's new chief is likely to be given a honeymoon period by western countries that contribute most of its funds. The United States plans to clear off \$80m of arrears to the FAO by the end of 1995. The dauntin task facing Mr Diouf is to improve the efficiency of a cumbersome organisation to enable it to make a more substantial contribution to over coming food shortages.

THERE IS no doubting A spanner in the enthusiasm of cocoa experts for their industry. During a half-hour "cocoa the cocoa cycle break" at last month's International Conference on Cocoa Economy in Bali an excited delegate was seen grasping a waitress. "Is this made from Indonesia is at odds with older fermented or non-fermented

producers, writes William Keeling real terms are less than a fifth of their 1978-79 peak. They have been encouraged by fore-

casts of a continuing rise in world consumption set against a projected decline in output from the Ivory Coast and Brazil, two leading producers. Cocoa's history of volatile prices may not be repeated. however. Almost certain to spoil the speculators' party is

Indonesia, where surging production will balance declines elsewhere. The likely result is a low ceiling on the current up-turn in world prices. While the production of most cocoa nations has stagnated, Indonesia's has risen from 7,000 tonnes in 1980 to 180,000 tonnes last year. Analysts say

the country will add 40,000 tonnes each year until the year 2000. Such forecasts, however, are based on poor information. particularly regarding the planted area of cocoa in Indonesia likely to enter production within five years. A weak statistical base has

made a mockety of the ICCO's recent forecasts. In January, the organisation said Malaysia and Indonesia would each lift production by 50 per cent between 1991 and 1997 to 315,000 tonnes and 320,000 tonnes respectively. Ten months later, it has put Malaysia's 1997-98 production at 258,000 tonnes and Indonesia's at 463,000 tonnes. "These huge differences . . . clearly highlight the need to improve statistical transparency on tree-stocks." suggests Mr Henri Jason. senior ICCO economist. Greater transparency, however, is unlikely. Indonesia and Malaysia are not members of the ICCO and have been conspicuously slow to endorse the

he conference bighlighted a sharp divide between traditional producers in Latin America and Africa, and relative newcomers in south-east Asia. Whereas the low world price may be exacerbating the problems of the already poor farmers in countries such as the Ivory cocoa is seen as a meens of alieviating rural poverty.

HEATING OIL 42,000 US calls, control is pain.

organisation's proposal to limit

production to raise prices.

ing levels of productivity in each country. The Food and Agricultural Organisation esti-mates that in 1969-1991, the average yield per hectare in African countries was 380 kg, compared with 779 kg in Malaysia and 1,177 kg in Indonesia. tive for most farmers in southeast Asia but not to Africa, The answer would be for African and Latin American countries to raise productivity, but there are factors militating against this. Their plantations are older and less productive, and their governments are removing subsidies from inneis such as fertiliser as pert

of World Bank programmes. While less productive countries would like higher prices, this depends largely on Indonesia agreeing to limit its outperi. An agressment excluding indonesia would next probably only worsen his plight of Alrican and Latin Musicali cocos producers. As Mr Merio Amin a Brazilian cecon sconomist, pointed out: "In order to short-term actions have to be taken by the whole group of cocos producers) and not just in an individualistic manner

Few of the conference deligates, however, expected Indonesia to act against its interests. As Mr Wateridge ers are their [the Indon if Indonesia is content with current prices, there is little

Chicago

year by nearly 60 per cent -

THE LONDON Metal Exchange is to cut contract levy charges to be paid by ring-dealers next from 12p to 5p per "lot". Its action is in response to complaints from some ring-dealing members that they are not get-

By Kenneth Gooding

The exchange is experiencther demonstrated its financial strength yesterday by deciding

MARKET REPORT

COFFEE lost 26 a tonne yesterday

raised this year to all clearing members. It paid a £1.5m levy rehate for 1992.

The LME board has been wrastling for some time with the problem of how to handle complaints from some of its 16 ring-dealing members that they were carrying a greater share of the burden of running the exchange and facing more risks than non-ring-dealing

mensurate returns. Now, as a first move, the board has decided that next

and a sluggish fundamental picture

ended at \$4,587,50 a tonne, down

Index (BFI) faced a testing period

assessed in a year's time, Baltic Exchange chairman Peter Tudball

said. "The BFI is effectively on trial

until next year. But if the (latest

reforms) can't succeed in winning

back more volume (to the freight chartering market), it is difficult

Latest Previous High/Low

Previous High/Law

15.90

to see what will," he said.

15.70

16.27

15.50

105.25 100.50

162.25

COLUME ON - IPE

GAS OIL - IPE

Compiled from Reuters

following the reform of its component routes and its

performance will have to be

\$105. Analysts suggested nickel had further to fall. The Baltic Freight

did little to help the price, which

year the ring-dealers will pay lower contract levies - those for other LME members remain at 12p a "lot"

For four years the LME's business in tonnage terms has risen at an annual average of 30 per cent. By the end of Octoher this year it was 45 per cent ahead of the same months in 1992. Turnover is expected to reach US\$1bn compared with reported pre-tax profit just above film for 1992 compared with £1.4m a year earlier.

PAT HAW BURGE - LCE

Dec Mar May Jul Sup Oac May Sup

Turnove ICCO in

Close

1209 1225

&bens!

S/kenne

15.73 15.21 18.07 15.55

16.30 15.82

16,43 16,03

164.00 163.00

163.50 159.25

161.50 150.00

WORLD COMMODITIES PRICES

Ciose	Previous	High/Low			Clase	Previous	High/Low	AM Official	Kerb close	Open Interest
10,44		10.44 10.30	-	Aluminium	, 99.7% purit	(\$ per tonne)			Total daily	lumover 30,054 let
10.75	10,86	10.67		Cash 3 months	1045-7 1057-7.5	1041-2 1082-8	1049.5/1049 1072/1086	1049.5-80.0 1071-1.5	1009-70	256.25 ha
				Copper, Q	rade A IS per	lorene)			Total daily 1	USTONE 42,667 los
er 198 (44)	iots of 50	tornet.		Clash 3 months	1843.5-4.5 1868-7	1650-2 1674-6	1645 1672/1885	1644.5-5.0 1677.5-8.0	1069-0	199,796 tota
				Loud (5 pe	r torne)				Yotal delly	tumover 4,259 lots
4 - LCE			€/tonne	Cash 3 months	396.5-7.5 410-0.5	309.5-400.5	397 413/410	307-7-5 410,5-1,0	410-0.5	25,605 lots
C3000	Promittee	High/Low		Mickel (5 p	er torrie)				Total daily	tunover 12,264los
931 974	923 Bitt	933 921 975 961		Cash 3 months	4525-30 4585-90	4630-5 4550-5	4585 4680/4570	4500-5 4625-30	4580-6	81.966 lota
985	985	984 970		Tin (S per I	Crimel				Total daily	lumover 3,386 lots
988 988	972 973	968 974 965 976		Cash 3 months	4585-90 4635-40	4895-806 4853-5	4620 4630/4640	4620-1 4685-70	4640-5	14,202 tota
966	960	958 990		Zlac, Spec	ial High Grad	(S per torms)			Total daily t	Litrover 12,119 lots
982	961 957	963 952 966 965		Cash 3 months	938-7 953-4	933.5-4.8 951-2	939/936 960/948	939-9.5 956.5-7.0	915-1,5	81,965 lots
977 ec. 8852 (7)	965 899Tets of 1	967 965 IO somes		SPOT: 147	179 278 rates 77	3 months: 1.47	00	8 months: 1,46	40	I martie: 1-4000
indicator pri	Ces (SDRe (882.87) 10	per tormej. De dey average			Pickel I/O spo					

LONDON METAL EXCHANGE

High/Low 121F 1230 1237 1220 377.40-377.80 375.90-376.40 1219 1205 Tymover: 2269 (1771) lots of 5 tornes

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Turnover: Wheel 274 (313) Barloy 29 (35)

103.20

High/Low 276.60 275.00 271.10 270.00 Close 98.20 100.25 98.25 98.00 100.25 99.65 102.20 164.20 92.65 102.20 101.86 101,90 103.90 May Nov 82.66 Saley Close Previous. High/Lon 100.50 100.50 103 60 103.30 103,60 105.40 107.50

Loco Ldn Mone Gold Landing Rates (Vs USS) US ets equa 456.75 460.20 463.80 475.25 \$ price 378.00-381.00 387,15-399.80 256.00-258,00 85.00-#1.00 Alterialum (99.7%) Sarive price 5 tonns Dec Mar Dec Mar 91 76 62 21 31 33 42 54 £/kome COTTON LCE Jan 1150 1200 1250 53 63 113 18 35 61 Cocce LCE Dec 1 5 13 117 Dec Jan Dec Jan 1600 1850 1700 53 100

sly turnous 42,667 loss 198,796 lots 81.966 lota by lumover 3,386 lots 14,202 lob fullicuer 12,119 lots New York 378.4 378.4 378.4 382.0 382.0 385.8 386.7 387.7 378.8 378.8 378.5 382.3 384.0 384.0 384.5 384.5 376.6 376.2 376.5 378.1 390.2 382.5 384.5 0 383.0 379.7 361.1 361.9 383.4 SELVER 5,000 tray oc; cents/tray oz. 454.8 455.5 467.9 480.2 488.3 488.3 468.5 474.3 478.5 478.5 496.8 457.5 459.0 462.2 466.3 471.5 476.3 477.4 481.5 Close Previous i-ligh/Low 74,85 75,00 75,20 75,40 75,60 75,60 76,35 76,50 76,85 78.DO 0 78.76 0 76.60 CITATOE OIL (Light) 42,000 US gate \$45 17.00 17.28 17.50 17.86 17.80 17.94 18.09 18.20 18.35 18.33 16.65 16.84 17.57 17.36 17.41 17.55 17.60 17.81

83.05 83.25 53.00 \$1,50 \$1.95 51.50 51.00 50.40 50.10 50.20 50.85 **TL10** COCCA 10 tonnesS/forms Previous 1129 1136 1205 1215 1230 1246 1255 1276 1206 3178 1198 1207 1216 1230 1245 1266 1276 1297 1190 1208 1218 1172 1194 1207 1215 77.75 78.40 80.80 82.30 84.86 87.15 76.80 90.25 81.70 83.25 85.65 98.00 78.55 90.10 81.00 0 78.50 81.00 84.40 10.19 10.41 10.48 10.48 10.10 10.31 10.41 10.39 COTTON 50,000 lbs; certa/fire Previous 58.90 90.85 62.25 53.40 83.50 63.98 ORANGE JUICE 15,000 for; compulse Close Previous 105.75 108.85 111.40 104.30 105.85 108.60 111.00 111.50 113.10 113.00 114.50 112.50 110.25 115.25 113.50 113.50 112.60 113.50 REUTERS (ResecSeptember 18 1937 = 100) Nov 11 Nov 10 mnth ago yr ago 1616.4 1614.7 1576.5 1651.3 DOW JONES (Bess: Dec. 31 1974 = 100) Nov 10 Nov 9 mmsh 8go yr 8go 127.66 120.59 118.87 114.38 128.46 128.14 116.32

BOYABEANS 5,000 be mire centerson bust Phintosi High/Low Hight.on 25.73 25.75 25.86 25.82 25.75 25.47 25.06 24.50 SOYABEAN MEAL 100 tons; \$/ton High/Low 213.6 110.1 208.8 208.0 208.0 207.0 205.5 202.7 210.7 208.4 207.7 207.2 208.2 208.0 207.3 205.0 214.3 212.0 210.5 210.0 210.0 208.0 207.0 208.5 MAIZE 5,800 bu mirz com Previous High/Low 277/0 285/2 287/6 287/6 273/0 281/2 288/0 298/0 295/0 296/0 293/0 279/0 206/4 272/4 WHEAT 5,000 by min; center Previou 339/6 340/0 329/2 321/4 324/0 336/0 325/0 346/4 346/0 334/0 325/0 327/2 336/0 345/2 345/0 334/4 324/4 329/0 338/4 325/0 LIVE CATTLE 40,000 for, cents/for Class 74.050 74.725 76.575 73.325 72.000 72.300 72.176 73.825 74.775 76.800 73.400 72.050 72.500 73.300 74.200 74.925 76.700 73.500 72.250 72.426 73.175 73,700 74,400 76,300 73,190 71,900 72,225 73,080 LIVE HOGS 40,000 th; canta High/Lou 48.575 48.225 47.375 52.975 52.025 61.000 47.000 48.050 46.175 47.850 47.250 62.775 51.750 50.700 46.450 47.100 46.625 48.350 47.450 53.000 52.025 51,150 47.150 48.050 48.275 47,700 47,130 52,458 51,700 61,660 48,660 PORK BELLIES 40,000 the; cards/fo Close Previous 55.850 56.850 56.300 57.300 56.750 56.125 54.975 56.800 56.475 56.475 56.000 65.850 56.700 57.300 50.225 55.100 53.509 56.450

A STANCTON

教育の資金を表現し

Markey Com

to reach £1.264 as traders waited anxiously for the latest Brazilian coffee auction which was due to take place after the market's close. Brazil's commitments to the producers' retention scheme mean it had to buy 264,000 bags of coffee in last night's auction and a final auction to be held today. Traders yesterday expressed scepticism about whethe producers could manage to buy so much in auch a short time. A depressed NICKEL market extended early losses by the close, dealers said. Trade support around the \$4,600 a tonne level eventually gave way

London Markets

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32:

Crude oil (per barrel POERO		
		+ 07 -
Dubni	\$14.22-4.276	
Brent Blend (dated)	\$15,28-5,32	
Brent Blend (Dec)	\$15.68-5.72	
W.T.J. (1 para est)	\$18.98-7.00	+0.15
Oil products (NWE prompt delivery per to		
		+ 00 -
Premium Gescine	\$172-174	-1
Gas Of	\$169-170	+1
Heavy Fuel Oil	\$62-64	_
Naphtha	81-79-152	+1
Petroleum Argus Ratimatus		
lime*		+ or -
Gold (per troy ax)\$	\$376,25	-0.30
Silver (per troy oz)	GM-30c	-3.00
Platinum (per troy oz)	\$377 75	+2.00
Pallachum (per troy cz)	\$129.00	+0.35
Copper (US Producer)	3Q.Qc	
Lead (US Producer)	33.88c	
Tin (Kusia Lumpur meriset)	12. 00 r	-0.01
Tin (New York)	S-4.00a	-1.50
Zinc (US Prems Western)	Unq	
Cattle (live weight)	120.22	-2.13*
Sheep (live weight)) &	83.01p	+5 06
Pigs (live weight)†	72.39p	-0.01*
London daily sugar (raw)	\$257.2	-05
London dally sugar (white)	\$288.0	-1.0
Tate and Lyle export price	\$285.5	-1.0
Barley (English (sec.)	Unq	
Matze (US No. 3 yellow)	E120.6	
Wheat (US Dark Northern)	€175.0	
Rubber (Dec)¥	60.50p	-0.50
Rubber (Jan) 4	60.75p	-0.50
Rubber (KL RSS No 1 July	207,0m	
Cocontat oil (Philippines)§	\$470.0v	
Patrn Oil (Malaysion)§	\$387.5u	+12.5
Copra (Philippines)§	\$315.0	+7.5
Sovabeans (US)	D200.0w	+7.0
Soyanearis (US)	Marke	AT 20

Hubber (KL RSS No 1 Jul) Rubber (KL RSS No 1 Jul)	60.75p 207,0m	-0.50 +0.60	FF N
Coconut oil (Philippines)§ Palm Oil (Maleysión)§ Copre (Philippines)§ Soyabeans (US) Cotton "N" Index Wooltope (84s Super)	\$470.0v \$367.5u \$315.0 0200.0w \$4.750 363p	+12.5 +7.5 +7.0 +0.50	to be ea ne de fio 30
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159.00 157.50 158.75 158.25 162,00 161,00 Turnover 970 (2845) Paris- White (FFr per tonne): Mar 1640.41 May 1663.34 New Zealand and Italian librithuit are currently 10-25p each (15-20p), making them this week's best furl buy. Outspan arranges are 10-28p each, depending an size (10-28p) and Spania navids are new in this week at 12-30p each depending on size. English and Dutch casilforwers are this week's best vegerable buy at 30-60p each, depending on size (40-55p), English, French and Spania camets are 15-25p at 10 (15-25p) and English swedes are currently of Spania icabera letters swalable this week for 55phile icabera letters swalable this week for 55phile icabera letters swalable this week for 55-85p each, depending on size [55-95p]. [MB last week's prices shown in brackets]

FT-A ALL-SHARE

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LONDON STOCK EXCHANGE

Footsie 3,100 lost in uneasy market

By Terry Byland, UK Stock Market Editor

WORRIES over global bond yields were put on hold yesterday in a London market lacking a lead because of the Armistice Day closure of several other leading financial centres. The disappointing trend in New York bonds on Wednesday offset the firm performance by Wall Street

After an attempt to move forward, UK equities were halted by Shell Transport reporting third-quarter figures below market hopes. With Euro Dis-ney's trading losses still a neg-ative factor, and some UK company results also unfavourable yesterday, the market lost most of its early gain, and also the 3,100 mark on the FT-SE 100 Index, which closed only 1.2 up on the day at 3,099.7. Once again, stock index futures provided much of the direction for the equity market. The leading securities houses, having used stock index futures as a means of repositioning themselves in a deteriorating stock market, were struggling to balance

Some traders expressed satisfaction with the day's market. Others, however, noting some late institutional selling, feared that a sizeable cash-raising might be pending. It was a

their commitments in both

derivatives and the underlying

slack day for UK economic data and investors were evi-dently content to wait for the US October retail sales figures, due today. Next week is heavily weighted with economic news from both the UK and the US, and will also be featured by speculation ahead of the monthly policy meeting at the Bundesbank.

Once again, there was heavy turnover in the food retailing

stocks which have suffered severely over the past month from clear signs that a price war is hotting up in the sector. In contrast, the international hine chips, lacking a convinc-ing lead from New York.

The FT-SE Mid 250 Index continued to drift lower, shedding a further 5.8 to 3,434.6. Seaq volume remained fairly good at 743.8m shares com-

TRADING VOLUME IN MAJOR STOCKS

pared with 778m on Wednesday when retail or customer business was worth £1.7bn - at the higher end of this year's daily averages.

Pirmness overnight in the Hong Kong stock market brought some support for Far Eastern issues, notably HSBC and Cable and Wireless. Zeneca provided a firm support among pharmaceuticals, as the

Visions Clasty Day's 900's Pack theres

period of weakness Domestic stocks continued to tread water ahead of the Budget due at the end of the month from Mr Kenneth Clarke, the UK chancellor of the exchequer. Some building and construction stocks improved on underlying expectations that a cut in base rates will not be long delayed but there was little support for the store and retail issues after Burton Group, the high street FT-SE 100

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BRITISH FUNDS - Cont.

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es growth. Bank stocks, also keen reflectors of base rate hopes in the stock market, could make little headway and closed near to overnight levels having lost a scattering of early gains.

clothing retailer, reported

higher profits but disappoint-

Although inclined to leave the London market to its own devices until US and European markets return to full power. UK strategists expressed concern over the poor outcome of the US bond auctions which, they feared, may continue to depress the US Federal bond

ACCOME	t Dealleg	Dates
Wint Dealings: Nov 1	Nov 15	Nev 29
Option Decipration Nov 11	Nov 35	Oec 9
Nov 12	Nov 26	Dec 10
Account Day: Nor 22	Dec 6	Per 17
Thew time dealer	gu may take	place from

market expectations. By the

close the shares had failen

even further, settling 60 lower

at 85p, having touched 83p. Kewill Systems, on the other

hand, were chased higher, clos-

ing 11 firmer at 255p, the

shares' highest level since they

nlunged almost 30 per cent in a

single session in January 1992.

Kewill is scheduled to

announce interim figures on

MARKET REPORTERS:

November 22.

Peter John,

Christopher Price

Steve Thompson

BESTISH FUNDS

Mixed welcome for Shell

THE MARKET'S recent love affair with Shell Transport, which took the shares up to a record 724p, was haited yester-day after the off group announced third-quarter results broadly in line with expectations. "The stock mar-ket is a very fickle place at present, and there is nothing wrong with these numbers except that the super optimists have been marginally disappointed," said one sector

He said the off sector had possibly been carried away on a see of optimism prompted by BP's recent excellent figures and those of the US majora. Some of the market's more enthusiastic analysts, and spe-cifically many of those in the

Netherlands, had pencilled in a net income forecast on a replacement cost basis of £900m for the period. The actual figure came out at £861m; at the top end of most UK forecasts.

Among the market bulls, Mr John Toalster at Strauss Turnbuil described the results as "operationally good" and said he remained "more than happy with the shares", noting the positive points, such as gearing of only 3.8 per cent and cash reserves of £8.7bn. Of the more cautious brokers, Mr Nicholas Clayton at Nomura said: "The long-term bull case for Shell remains intact, but the shares look well up with events."

Mr Fergus MacLeod at Nat-West Securities commented: "After outperformance of 25

NEW HIGHS AND LOWS FOR 1993

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per cent against a similar stock like Exxon this summer, driven by UK optimism on these issues and distike of BP. they are vulnerable to even mild disappointments; our recommendation remains hold/ underperform."

At the close, Shell was 18 lower at 704p, with turnover of 10m the highest single day's trade since May.

Tesco deal

Food retailers were once again prominent as one institution baled out of Tesco, BZW buying the 29m shares at 178p and placing them in the market at 1740. Another institution is believed to have bought the

The deal took turnover in the supermarket group to more than 46m, the biggest daily volume for six years. The shares moved up as news of the deal reached the market, dealers observing some buying interest in the stock at these levels. They closed 4 sheed at 1830. However, Tesco was not

immune from the continuing stream of negative notes on the sector, with James Capel yes-terday joining the list of brokers to cut its forecasts for the leading supermarket stocks in the wake of the recent price war developments. In addition, Hoare Govett and Smith New Court both issued sell notes on J. Sainsbury. Its shares slid further, although a late rally limited the fall to 2, closing at 3660. Kwik Save shed 7 to 592p and Argyll Group 2 to 249p.

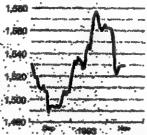
Activity in Burton

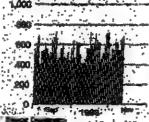
Disappointing finals from Burton prompted very heavy turnover in the shares, which fell 11% to 66%p. Analysts downgraded their full-year forecasts for the stones group as fears abounded that margin pressure will continue to impact on revenues in the next financial year. Although the pre-tax profits figure came at the bottom of market expectations, it was the decline in sales since the year-end in August which most worried commentators. "The latest figures show that margins seem to be under pressure in their core businesses," said a stores

Burton blamed the fall on its stores modernisation programme which meant the closure of a number of sites. However, analysts said this simply underlined the difficulties facing the group in the short term and a continuing factor likely to overhang the shares. Burton launched a £163m rights issue last January to cut debt and fund the accelerated refurbishment programme. Analysts downgraded to a range of £43m to £60m for 1994. By the close turnover topped 46m shares.

Switching out of Shell and into BP drove the latter up 2 to 359%p on higher than usual turnover of 10m shares. Other oil stocks attracted intermittent bouts of selling pressure, with Enterprise 4 off at 461p and Lasmo 2% easier at 128%p.
Pict Petroleum featured the small exploration stocks, rac-

FT-A All-Share Index





ing up 9 to an all-time high of 157p after the market began to pick up hints of a substantial exploration success in North Sea well 29/2c in the North Sea. Pict has a 17.5 per cent stake in this well which optimists think could contain up to 100m bar-

Scholes edged up to 173p after the chairman's positive

Cable and Wireless attracted a series of flurries of strong buying interest, with numerous UK and overseas hinds chasing the shares after the Hong Kong market moved up to an all-time high point. The stock price settled 10 higher at 495p on exceptionally heavy

Vodafone shares were bolstered by hints of renewed US

GEC were looking decidedly wobbly late in the session after one of the market's most aggressive marketmakers offered the stock in size; the close for GEC was 334p, down 7, with 6.1m shares traded.

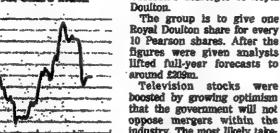
Financial Times, rose 16 to 574p after announcing a 63 per cent gain in third-quarter profits to £100.6m. The announce-

remarks at the agm, while Molyneux jumped 8 to 71p after the preliminary figures.

turnover of 8.6m shares.

demand, closing 5% ahead at 546%p on keen turnover of

Diversified media conglomerate Pearson, which owns the



to 508p and Yorkshire Television, up 15 at 206p.

growing nervousness over the end of November.

With Paris closed, there was

lowing Wednesday's announcement of huge losses and finanrequirements. The shares again tumbled, closing 68 down

at 388p with an unusually high stock has now fallen 29 per cent in the past two days.
Food manufacturing stocks
were mostly resilient to the

recent spate of negative news and comments. Cadbury-Schweppes was lifted by a positive note from Kleinwort Benson and the shares added 4% to 470p. Strauss Turnbull and Hoare Govett were optimistic on prospects for Northern Foods, the shares climbed 6 to 228p. However, Tate and Lyle, off 6 at 376p, were said to be undermined by cautious com-ments from SG Warburg, Unilever was hit by nerves and profit-taking ahead of results today. The shares tumbled 27

In a dull drinks sector. Allied Lyons stood out, the shares adding 6 to 552p, with Kleinwort Benson positive. Cautious comments on Bur-

ton's current trading left Store-

undermined the shares, which slipped 31/2 to 173p.

FINANCIAL TIMES EQUITY INDICES

	JE 11	May 19	Nov 2	Nov &	No. 3	200	" lägh	* Lear
Ordinary afters	2340.8	2542.7	2339.3	2325.3	2332.0	2927.3	2014.2	2124.7
Ord. div. visits	3.96	1.96	3,95	3.96	3.97	4.54	4.20	1.6
Earning yid % Juli	4.82	4.62	4,60	4.65	440	6.38	5.38	4,47
P/E ratio net	27.14	27.12	27.09	26.90	27.65	19.98	34.30	19.49
P/E ratio =	25.16	25.15	25,12	24.97	25.00	18.46	26.14	18,14
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Ord, div. visits	3.96	1.96	3,96	3.96	3.97	4.54	4.20	1.6
Earning yid % Juli	4.82	4.82	6.83	4.65	440	6.38	5.28	4,47
P/E ratio net	27.14	27.12	27.09	26,90	27.65	19.98	38.30	19.49
P/E ratio =	25.16	25.15	25.12	24.97	25.00	18.46	26.14	18,14
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EQUITY FUTURES AND OPTIONS TRADING

TECHNICAL position-taking drove stock index futures yesterday in the absence of any fundamental economic impetus, while business in traded options was dominated by heavy activity in Asda, writes

Peter John. The December PT-SE futures contract was inspired by a powerful performance from Wall Street on Wednesday. It

opened sharply higher at 3,114 and the mark-up provided a good basis for a strong start in the underlying equity market. December hit a high of 3,122, but there was little serious baying to sustain the rise and the contract petered off through the day.

By the close it had dribbled back to 3,102, near its low of the day and only two points

above the cash market. This compared with fair value of around 10 points. Turnover was very poor, with only 6,846 December contracts dealt by the official close. Many dealers considered

that at 3,100, December was at the middle of a 100-point range which will continue until the Budget. Traded options turnover was

dominated by three large deals in Asda, said to have been carried out by Sheppards on behalf of Cazenove. The deals apparently involved 2,630 January 50 calls bought at 4p such, 2.720 January 60 outs bought at 11%p and 2,630 January 50 puts sold at 4p. Total options turnever dipped to around 36,000 lots from just under 40.000 previously.

Pearson's demerger of Royal USM-listed Sherwood Computers came under pressure at The group is to give one the outset of trading, opening Royal Doulton share for every around 25p lower at 120p and 10 Pearson shares. After the promptly plunged further to 90p after revealing that fullfigures were given analysis year results will fall below

around £209m. Television stocks were boosted by growing optimism that the government will not oppose mergers within the industry. The most likely take over candidates are considered to be Anglia, which improved 16 to 4150, LWT, which rose 10

Publisher United Newspapers retreated 12 to 523p on threat that VAT will be imposed on them when the Budget is announced at the

Mirror Group Newspapers held firm at 154p as the group said it was considering a bid for all or part of Irish Press

big turnover in Euro Disney as investors continued to sell folrestructuring

258,000 shares traded. The

to 1103p.

house trailing, the shares losing 9 to 185p. Worrles over the chief executive's post at Lucas Industries were said to have once again

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DOWN 1 Thrashing in fun versus 29 fantasy (5,2,4) 1 Sing of officer in case (8)
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7 Sucker turns to sticky stuff 3 Places where part of the 9 Compiler in bed with flying game is up (5) Arrangements for most of platinum wedding (7)

5 Smelly when topless, absorbing underground oil object (5)
10 Unyielding aphid with edge trimmed (3-6) 11 Great victory and archaic

nath in French article (9) 12 Nick was back (5) 13 Bag of fasteners with ends reversed (7)
15 Knight turned round, about to make expedition (4) 18 Many thousand words

ACROSS

ulated in single picture (4) 20 Traveller edges back and forth around Gateshead (7) 23 Proportion of one in eight holding it back (5)
24 Wealth inspiring a rabbit to

hop (9)
26 Bloom of happy apprentice swamped by debts (9)
27 It's airight for a holy beast

28 Head teachers (3) 29 Gladly enduring graduate society man's habit (11) JOTTER PAD

6 Plant drug adeptly (9) 7 Original streaker takes turn with singer (6) 8 Beast concealing divine 14 Entrancement of headless symphonist (9) 16 Deal with short response in pamphiet (8) 17 Drunken seaman in charge 19 Tea's about to go up one pound - have wine (7) 20 Snap about Little Boy Blue

(7) 21 Feminine garb being worn by fearsome wife (6)
22 Narrow, or audible concom-

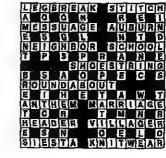
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FINANCIAL TIMES FRIDAY NOVEMBER 12 1993 fall 4 Warn COLOR STATE SERVICE

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TRICETORS - CO LONDON SHARE SERVICE MERCHANT BANKS | The control of the OfL & GAS - Cont. - high - high +3 119 +3 5821, -2 578 +31 5281, - 68 Price 83 562 l₄ 538 526 l₃ 55 18 18 £18 26 257 19 342.2 1,214 14.2 91.9 10.0 37.2 68.7 42.3 E1440 E13.3 350 776 950 IIII 65 E10°a \$14/₆ \$14/₆ \$150 \$100 \$50 \$16 \$264 27% 300 421 620 84 5 28% 34 111 60 84 10 71 18 56 7.85 1.7 3.57 2.6 3.98 ‡ 78.7 – Birmingh Midshire ## 172 | 184 | 172 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 | 184 INVESTMENT COMPANIES Baring Chryseles

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around 6.35 per cent from 6.45

Yen firms against dollar

Foreign currency trading all but ground to a halt as markets in US, Canada, France and Belgium remained closed for national holidays, urites Conner Middelmann.

Most currencies languished in directionless trading, and with many US market participants expected to take a fourday weekend, today's session could be similarly uninspired.

The Japanese yen saw most of the action yesterday and firmed markedly against the dollar, which closed in London at Y106.45, down from Y107.20 on Wednesday. The dollar's breach of key support at Y106.70/80 quickly sent it slid-ing as low as Y106.25 before recouping some of those losses.

According to Mr Chris Furness, senior currency analyst at the market analysis firm IDEA, there is intermediate support for the dollar at Y106.20, with strong support at

"At that point we would expect to see some action from the Bank of Japan," he said. The Bank of Japan and the US Federal reserve were rumored to be intervening in support of the dollar overnight, but most traders said they saw no evidence of such actions. The dollar firmed against the

& IN NEW YORK					
May 11	Lifest	Previous Close			
E Spot	1 4760 - 1.4770 0 33 - 0 32524 0 83 - 0 82527 2.52 - 2.46527	1 4785 - 1 4795 0,35 - 0,24pm 0 84 - 0,83cm 2 47 - 2 40pm			
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STERLING INDEX Nov 11 Previous pro. ____ pro ____ pro ____ CURRENCY RATES

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A Bank rate refers to central bank discourt mine.
These are not quoted by the UK South and Indiana.
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All SOR cases are for Eq. 10 **CURRENCY MOVEMENTS**

Nov 11	Bank of England Inces	Morgan " Guaranty Changes %
Sterling U.S Dellar Canadan Detlar Canadan Detlar Austrian Schilling Belgian Franc Danieti Krone D-Marit Swiso Franc Dutch Gudder Franc Lira Ven Pesela	80 8 66.2 92.0 114.8 111.0 174.1 124.9 113.8 119.7 105.6 77.4 183.6 67.1	-29.02 -11 10 -9.65 -18.74 -2.11 -32.63 -33.15 -36.45 -36.45 -121.33 -32.97

Morgan Guaranty changes: average 1980-1982-100 Bank of England (Base

OTHER CURRENCIES				
Nov 11	£	S		
Hong Kong Iron Norea(Sits)	2481.75 - 2481.75 1190.60 - 1191.50 0.44145 - 0.44225 51.25 - 53.35 1.7660 - 1.7675 4.7035 - 4.7330 2.7685 - 2.7400 5.5505 - 5.5535 2.3525 - 2.3545	7.5095 - 1 61 (0 196 690 - 196 695 5 7816 - 5.8015 C41 750 - 242 250 7 7255 - 7 7275 1678.00 - 1680 00 505 001 - 805 600		

D-Mark and closed at DM1.6915, up from its intra-day low of DM1.6855 but little changed from Wednesday's close of DM1.6920. The next impetus for the dollar could come from the release of October US retail sales at 1330 GMT today, with most traders calling for a month-on-month 1.2

per cent gain. One reason for the D-Mark's softer tone were statements from Bundesbank director and central bank council member Otmar Issing, who said in a magazine interview that the Bundesbank will explore its scope for future rate cuts by "probing with small steps". Iss-ing also said that further easing hinges on developments in Germany's inflation rate and in its M3 money supply growth measure, and warned that risks to German price stability

are not yet fully subdued. Also damping the German currency was the softer call money rate, which eased to patchy and uneven.

day's recovery and briefly
breached the psychologically
important DM2.50 barrier.
However, it ran out of steam at
that level and ended the day at
DM2.5000, up from DM2.4975 on
Wednesday.
42 11 12

"In these thin markets almost any trade will move the currency, but that doesn't necessarily mean the move is susrency trader, who expects sterling to remain locked in a narrow range until the November 30 Budget.

Traders today will be looking to the publication of UK Sep-tember industrial production numbers to provide evidence of the latest state of the UK recovery. Information in recent days has suggested that it is

EMS EUROPEAN CURRENCY UNIT RATES							
	Eco Control Razes	Currency Amounts Against Ecu Nov 11	 Change Irum Central Rute 	% Spread vs Weakest Euroscy	Owergenge Indicators		
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POUND SPOT - FORWARD AGAINST THE POUND 0.14-0.32cpm 1.88 0.19-0.31cpm 1.88 129-17-05 -0.55 12-17-05 -0.55 2-3-05-05 -0.51 13-14-05 -0.53 13-14-05 -0.53 5-7-05-0 -0.53 5-7-05-0 -0.53 1-4-14-05-0 -1.29 14-14-0 -1.29 14-14-0 -1.29 0.63-0.80pm 0.73-0.80pm 1x-1:09 35-150s 57-75ds 0.19-0.20s 19-1:05 19-1:16s 1,4780 1,9400 2,8000 2,8000 9,9525 1,0510 2,4975 25442,78 10,8579 8,7075 12,1925 167,00 17,54 1,2075 1,3655 1,3655 1,3655 2.20 1.38 -0.53 -0.66 -0.66 -0.70 -5.43 -1.23 -1.23 -1.23 -1.23 -1.47 1 4790 1.9410 2.8100 53.35 9 9625 1 0529 2529 357 60 72200 7429 73 10.8675 87175 12.2075 15.3075 1.3085

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EURO-CURRENCY INTEREST RATES						
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	0,678	1	1.890	106.5	5.891	1,496	1.897	1658	1 312	38.04	136.5	0.88
100	0.400	0.892	1	63.00	3.485	0.886	1.122	979 8	0.776	21 32	80.78	0.52
YES	5.149	9,380	15.87	1000.	65.32	14.05	17.81	15549	12.32	338.4	1282	8.28
F Fr.	1.148	1.697	2,889	160.8	10.	2.540	3.219	2511	2,228	61 17	231 7	1.49
S Pr.	0.452	0.668	1.130	71.17	3.937	-1	1,268	1107	0 877	24.08	91.23	0.50
N FL	0.367	0.527	0 891	56.15	3.106	0 789	1	873.1	0.692	19.00	71.98	0.46
	0.408	0.604	1.021	64.31	3.558	0.904	1.145	1000.	0.793	21.76	82.44	
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BŘ.	1 876	2775	4.690	295.5	16.35	4 152	5.263	4696	3,842	100		0.67
	0.495	0.733	1.238	78.01	4,318	1 096	1.389				378.8	2.45
	0.768	1.132	1.914	120.6	6.672	1.694	2.148	1213 1875	0.981 1 486	26.40 40.81	100. 154 6	0.64

FINANCIAL FUTURES AND OPTIONS LAFFE LONG GALT PUTURES OPTRONS 950,000 GATHS of 100% LIFFE RIRO SHISS FRANC OPTIONS SFR 100 points of 100% 0.57 0.33 0.11 0.02 0.01 0

per cent on Wednesday amid ample liquidity in the banking Sterling extended Wednes-LIFFE EUROMARK OPTIONS DISTIN points of 100% Puts-0 0 0.01 0.05 0.19 0.41 0.65 0.90 1.15

S	LONE) NO:	FFE)		
a		TOWAL BRITT		•	_
-	250,900	32nds of 1 Close		Low	Prev.
	Dec Mar	113-28	114-04	113-26 113-06	113-30
3	Estimal Previou	ed volume s day's op	17589 (5	513053	
1	954 WITT	THE COM	IAN DON'T		
1	DM250.0	Clase	of 100% High	Low	Prev
È	Dec Mar	99.48 99.55	99.62	99.38	99.51 99.59
5	Estimati Previous	ed volume day's opi	40341 (1 27 Int. 18	145821	
- 1		CHAL MEDI			

Close High Low 114.96 115.13 114.91 114.16 114.37 114.12 Close High 115 46 115 59 115.23 115.30

nated wokume 30381 (49962) fous day's open int. 96527 (956 10% NOTIONAL SPANISH GOYT. BOND (BONDS) Pts 20a 1000s of 100% Close High Low Pa

Dec 94.40 94.47 94.40 94.46 Mar 84.61 94.67 94.60 34.66 Jun 94.86 94.72 94.64 94.72 Sop 94.56 94.53 94.55 94.53 Doc 94.44 94.81 94.43 94.51 Est, Vol. (inc. figs. net shown) 31844 (28249) Previous day's open int. 375931 (378583) **PARIS** 7 to 10 YEAR 10% NOTIONAL FRENCH BOND (MATER) PLITURES (Mov 10) THREE-MONTH PINOR PUTURES (MATH) (Paris interback
 December
 93.86
 93.47
 -0.09
 93.59

 March
 94.46
 94.35
 -0.09
 94.46

 June
 94.98
 94.85
 -0.10
 94.96

 September
 95.21
 98.14
 -0.07
 95.22

 Estimated volume
 82,913
 † Total Open Interest
 271,259

Low 83.53 94.55 95.01 95.29 85.37 OPTION ON LONG-TERM FRENCH SOND (MATE) (NOY 10)

Close 93.06 93.84 94.32 94.65 Stimated volume 288 (2845) Provious day's open Int. 335(2 (33797)

Estimated volume 4680 (7292) Previous day's open tril, 112231 (110047) Close High Low Prev 3102.0 3122.0 3066.0 3102.0 3119.0 3127.0 3127.0 3119.0 3130.0 3130.0

Estimated volume 7293 (15172) Provious day's open int. 66760 (66429) Contracts leaded on AFT. Closing prices shows. POUND + DOLLAR

1-mith, 3-mith, 6-mith, 12-mith, 14752 14704 14638 1.4542

FT PUREIGN EXCHANGE RATE

Pubs March 0.15 0.26 0.44 0.77 1.04 80,977 Striks December Morch
123 0.60 124 0.15 125 0.03 126 127 128 127 152
0pen int 199,028 93,513
Estimated volume 33,382 † Total Open into
† All Yield & Open Interest figures are for BASE LENDING RATES Adam & Company Alled Trust Bank ... AlB Bank Financial & Gen Bank _ 7 Prienty Ansbecher 6 @Guinness Mahon Bank of Cyprus .. Habib Bank AG Zurich _6 # lambros Bank .. Heritable & Gen Inv Bit. (OHR Samuel...... Berolays Bank Bint Elk of Mid Bast Brown Shipley CL Bank Nederland(

*Roobusghe Bank List ... 8
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MONEY MARKETS

Call rate eases

Money market activity in Europe was subdued yesterday by national holidays in France, Belgium and the US, leaving tates stable on thin volume, writes Conner Middelmann. The rate for D-Mark over-

night money slipped further to around 6.35 per cent from Wednesday's 6.45 per cent on comfortable liquidity conditions in the banking system.

UK clearing bank base lending rate 6 per cent rom January 26, 1993

Banks' ample reserves at the central bank and Wednesday's liquidity injection at the Bundesbank's repo allocation softened the call rate. Again, banks made no borrowings at the Bundesbank's 6.75 per cent Lombard facility, reflecting the abundant supply of liquidity. The December three-month Euromark futures contract rose 0.02 point to 93.86.

However, some traders noted that Friday's payment of some DM7bn for the new Treuhandanstalt bonds and next week's tax outflows could drive the call rate slightly higher.

Due to a German national holiday on Wednesday, next week's repos will be a day earlier than usual, with the Bundesbank calling for bids on Monday and allocating the funds on Tuesday.

Elsewhere, the Austrian National Bank said it will lower its GOMEX money market intervention rate by 10 basis points to 6.1 per cent effective on Friday,

The Bank of France at its repo operation today is expected to leave its 6.45 per cent intervention rate unchanged. Dealers do not expect it to ease rates before Germany and the Netherlands have moved.

in the Netherlands, the call rate continued to trade below the 6.10 per cent special advances rate at 6.00 per cent, reflecting ample money market liquidity following recent generous market operations by the central bank. This has many dealers expecting another near-term cut in the advances rate.

Another uneventful day in the sterling money market left rates broadly unchanged from the previous sessions. According to one money dealer, some market participants have been scaling down their hopes for a substantial base rate cut accompanying the November 30 Budget. The December short sterling futures contract eased 0.05 point to 94.41.

The Bank of England announced a shortage of £1.4bn which it later revised to

FT LONDON INTERBANK FIXING (11.00 a.m. Nov.11) 3 months US dollars offer 312 bid 33a

The fixing rates are the artifemetic means rounded to the nearest one-stateanth, of the bid and offered rates for \$10m quoted to the market by five reference banks at \$1.00 a.m. each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque National de Paris and Morgan Guaranty Trust.

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US markets edge up in subdued trading

Wall Street

US SHARE prices edged higher across the board vesterday morning although trading was subdued by a Veterans day hollday which closed the country's banks and shut the bond market, writes Patrick Harcerson in New York.

At 1 pm, the Dow Jones Industrial Average was up 9.22 at 3,672.77. The more broadly based Standard & Poor's 500 was 0.92 higher at 257.05, while the Amex composite was up

MEXICAN stocks hit a new intraday high on renewed confidence that Nafta will gain US approval next week. The IPC cent. at 2.100.01 at midday. Volume was 41.6m shares. with the most heavily traded stock being Telefonos de

1.51 at 478.21, and the Nasdaq composite up 3.56 at 780.06 Trading volume on the NYSE was 169m shares by 1 pm.

Athough equity investors remain concerned about rising interest rates, the closure of the bond market vesterday allowed them to concentrate on more positive factors. Chief among these was the growing hope that the North American Free Trade Agreement will be approved by congress in next

Until as recently as a few days ago, Nafta's chances of being passed by legislators looked slim, and stocks were depressed by the prospect that the new free trade axis between Canada, the US and Mexico would collapse at the final hurdle.

Following Tuesday's televised debate between Mr Al Gore, the vice-president, and

29 29 1 2 3 4 5 8 9 10 11 Oct 1993 November

leading Nafta critic Mr Ross Perot, the markets now believe that the pact's chances of success have improved.

AT & T jumped \$21 to \$57% in volume of 2.1m shares as investors celebrated the news that the telecommunications group had won a "multi-billion dollar" contract to provide Philip Morris climbed \$1% to

\$56% in volume of 1.5m shares after analysts at two broking houses, Goldman Sachs and Salomon Brothers, upgraded their ratings on the stock following recent rises in cigarette

Gap Stores, which opened late because of an order imbalance on the buy side, rose \$21/2 to \$38%, a new 52-week high, on news of third quarter earnings of 54 cents a share, up from 43 cents a share and well above analysts' forecasts.

Bear Stearns jumped \$1% to \$22% following an article in the Wall Street Journal which highlighted the company's recent strong profits performance. The stock was additionally helped by a buy recommendation from Prudential Securities.

troubles at its half-owned French theme park Euro Disney continued to unsettle Walt Disney shares, which eased \$\% to \$41 in busy trading.

TORONTO's composite index retreated from an earlier record intra-day high of 4,292.22, registering a gain of 16.03 to 4,285.56 at noon. Gold issues continued to lead the market, rising 170.34, or 1.6 per

Renewed foreign demand for golds provides lustre

Philip Gawith assesses Johannesburg's prospects

leader of the ANC, called In September for the lifting of all remaining economic sanctions against South Africa. investors have been trying to assess the implications for the Johannesburg Stock Exchange of the country's readmission to the global investment community. The task is not simplified by a backdrop of political uncertainty and violence.

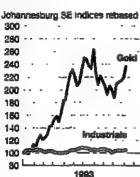
in terms of traditional criteria the JSE, like many of the world's major bourses, is in demanding territory. Although the industrial market has performed poorly this year - it has risen by only 5 per cent to yesterday's 4,607from 4,359 at the start of the year - it is currently on a p/e ratio of 15.

9.5 since 1980. This is only marginally below the 15.4 multiple seen just before the market crashed in October 1987, and underlying earnings growth remains

Notwithstanding the case for caution, Mr Johannes van der Horst, general manager of investments at the life office Old Mutual, South Africa's largest institutional investor. recently predicted that the industrial index will have reached about 5.100 by October 1994. Implying a total return (including income) of 15 to 20 per cent for the year.

This assumes, uncontroversially, a continuing decline in interest rates and modest earntnes growth on the industrial index of 12 to 15 per cent. He believes this could reach 25 per cent, "If things go right for a change", a hope supported by the pattern occurring in previ-yesterday's preliminary CDP ous years when foreigners

figures showing 8 per cent growth in the third quarter. Two points can be made about this analysis. First, if there is a crack in world markets, and the US in particular. all bets are off. The JSE Industrial index tracks the Dow very closely and if it turns down, the JSE is sure to follow. Secondly, if there is no such



crack. Mr van der Horst is probably erring on the side of caution.

There are certainly some who believe that the market, in a year's time, is likely to be closer to 6,000 than 5,100.

The case for greater opti-mlsm is based largely upon anticipation that there will be significant foreign buying of the JSE in the coming year. Most of the activity is expected to come from the US, where many investors have only been freed recently from sanction constraints to invest on the JSE. The current year has already seen a reversal of

This has largely been on the back of the US purchase of South African gold shares, which helped to drive the golds index up to a high of 2,149 at the end of July after starting the year at 768. After dropping to 1,457 in mid-September, it has since recovered to its current level of 1,900 on the back of a firmer bullion price.

While most Johannesburg brokers remain bullish about gold. US buying is expected across a broad spectrum. Mr Richard Stuart of brokers Martin & Co notes that there is "plenty of US money looking to

come in". He says that US investors are not particularly concerned about ratings, which are not market. They believe, too, that earnings are depressed after four years of recession. "They will just buy the socks off the market. They know how their herd behaves - it will not wait for earnings growth to come

Although, in the first instance, this will be "hot" money coming from the bedge funds, and likely to cause great volatility on the JSE, more sober money is also having a

here is talk of up to seven country (or Southern Africa) funds being set up, while the prospect of the International Finance Corporation (IFC) classifving South Africa as an emerging market and Morgan Stanley including the country in its international index could trigger significant index buying.

Frankfurt sees action in financial sector

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Bourly charges

FT-SE Actuaries Share Indices

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SENTOR bourses continued their quiet spell, with Paris and Brussels closed for a holiday, urites Our Markets Staff.

FRANKFURT saw some action in financials as the DAX index closed virtually flat, easing 0.51 to 2,023,33. Turnover fell from DM8.4bn

to DM7.6bn. Commerzbank rose DM6.60 to DM350 on a reported forecast from Bank Julius Baer in Zurich that the German bank may lift its 1993 dividend by DM2 to DM12. Bayernhypo and Bayernverein, interest rate sensitive, fell by DM1.50 to DM452.50, and by DM4.50 to DM503.

There was a similar pattern among insurers where the leading stock, Allianz, eased DM8 to DM2,762 but AMB put on another DM30 to DM1,500, up by DM615, or 69 per cent since early June and by DM200 since September 30.

AMB had a mid-year run as AGE of France increased its stake. Its more recent climb is being put down to ill-founded German speculation about the prospects of a full AGF takeover. The price was not justivalue at DMI,100 at best.

the half-way mark.

5.62 higher at 538.97. Mr Michele Pacitti of Natthe weakness had been overdone and that buyers were being attracted back by lower

of the monthly account. A firmer trend emerg nong telecoms, which had led the market lower. Sip added L191 or 6.4 per cent to L3,183 and Stet was L229 or 6.6 per

Olivetti rose L88, or 5.8 per cent to L1.615 as the house arrest order imposed on Mr Carlo De Benedetti was lifted

fied on fundamentals, said a London analyst yesterday, putting AMB's true net asset

Elsewhere, Schering, the pharmaceuticals group, slipped DM15 to DM1.080 on ninemonth net profits down 3.5 per cent after a 3.4 per cent rise at

FT-SE Eurotrack 100 FT-SE Eurotrack 200 MILAN moved ahead after Bood States 1800 (297)3550 Hegh/cap: 160 - 1338-61; 203 - 1408-51 Lambley; 190 - 1333-84 209 - 1401-90(Fluido the cumulative 4.2 per cent decline of the previous two days. The Comit index closed West Securities believed that

prices. He added that some short covering was also evident ahead of next week's end

cent higher at L3.725.

results were broadly in line with expectations. The oil group shed FI 4.50 to FI 197.10 as the CBS Tendeucy index slipped 0.7 to 133.5.

Royal Dutch said that a strong performance in the oil and gas divisions was offset by higher losses in the chemical sector. Unilever, which is due to report today, jost F13.90 to F1 212.70.

ZURICH gave in to profit-taking which left the SMI index 22.0 lower at 2,720.1

In a weaker insurance sector. Winterthur was SFr25 lower at

Spen 10.30 11.00 12.00 13.00 14.00 15.00 Close FT-SE Eurotrack 1001 1336.45 1334.52 1334.04 1336.68 1337.52 1337.66 1338.92 1335.92 FT-SE Eurotrack 2001 1404.80 1406.91 1404.98 1404.98 1404.99 1404.90 1404.38 1404.42 May 10 Nov 9 1337.43 1337.58 1405.41 1395.82 1399.44 1429.46

SFr855 and Swiss Re gave up by Rome magistrates. AMSTERDAM was disap-SFr40 at SFr3,780. A SFr30 rise to SFr5,900 in pointed with Royal Dutch Roche certificates was attrialthough the third quarter buted to buying by a small Swiss bank.

> bors Securities upgraded index targets for both Norway and Finland, forecasting 640 for the Oslo All-share by the year-end and 1,600 for the Hex, as interest rates continue to declina. STOCKHOLM regained its omposure after Wednesday's fall with the Affärsvärlden general index putting on 16.2 to

Nordic markets differed. Uni-

SKrl.3bn. Astra, the pharmaceutical group, gained SKr4 to SKr163

Turnover

in the B shares absad of third quarter figures due out today. OSLO was pulled down by lower oil prices and a slight rise in three-month interest rates. The All-share index lost 3.8 to 591.3 in turnover of NKr351m

Norsk Hydro feli NKr3.50 to NKr213.50.

COPENHAGEN saw weak. ness in Novo Nordisk, which fell DKr8 to DKr639 in spite of Wednesday's 14 per cent increase in third quarter prof. its. The KFX index ended down 0.37 at 103.09 in low turnover of some DKr480m.

ISTANBUL closed nearly 2 per cent stronger on hopes that the government may accelerate the privatisation programme. The composite index added 325.7 to 15,197.2 in turnover of

TEL AVIV fell back as investors took profits after the market's recent gains. The Mish-tunion index lost 8.11 to 251.34 in turnover of Shk464m.

fritten and edited by Will Cockrane, John Pitt and Michael

All Ordinaries index rose 9.5 points to 2,052.4, having fallen

to 20304 in the first hour of

trading on heavy selling of News Corp and BHP. Turnover

News Corp lost 14 cents at A\$10.18, but BHP ended 16

12 cents at the opening

cents up at A\$17.32 after falling

NEW ZBALAND fell another

L4 per cent as the deadlocked

political situation continued to

depress sentiment. The

NZSE-40 capital index lost 29.25

to 1,964.51 as Telecom led the

market down, falling 13 cents

COLONDSO's all share index

rose by another 15.05 to 914.66

as the bull run showed no sign

of absting. However, parnover

slipped to Rp182.9m from

was A\$369.56m

Nikkei holds fast as Hong Kong rises 3.7%

Tokyo

FEARS OF an imminent plunge in share prices were dispelled after morning buying by financial institutions, and the Nikkei average closed higher in spite of arbitrage unwinding later in the day, writes Emiko Terazono in

The 225-issue index finished 36.81 better at 18.158.52, after a day's high of 18,328.63 and low of 18,076.41. Volume totalled 314m shares, against Wednesday's 386m, investors retreating to the sidelines ahead of Friday's settlement of stock options contracts. Rises led falls by 503 to 474,

The Topix index of all first section stocks was off 0.20 at 1,534.58, and in London the ISE/Nikkei 50 index firmed 3.93 Government officials denied the possibility of fiscal support for the slumping stock market. Mr Jiro Saito, vice-finance min-

with 187 issues unchanged.

ister, said stock prices should he formed on the market's supply and demand. However, a rise in East Japan Railway and Nippon Telegraph and Telephone eased fears of further falls in share prices. JR East gained Y21,000

at Y472,000 and NTT advanced

ing investor sentiment. Daishowa Paper lost Y260 to Y1,460 after Mr Ryoei Saito, its chairman and known for his impressionist art collection, was arrested, allegedly for bribing politicians. The case is the most recent revelation of a Japanese prosecutors' crusade against political corruption. Construction companies which have also been investigation targets, firmed yesterday, Taiset adding Y5 at Y635

and Shimizu Y16 at Y635. Banks were still weak on arbitrage linked selling, Industrial Bank of Japan fell Y50 to Y3,140 while Dai-Ichi Kangyo Bank declined Y20 to Y2,180. Securities houses, however, firmed on bargain hunting. Nomura Securities rose Y70 to Y1,850 and Daiwa Securities Y20 to Y1.280.

Retailers were higher on hopes that deregulation will help earnings. Ito-Yokado rose

confidence following a meeting maru put on Y140 at Y4,700. in London between Mr Chris Mining issues depressed by profit-taking. Patten, the governor, and the Nikko Kyodo slipped Y5 to Y426 and Sumitomo Metal Mip-

ing lost Y2 to Y837. In Osaka, the OSE average moved up 73.25 to 20,236.28 in volume of 20.3m shares. Construction and textile issues gained ground on bargain hunting

Roundup

THE REGION'S markets gener ally built on Wednesday's gains. Bombay was closed for a holiday

HONG KONG climbed a further 3.7 per cent as overseas interest remained firm. The Hang Seng index rose 349.39 to 9,674.83, slightly below its intraday high of 9,714.24. Turnover jumped to HK\$9.3bn from ednesday's HKS5.8bn. Domestic brokers

UK cabinet. HSBC was the day's most actively traded share, rising HK\$3 to HK\$90. Elsewhere, Hopewell gained 78 cents at HK\$9.15, Cheung Kong HK\$1.75 at HK\$38 and HK Telecom 80 cents at HK\$16.7 SINGAPORE rose on hopes of good third-quarter economic

data, due to be released today. The Straits Times Industrial index added 28.07 at 2,109.08. SEOUL saw a round of late institutional buying push the market higher, the composite

index rising 5.46 to 783.35.Hyundal Motor and steelmaker Posco had respective gains of Won400 and Won700 to Won33,800 and Won35,500. TAIWAN saw good buying in

the electronics and pulp and paper sectors, and the weighted index advanced 79.73,

Turnover rose to T\$32.9bn from T\$23.5bn.

Acer, which raised its 1993 net profits forecast to T\$1bn from T\$800m, closed 7 per cent higher at T\$30.00. KUALA LUMPUR noted

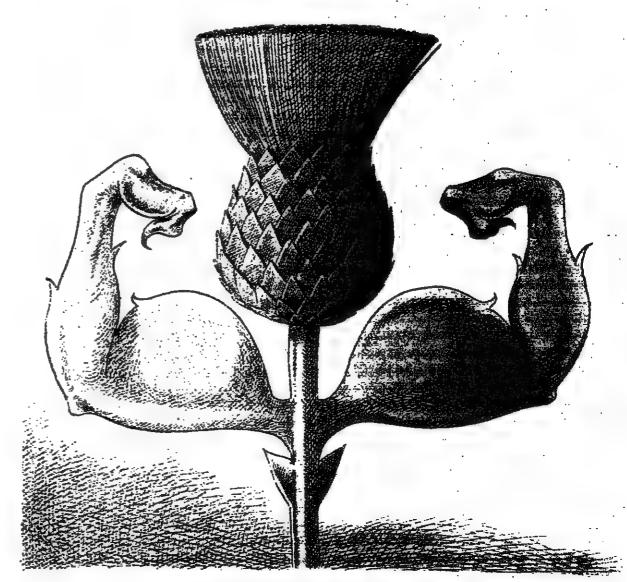
activity in Damansara Realty, which was requoted for the first time after a 16-month suspension following an investigation into a property transaction. The shares went to a day's high of M\$4.42, against a pre-suspension close of M\$0.89, before ending at M\$3.48 in volume of 17.9m shares. The composite index gained 16.71 at 967.60.

BANGKOK ended at a record high on strong buying of the banking, cement and property sectors. The SBT index put on 23.64, or 1.75 per cent, at 1,371.26 in Bt22.86n turnover.

KARACHI remained positive AUSTRALIA closed higher with the KSE index putting on for the first time in more than L14 to 1,656.87, its highest close a week, helped by strength

to N7\$3.87.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MAINETE Figures in parentheses show number of lines of stock	WEDNESOAY NOVEMBER 10 1993								TUESDAY MOVEMBER & 1993					DOLLAR WIDER		
	US Dollar Index	Change Change %	Pound Starling Index	Yes	DM Incox	Local Currency Index	Local % chip on day	Gross. Dw. Yield	US Dotar Index	Found Sterling Index	Yen Index	DM Index	Local Currency Index	1993 High	1983 Low	Aphen;
Australia (69)	153.12	0.9	153.81	103.76	134,70	153.38	-0.3	3.37	154.45	155.93	105.68	136.11	153.66	162.83	117.39	112.1
Austria (17)	175.16	-0.3	175.94	118,70	154.09	153.95	+0.1	1.02	175.62	177.30	120,17	154.76	153.86	184,47	131.16	
Belgium (42)	150.60	-0.1	151.28	102.05	132.48	134.63	+0.1	4.28	150.72	152,16	103.12	132.61	134.55	156.76	131.19	
Canada (107)	134.85	+0.4	135.45	91,37	118.61	127,72	+0.5	2.62	134.38	135,67	91.95	118,41	127.13	134.85	111,41	1143
Denmark (32)	239.30	+0.1	240.37	162_16	210.50	219.85	+0.1	1.03	239.14	241.43	163.64	210.73	219.70	241.06	185.11	
Finland (23)	120.43	-0.7	120.97	81.61	105.94	146.72	+0.0	0.71	121.26	122.43	82.98	108.86	146.75	128.99	65.50	
France (98)	161.47	-0.8	162.19	109.41	142.03	149.38	-1.0	3.11	162.72	164.28	111.34	143.38	150.85	173.05	142.72	
Germany (60)	130.64	+0.3	131.22	88.53	114.91	114.91	+0.1	1.85	130.25	131.50	89.14	114.78	114.78	136.13	101.59	
Hong Kong (55)	376.61	+2.9	378.29	255,20	331.31	373.71	+2.9	2.93	386.11	369.63	250.52	322.64	363.22	386.88	218.82	
Ireland (14)	176,32	+0.4	177.11	119.48	155.10	177.40	+0.1	3.16	175.61	177.29	120.16	154.75	177.19	177.89	129.28	
Italy (70)	61.12	-20	61.39	41,41	53.76	75.22	-24	2.22	62.34	62.94	42.65	54.93	77.09	78.93	53.78	58.1
Japan (469)		+0.4	145.16	97.93	127.14	97.93	-0.6	0.84	144.00	145.39	98.54	126.92	98.54	165.91	100.75	
Malaysia (69)	471.61	+2.1	473.71	319 56	414.85	482.98	+2.0	1.48	461.93	466.36	316.07	407.05	453.83			
Mexico (19)		-1.1	1746.69	1178.35	1529.68	6122 03	+1.1		1757.77	1774 64	1202.78			487.72	251.86	
Netherland (26)	192.45	-0.7	193.31	130.41	169.30	167.06	-0.8	3.17	193.81	195.67	132.61		6056.73	1867.70	1410.30	
New Zealand (13)	60.14	-4.7	60.41	40.76	52.91	59.14		3.84	63.12			170.79	168.33	197.07	150.39	
Normay (23)		-0.8	176.44	119.03			-3.8			63.72	43.19	55.62	61.47	68.38	40.56	
Singapore (39)	311.62	+24	313.01		154.52	175.89	-0.9	1.45	177.15	178.85	121.22	158.12	177.51	185.10	137.71	131.£
South Africa (60)		-0.9	209.99	211.16	274.11	228.69	+24	1.40	304.19	307.11	206.15	268.05	223.30	332.55	207.04	201.1
Spain (42)	138.48	+0.7		141.66	183.90	203.00	+0.4	2.67	211.06	213.08	144.42	185.99	202.29	218.72	144.72	142.2
Contral of ACO			139.10	93.84	121.81	142.52	+0.6	4.15	137.58	138.90	94,15	121,24	141.65	145.24	115.23	107.5
Sweden (36)	193.74	-1.5	194.60	131.29	170.43	235.90	-1.1	1.43	196.77	198.65	134,64	173.40	238.49	208.92	149.70	155.2
Switzerland (50)	147,47	+0.5	148.13	99.93	129.74	136,50	+0.2	1.59	146.74	148.15	100.41	129.33	136.18	148.18	108.91	107.8
United Kingdom (218)	185.43	+0.6	186.26	125.54	163.10	186.26	+0.1	3.85	184.35	186.12	126.13	162,44	186.12	193.97	162.00	163.4
USA (518)	188.80	+0.7	189.64	127.94	166.09	188.80	+0.7	2.73	187.42	189.22	128.25	165.17	187.42	191.56	175.38	172.6
Europe (751)	156.59	40.0	157.29	106.11	137,75	151.28	-0.2	3.00	156.53	158.03	107.11	137.94	151.58	162.97	133.92	132.4
Nordic (114)	185.73	-1.0	188.55	125.85	163.38	196.03	-0.7	1.25	187.63	189.43	128.39	165.35	197.36	194,54	142.13	143.7
Pacific Basin (714)	153.10	+0.5	153.79	103.75	134.68	107.90	-0.3	1.11	152,34	153.80	104.25	134.25	108.23	168.80	105.89	106.4
Euro-Pacific (1465)	154,44	+0.3	155.13	104.64	135,85	125.04	-0.3	1.90	153.97	155.44	105.35	135.67	125,39	182.86	117.26	
North America (526)	185.43	+0.7	186.26	125.67	163.14	184.61	+0.7	2.73	184.11	185.87	125.99	162.27	183.28			116.9
Europe Ex. UK (533)	138.00	-0.3	138.62	93.53	121.42	130.52	-0.4	2.45	138,43	139.75	94.74			187.68	171.51	169.(
Pacific Ex. Japan (245)	236.07	+1.3	237.12	159.99	207.68	218.97	÷1.5	2.70	232.94			122.01	131.09	143,73	11251	113.6
World Ex. US (1651)	155.35	+0.3	156.05	105.28	136.66	127.46				235,17	159.42	205.29	215.69	245.12	152,70	160.7
World Ex. UK (1952)	163.59	+0.4	184.32				-0.2	1.92	154.93	156.42	105.02	136.53	127.75	162.89	118.51	118.0
World Ex. So. At. (2110)				110.86	143.92	142.56	+0.1	2.06	162.89	1 64.4 5	111.46	143,55	142.35	166.66	134.22	132.8
World Ex. June 470s	165.33	+0.5	166.07	112.04	145.45	145.96	+0.1	2.23	164.57	166.15	112.62	145.03	145.77	170.46	137,29	135.6
World Ex. Japan (1701)	178.40	+0.5	179.20	120.90	156.96	174.85	+0.4	2.80	177,54	179.24	121,49	156.47	174.08	181.67	157.A7	155.0
The World Index (2170)	165.52	+0.4	166.26	112.17	145.61	146.47	+0.1	2.23	164.78	166.36	112.76	145.22	146.27	170.68	137.32	135.5
Copyright, The Financial Tu Latest prices were unavalle	mes Lim	ited, Go	idman, S							100.30	112/6	145.22	146.27	170.68	137.32	_1

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It is an attractive view, one that is being peddled by a new breed of consultants specialising in communications courses. communication, they say, matters more than ever. In the old days, everyone was told what to do and expected to get on with it. But now that corporate hierarchies have been abandoned and workers among and the second of the property of the second of the se empowered, it is essential that people get along with each other.

But do these courses work? Can we really emerge from them more personable and persuasive than when we went in?

To find out, I joined an intensive session designed for a female executive at BZW by Harley Young Associates, which speci-

alises in corporate cultural development. HYA's communications course, run by ex-actor Philip Hynd, has attracted some startling testimonials. One manager, on returning to his office after the seminar, surprised the receptionist by remarking on the fine bunch of flowers on her desk. It was not just that he had learnt the art of small talk: he had never noticed the flowers before. Peter Horne of Apricot, for which HYA carried out a whole programme of cultural change, not only softened his manner but even shaved off his

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To boldly go beyond perceived limitations

and weep during the HYA course. One manager felt that he had been peeled apart like an onion into different layers, and requested an extra day's training in order to be put back together again. The course literature promised to make us understand the effect we have on others, go beyond our perceived limitations, and to question our habitual reactions. It pledged to "unlock and direct human energy", translating it into achievement.

The first step was a questionnaire, sent out in advance, in which we had to rate our skills at such things as "being authen-tic", "heing appropriate" and "building rapport", and then list the personal and professional cycles of behaviour patterns that we most wanted to change.

The training day, held at BZW's London office, started with each of us reading out

"It is not clear what being authentic" ", I began. This was wrong. According to Hynd, our "facilitator", good communicators do not say things that are subjective as though they were objective truths. They always say "I think" or "I feel" unless stating a fact, and certainly never say "you" or "one", when they could say "I" or "me".

The BZW woman ground at the video Grown men, unused to confronting their -camera, which was stealthily recording as emotions, had been known to break down we spoke. Apparently, her reaction was

of a deep insecurity inside us all. Even the most senior managers have a sense that they are not good enough, and to avoid being found out take on defensive patterns of behaviour. If these "work" they are repeated so often they become subcon-

To break the mould, we were asked to dig into our earliest memories and recall times when we were reprimanded unfairly. and then re-experience how we felt about meanors, significant patterns started to emerge. We were told that the way people react to early traumas divides them into two camps: some deal with their own feel-ings of inadequacy by seeking approval, while others control their own emotions

and the people around them. It turned out that my formative experiences in the playground and at my mother's knee had made me a controlling person. The fact that fellow controllers are Robert Maxwell and Lady Thatcher did not make me feel any better about it. Control people have all the answers, never show their feelings, are dogmatic and arrogant, will not argue unless they can win, and withdraw rather than lose face. Approval seekers - a category shared by my coursemate as well as John Major and Richard Branson - turned out to be not

much better. The tell-tale signs are constant smiling, and an earnest, sycophantic manner. Approval seekers are pushovers, and may seem to be behaving in a kindly way but always have a hidden agenda.

The point of this exercise was to make us aware of the tricks we play, and thus give us the choice of whether to go on playing them. The problem is that if you do not (as I did not) accept the diagnosis, it is harder to change your ways. The facilitator seemed quite unmoved by my dissent; he said failure to recognise controlling tendencies was a classic character-

istic of control people.

He then asked us to think of an event in the next week in which we would have behaved in our bad old ways, and then choose a different course of action that might run against the grain, but be more likely to get results. Then we had to choose each other as mentor to talk through the event both before and after.

More than a week has gone by. My BZW
partner has not called on my help to get her through her meeting with a bully at which she planned to be more assertive. I have not called on her either. It is all very well letting your hair down during a course, but telephoning someone you don't know days later for their advice on how to

behave is asking too much.

(control freaks and sycophants both) spend too much time suppressing our real feelings, and the act of suppressing is as strong and exhausting as the feeling itself.

So how do you channel unwanted feelings into wanted ones? The first step is easy: you breathe. We sat there taking deep breaths and trying to become more aware of how we were feeling then (which in my case was faintly irritated). A few large lungfulls of air, and I was feeling much the same.

The other techniques were not practical

to sample then and there, but we were given the following useful tips. Spend more time with people who have

lots of energy. • Take a walk around the office.

Tidy up.

• The up loose ends in both tasks and relationships.

Break a habit, do something differently.

 Keep agreements; tell the truth.
 When unexpressed feelings are trapped within us, the message is likely to reveal itself subconsciously through our bodies. We are likely to reveal our thoughts by the way we wiggle our feet even if the words coming out of our mouths are perfectly neutral. To get acquainted with our own body

language, each of us had to repeat phrases The next stage was about energy. We all like "You are really covert in your com-

munication" and "Would you book me a ticket by credit card?" and then watch the

result on video.
Our facilitator thought that my eye contact was a bit too much: I should blink more often. He said that my way of pulling my chin back and holding my head on one side seemed to be saying "You are stupid and you better sort it out".

These home truths would have been easier to dismiss were it not for the sensible nature of the advice he was giving to my course mate. Her habit of going into a fake cockney voice was much better dis-carded, as was her frequent raising of eye-

We went over the same phrases again for the video's benefit, this time without

our habitual gestures. I could see that my course mate looked better eyebrows down. She assured me that my self-conscious blinks and thrusting chin were also an improvement. The problem was how to stay that way: once the training day was over it was all too

easy to slip back. If you go along to a communications course out of curiosity (as I did) or because your employer wishes it, you are likely to emerge unscathed. For the first day or two afterwards I blinked when I remembered to. I now do not even do that, Rereading this article, I notice it is rid-

dled with illicit use of the third person, but do not feel inclined to go back and alter it. Perhaps that is just what one would expect from a closet control person.

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Candidates should be able to demonstrate a sound track record as successful Private Client Stockbrokers with the ability to expand an existing client base within a team environment. if you are interested in joining a successful and growing company, please send a detailed curriculum vitae to the Director of Operations at:

> WISE SPEKE LIMITED Commercial Union House 39 Pilgrim Street Newcastle Upon Tyne, NE1 6RQ

INVESTMENT ANALYST/MANAGER

London

Excellent Package

Rapidly growing independently-owned global equity investment house based in the US with funds under management of approximately \$5bn is expanding its locally based coverage of UK and European stocks. There is a requirement for an analyst/ manager to join the London office to take responsibility for UK and some European specialist stock selection.

Educated to degree level, numerate, literate and articulate, candidates will have at least five years' relevant experience. Aged in their late 20s to early 30s, they should be able to demonstrate a successful track record in stock selection, based on a rigorous, analytical approach. The ability to work as a key member of a closely knit team is essential. Fluency in German is desirable.

Apart from a competitive base salary the compensation package will include an attractive range of fringe benefits.

Please send your cv and a covering letter quoting ref: \$1011 to:

SC

SELECTION 11 Little College Street, London SW1P 3SH

QUANTITATIVE ANALYST

Investment Management Competitive Package

ur client, a leading US global asset management company, is seeking to recruit an additional member for its small and highly successful Investment Technology team. Established in 1988, the team has been involved in the development of a sophisticated quantitative product for managing currency exposure.

The new recruit will work closely with a quantitative currency Portfolio Manager, assisting with the implementation of investment decisions and contributing to the research and and development of new and existing products for the group's international investment funds. A genuine commitment to the long-term success and growth of the group will be rewarded with increased responsibility and promotion to full Portfolio Manager status.

Candidates will be numerate graduates, with a minimum of three years' quantitative experience in an investment management house and a sound understanding of investment products. In addition to possessing computer programming and analytical skills, candidates must be able to demonstrate creative thinking and flexibility, whilst maintaining a mature approach to investment decisions.

Interested candidates should send full curriculum vitae, including details of current salary, to Carol Jardine, Managing Director, Whitney Selection, 17 Buckingham Gate, London SW1E 6LB, quoting reference number WS/25/1.



WHITNEY

SELECTION

Waters Lunniss is the highly profitable stockbroking arm of Norwich and Peterborough Building Society. Backed by the substantial resources of one of East Anglia's leading financial institutions, the company's rate of growth has been dramatic during recent years. This expansion has involved the opening of new branches, the securing of high quality sources of new business and the Introduction of Innovative services.

BROKERLINE MANAGER -- Norwich

Waters Lunniss Brokerline is one of the UK's most competitively priced telephone sharedealing services. It has enjoyed phenomenal growth during the past year. There are many opportunities to further promote the service and this new position has been created to pursue an active merketing strategy as well as to maintain a high level of customer service.

The successful candidate is likely to have experience of either retail stockbroking or financial

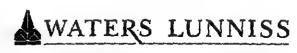
SHARE CENTRE MANAGER - Nottingham

As part of the continuing expansion of our branch network, this new Share Centre will be opened at the beginning of 1994. The role will involve business development, backed by our wide range of services including highly competitive commission charges, PEP's and a unique instant Settlement

You will be qualified to at least SFA Registered Representative status having gained thorough experience of dealing with private investors. The ability to bring existing clients is desirable, whilst a smart appearance and an outgoing, enthusiastic personality are essential.

Both positions offer a competitive salary and excellent career prospects. Please apply in writing, with full C.V. and current salary details, to:

Richard Larner, Managing Director, Waters Lunniss and Company Ltd. 2 Redwell Street, Norwich, NR2 4SN,



A member of the Norwich and Peterborough Group A member of The London Stock Exchange and SFA

Chief Economic Adviser



On the departure of Andrew Sentance to a senior post at the London Business School the CBI will appoint a Chief Economic Adviser (CEA). The post holder will be responsible to the Director General for all aspects of the CBI's economic work: its surveys of business opinions, advice to Government and publications and conference programmes. The CEA will also manage the Economics and Tax Department and will be expected to represent the CBI publicly in many national and European fora.

Salary will be appropriate to a post of this importance.

Applications should be forwarded, enclosing a comprehensive cv, to the Personnel Director, Confederation of British Industry, Centre Point, 103 New Oxford Street, London WC1A 1DY. Please quote reference ECL.

City

£ Excellent Financial Sector Package

Our client is a leading Global Securities House with an impressive client base which includes institutional investors, major corporations, governments and their agencies. They are involved in a broad range of activities including the origination, sales and trading of Fixed Income, Equity, Derivative and Treasury products; M&A. Corporate Finance and Asset Management. They seek to make a new appointment of a Compliance Manager to the existing team.

The Compliance department is an integral part of the business. The new appointee will be expected to manage and provide an advisory, monitoring and liaison service to business areas. The role also includes maintenance of close links with the regulatory bodies. research and investigatory work on technical issues, ongoing surveillance of the business and providing support to the head of the

Applicants should be of graduate calibre preferably with a professional qualification such as the Securities Institute Diploma. They should have significant compliance experience particularly with a good stanking knowledge of SFA and Stock Exchange rules and regulations. Experience of IMRO rules would be

Most important, however, are personal qualities including confidence, diplomacy, presence and mittarive. First rate written and oral communication and presentation skills are essential as is the ability to

Interested applicants should contact Anna Williams un 071 831 2000 or write to her at Michael Page City, Page House, 39-41 Parker Street. London WC2B 5LH or fax a copy of your curriculum vitae on 071 405 9649.

Michael Page City International Reconstinent Consultant



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Setting Standards for **Investor Protection**

The Investor Protection Policy Department within the Securities and Investments Board (SIB) is responsible for the development of standards of investor protection in both wholesale and retail markets, and for SIB policy on the Investors Compensation Scheme.

Two managerial roles have arisen within the departm In both positions the successful candidates will be involved in discussions inside and outside SIB; preparation of policy papers'; formulation of state standards; evaluation of SRO/RPB policies etc.

The first role will initially involve responsibility for the areas of safe custody and client money; the second will, at the outset, focus on conduct of business policy for securities/derivative business and investors management. The content of each role is likely to evolve as the department's portfolio changes.

and may have a professional qualification. They could come from a variety of backgrounds (commercial or regulatory), which have provided City experience or involvement. Experience in formulating policy or strategy

Applicants must have a good grasp of the PSA framework combined with a knowledge of investment business. particularly in capital markets. Equally important, owever, are negotiation skills, diplomacy, common sense authority and the ability to master new briefs quickly. interested applicants should in the first instance contact

Anna Williams to request an information pack at Michael Page City, Page House, 39-41 Parker Street, London WCZB 5LH. Telephone 071 831 2000.

Michael Page City

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We have over \$1.4 billion currently investod and are continuing to make new commitments of over 2150 million per year.

Our Investment Analysts play a critical role in assessing potential investments and assisting management in the investment decision process.

Initially based in London with the opportunity to transfer to one of our overseas offices or managed subsidiaries, this role offers constant variety, as well as the chance to contribute to the infrastructure of the developing world.

To join the CDC teens experience in corporate attack fin major accountably firm or bank. You preparing/reviewing business plans

In addition, the ability to would be a distinct advantage.

We offer a competitive peckage, that i a subsidised mortgage programme, non-

To apply please write with full CV, enclosing details of current salary and quoting serial number 2352/FT, to:

Valerie Latham, Senior Personnel Executive, Commonwealth Development Corporation, One Bessborough Gardeun London, SW1V 2JQ.



Britain Investing in Development



Operations Manager

£ Excellent package

Our client is a major International financial institution and is now intending to recruit an outstanding

Operations Manager to help establish its Securities and Capital Markets operation in London. This new position will report to the Managing Director and be responsible for directing, developing and monitoring the staff and activities of the operations and support departments for securities and money market operations, funds transfer, accounting and administration.

The ideal candidate, preferably a graduate, aged around 35, will have a minimum of 7 years operations expanence primarily in a securities environment regulated under SFA. This will include various types of funding transactions, capital markets, documentation, Euroclear, funds transfer, etc. A working knowledge of various types of PC based applications and accounting will also be necessary. This is a new position and will therefore include responsibilities for establishing procedures, team building, training and an ongoing involvement in systems enhancement.

A highly attractive remuneration package is negotiable and will reflect the high calibre of individual we

Please reply in confidence enclosing career and salary details to Tony Saw quoting reference T868

KPING Selection & Search

COMPANIES WRITER

We require a financial journalist. The job is an interesting and responsible one, analysing the performance of major quoted companies and giving an informed comment on the shares. Each companies writer has his/her own industry sectors but is expected to work as a member of the team.

Candidates need to be able to interpret a company's financial performance, assess its likely affect on the share price, and put this into clear, concise and entertaining language while meeting demanding deadlines.

Please send applications with CVs to:

The Editor, Investors Chronicle, Greystoke Place, Fetter Lane, London EC4A 1ND

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CITY

A young fund manager is required to join a wellestablished medium-sized fund management company. The candidate would join a small disciplined team of specialists managing pension and other funds on a

The successful candidate should be a graduate with at least two years' experience, preferably in Far Eastern markets, but experience of other markets will be onsidered an advantage.

The position will suit a person who is a proven team player but who now wants to be responsible for his/her

A competitive salary and benefits package is offered. Please write with your C.V. to:

> Box B1886, Financial Times, One Southwark Bridge, London SE1 9HL

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The Saudi Cairo Bank, a leading commercial Bank in Saudi Arabla, is seeking to recruit highly qualified, experienced and self-motivated personnel for the following positions at its Regional Offices:

1. Assistant Regional Manager, Retail Services

Supervise the Retail Services of the respective region. Develop business in those Branches to achieve the Bank's Marketing Goals and

2. Assistant Regional Manager, Corporate Services

Implement policies, rules and regulations related to extension of credit facilities and supervise Credit Managers and Officers of the Corporate Branches of the respective Region.

3. Regional Marketing Manager

Undertake Marketing of all Banking Services to clients and support Regional Branches in Marketing Field.

Make suggestions for introducing new services in respective Regional

Candidates applying for the above vacancies should have a University Degree in relevant field of study; (10) years Banking experience of which at least (5) years at a Bank in Europe or America for (1-2) jobs and (8) years Banking experience for job (3) of which at least (4) years in same field at a Bank in Europe or America.

Fluency in both Arabic and English is a must for all the above vacancies. Attractive salaries are provided for the incumbents of the above jobs along with fringe benefits (annual bonuses, housing allowance, transport allowance, air tickets and medical treatment for the employee and his family, in accordance with the regulations in force in the Bank).

Applicants should send within one month of this advertisement their C.V.'s accompanied with a recent photo and copies of their qualifications and experiences to:

THE MANAGER, MANPOWER & DEVELOPMENT DEPT. SAUDI CAIRO BANK, P.O.BOX 11222, JEDDAH 21453 KINGDOM OF SAUDI ARABIA.

بنك القاهرة السعودي SAUDI CAIRO BANK



Fund Manager – Japanese Equities

The opportunity for an analyst/junior portfolio manager to take responsibility for the management of substantial funds in a major investment management firm.

Our client, a prime London-based asset management company, has an opening for a fund manager in its Japanese Equities department which currently manages assets of over £% billion. The principal task will be to take responsibility for the selection of stocks in several market sectors by the application of disciplined research and valuation techniques designed to produce consistent and superior performance.

The position is likely to appeal to research-minded candidates with three to five years' experience in the analysis/ management of Japanese equities who feel ready to assume greater responsibility for the management of portfolios. Well developed analytical and communication

skills are a prerequisite and applicants must be able to demonstrate a successful academic and career record to date as well as a high degree of energy, self-motivation and team mindedness. In addition to a competitive salary and

benefits package and an attractive performance-related bonus plan, the position offers excellent career development prospects and the opportunity to work in a modern and friendly atmosphere within a company well positioned for future growth. If you would like to be considered for this opportunity, please write in complete confidence to: IMR Recruitment Consultants, No. 1 Northumberland Avenue, Trafaigar Square, London WC2N 5BW (Tel: 071-872 5447).

INVESTMENT MANAGEMENT RESOURCES

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RESEARCH DEPARTMENT - BUSINESS DEVELOPMENT MANAGER

Our client, a major global securities firm, is seeking a Business Development Manager to join its Research department. The role involves analysing the research needs of the business and its client base with the objective of ensuring that the services provided meet the future needs of the firm's clients. The firm is expanding its range of services and the person recruited to this position will work with the Head of Research to help prioritise and manage the implementation of the new initiatives.

The successful candidate will be self-motivated and able to interact at all levels of the firm. A strong analytical mind is important as is the ability to work to tight deadlines. Good implementation skills will be vital. Several years' experience in a leading financial institution, although not necessarily in a securities research department, would be an advantage.

The career prospects arising from this position are excellent. Opportunities for the right candidate will be many and will encompass a wide range of the total activities of the firm.

Applications in writing to Gertrade Nelson, Ref. 041011, DMB&B Financial, 5 Charles II Street, London

Your details will be forwarded direct to our client.

Please list on a separate sheet any companies to which your details should

The confidentiality of all approaches is guaranteed.

financial

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appears in the UK edition every Wednesday & Thursday

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For further information please call:

> Gareth Jones 071 873 3199

Rachel Hicks

071 873 4798 Andrew Skarzinsky

071 873 3607

sales desk in London.

071-236 7307, or Fax 071-489 1130.

STEPHENS SELECTION

FIXED INCOME

SALES

Our client is the securities arm of a leading Northern European bank. As

one of the region's leading primary houses, they have an unrivalled

reputation in the secondary market and wish to expand their bond

Candidates should be graduates, in their late 20s with 3 to 5 years

experience of selling international fixed income products to UK institutions and have a particular interest in the Northern European

bond markets. With proven sales ability and strong self motivation they are now likely to be seeking the greater scope and earning potential of joining a smaller, but highly successful, dynamic team.

For an initial discussion in confidence please contact us, quoting

reference 4842, at 20 Cousin Lane, London EC4R 3TE. Telephone

A prominent and well established GCC Bank, located in Bahrain, currently embarked on a strategic business expansion and professionalisation plan invites applications from qualified professionals for the position of

Securities Lending/Repo Trader

The Northern Trust Company is seeking to expand its highly successful Securities Lending business by recruiting a Trader.

Applicants should be highly motivated achievers looking to join a team lending international equities, sovereign debt issues and Eurobonds. Of graduate calibre, they should offer experience in stock lending, repos, short-term money market instruments or other investment related products. Candidates will combine this market knowledge with the ability to work at a detailed level in a fast-paced and pressurised environment. Additionally, they will have strong communication and negotiation skills and the analytical and decision making ability to

The successful candidate will join an organisation committed to delivering the highest quality custody and securities lending services for its expanding worldwide elient base. The rewards include a competitive compensation package including an incentive bonus and full banking

Applicants should write to Jackie Drabermska, Human Resources Department,
The Northern Trust Company, 155 Bishopsyste, Landon EC2M 3XS
enclosing a full Corriculum Vitae.

BUSINESS HEAD PUBLIC SECTOR FINANCE

BUSINESS HEAD - PUBLIC SECTOR FINANCE
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We are a well-established, soccessful Bank incorporated in the UK, possessing a strong profit
metord. The Commencial Method is selecting to our West End offices to accommodate growth in
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Housing Association Finance.

We require a senior, experienced lending banker, to expand our existing commitment to Housing
Association Financesis to take a real finance business. Reporting to the Head of
Corporate Lending, the expressive public Sector Finance business. Reporting to the Head of
Finance, possibly specialising in Health or Education.

He/She will demonstrate impressive coefficient contrainiosition skills and the personal maturity and
presence needed to build sortion injectorations, with Local Authorities and Financial institutions.

Above all, the appointer will be a clear thinker, more inclined to lead by product innovation and
development.

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In the first instance, please lotward a fall CV in considence to:

Aogela Youels, Personnel Manager The United Bank of Kuwa



Highly competitive salary

ur dient, a leading Scandinavian investment bank, is seeking to recruit an experienced Swedish equities analyst to join its highly successful sales team in London.

Working as an integral member of the team, the individual will be expected to have at least five years' experience of the Swedish marker. Candidates will be graduates, aged 28 to 32, with experience of working in a similar financial institution in Sweden. Fluency in Swedish and English is essential.

Hard work and success will be well rewarded, in terms of both remuneration and career progression.

Interested candidates should send a full curriculum vitue, including details of current salary, to Carol Jardine, Managing Director, Whitney Selection,17 Buckingham Gate, London SW1E 6LB, quoting reference number WS/09/3.



WHITNEY SELECTION

Monetary Economist

Hong Kong

G T Management, the International Investment Managers, is seeking a young, well qualified Economist to join our Economics team based in Hong Kong which is headed by John Greenwood. As part of the team you will provide input to GT's worldwide asset allocation decisions and contribute to three publications, the widely followed Asian Monetary Monitor, Global Trends and Emerging Market Trends. You will also make presentations to investment managers and clients. Travel will be a necessary part of your job.

You will probably be in your late 20s or early 30s with an advanced degree in economics and/or have 2/8 years experience in the financial markets. Previous experience of work on Asian economies would also be an advantage. Literacy, numeracy and the ability to work to tight deadlines are essential. Computing skills would be an advantage for this challenging position.

The initial package will be a good expatriate one including the provision of accommodation in Hong kong.

Please send your full curriculum vitee with samples of you recent work to: John Greenwood, G T Management (Asia) Ltd, 17th Floor, Three Exchange Square, 8 Connaught Place, Hong Kong.

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Group of Middle East investors with extensive involvement in real estate is

GENERAL MANAGER Multi-Purpose Real Estate Development Company (Middle East)

To manage a newly formed real estate company with a significant capital base. The company's objective is to develop a sophisticated and creative approach to housing, commercial and office space evelopment throughout the Kingdom of Saudi Arabia.

The ideal candidate should have a track record in similar projects with major companies in Europe and/or North America. He should have a solid technical background (architect or engineer), possess affirmed management skills (finance, human resources) and be fluent in English. Located in the Middle East, the successful candidate will be responsible for setting up and directing the appropriate structure in order to manage from A to Z the considered projects. competitive compensation package is offered commensur with the job description and candidate qualifications.

Please apply with C.V. 10; SWICORP FINANCE S.A. Ann. Mr., David Rey 13, cours des Bastions, 1205 Geneva, Switzerland

Fax: +4122 / 789 48 14

BUSINESS/INVESTMENT ANALYSIS

Recently formed research consultancy offers high quality service, based on proven experience, to investing institutions, stockbrokers, venture capitalists, corporate advisors etc. Contract or project basis.

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- Advanced knowledge of FX markets, economic trends and analytical
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This is a challenging position with excellent salary and benefits and career

Please mail your application to: Ref: RL2, P.O. Box 5518, Manama, Bahrain.

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Head of Personnel

European Bank

Our client is a leading European banking group with a high profile in a number of markets including the trading of treasury and capital markets products, corporate finance and general corporate banking.

A school participant professional is required to manage is among, well established team involved in the full range of generalist personnel and human resource issues including recruitment, compensation and benefits, employment law, appraisals, policy issues and general administration. In addition to the day-to-day management of the team the role will include "bands-on" personnal responsibility for the London front office sales and trading

Reporting to the Head of the London Branch the successful candidate will be required to work closely with senior management providing a personnel service that will impact on the overall effectiveness and efficiency of the London operation.

Given the demanding name of the role it is unlikely that the appropriate candidate will have less than 10 years generalist personnel/HR experience and a sound appreciation of the banking or securities industry. A thorough knowledge and understanding of both pension schemes and expatriane policies is highly desirable. He/she must also possess proven man-management, administrative and organisation skills. Persuastvanes, diplomacy and well eveloped communication skills are prerequisites.

This represents an excellent opportunity for a sector personnel professional to move into management. The position attracts an excellent basic salary and the rewards will include a comprehensive range of banking benefits.

Interested candidates should sorte to Paul Mesois at BBM Associates Ltd (Consultants in Retrustment) on 071-248 3653 or write, sending a detailed Curriculum Vitae, to the address below. All applications will be treated in the strictest confidence.

76, Watting Street, London EC4M 9BJ



Tel: 071-248 3653 Fax: 071-248 2814



RESEARCH ANALYST

Tunbridge Wells

Since its inception in 1979, Personal Financial Management Limited has become established at the forefront of sophisticated financial planning and investment management services.

A newly created opportunity now exists for a graduate with a minimum of 2 years' research experience, ideally gained within an equity investments environment. Compiling investment literature and statistics, monitoring market trends and reviewing broker research will form part of this challenging role.

You should enjoy working both on your own initiative and as part of a highly committed team. Organisation, flexibility and confidence in your ability to communicate at every level are essential qualities, together with a naturally analytical

If you have the attributes we seek, then our client offers a highly competitive remuneration package, together with excellent opportunities for career development.

For a job specification and further details, please contact Lindsey Gibbinson, Challoner James, 131-133 Cannon Street, London

Tel: 071 220 7216 Fax: 071 283 7526

CHALLOXER

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QUANTITATIVE RESEARCHER NEGOTIABLE Top City based flouse requires a condidate, aged 27-32 with a PhD or MSc in a mathematical subject and 2-3 years experience in equity derivative research.

Requiredge of mathematical models and simulation methods in essential.

UK BANKING ANALYSTS Top Analysis required by several investment Houses for this sector with at least 2-7

For further details please cell Supplies Dounellan on 071-377 6488 or send a CV to Camb Appointments, 732 Sinceolisch High Street, London, E1 6PJ, Face 071-377 1887

sceking a position as a

Min. one year. Must be possible to study French, ap. 3h per day. Excellent references available. Driving-Licence. Cipher 44-133'214 Publicitas, PO Box, CH-8021 Zurich

Swiss woman, 24, (Germ, Engl.) i

Personal Assistant

3 Lombard Street London EC3V 90T. SAME STATE OF **EOUTTY DERIVATIVE SALES**

min £80,000 + Substantial Bonus

On behalf of an international bank we wish to appoint a high calibre salesperson. The successful candidate will be responsible for the sales/marketing of exchange traded and OTC equity derivatives to a UK and European customer base. Individuals will ideally be in there late 20's early 30's and possess a proven track record within a major institution.

Please contact Philip Ashby Rudd on 071-623 1266.

Jonathan Wren & Co. Limited, Financial Recruitment Consultants
No. 1 New Street, London BC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

IONATHAN WREN EXECUTIVE - Fas. - - - Alling - - . . - - -

Institutional Equity Sales

Our client is a leading international securities house with a significant global presence. The continued growth and expansion of their equity sales division has identified the need to recruit several institutional equity sales persons, ideally with 3-5 years experience in the UK Equity Market

There is an additional requirement for an experienced smaller companies sales person with strong institutional contacts. Candidates must have: -- A confident and professional approach - - A proven ability to work as part of a team -

 Excellent communication and presentation skills = The remuneration is highly competitive Applicants should send their Curriculum Vitae and details of current earnings to: Nigel Viney, at the address below.



Gemini Executive Limited

N :: St George's House, 24-28 Bloomsbury Way, London WC1A 2PX, Tel: 071 405 3388 Fax: 071 405 6155 . G

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London SEI 9HL

London Based

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Russian Speaker

Our client is a major US bank with a reputation for excellence in investment banking worldwide. The London office has developed a particular specialisation in Eastern Europe and the CIS and a specialist division within the bank is responsible for servicing clients in the energy industry.

An exciting opportunity has arisen for an individual to concentrate on developing business within the substantial energy industry of the CIS. Investment Banking services will include capital markets and derivative products, structured and tax financing, corporate and project debt, M&A and corporate finance.

Candidates will be graduates with at least 8 years experience of a range of products acquired at a leading investment or merchant bank. A detailed understanding of the oil industry (particularly within the CIS) is a prerequisite, as is an appreciation of the deal negotiation process within the region. Fluency in Russian and established local contacts are essential and a professional qualification or MBA is highly desirable.

In addition to excellent long term career prospects the rewards will include a highly competitive remuneration package.

Interested candidates should write to Paul Mewis at BBM Associates Ltd (Consultants in Recruitment) at the address below enclosing a detailed Curriculum Vitue. All applications will be treated in the strictest confidence.

76, Watling Street, London EC4M 9BJ



Gerald Limited

LIFFE ADMINISTRATION MANAGER

Gerald Limited is a leading clearer at the office which will include full of Futures and Options in London maintaining memberships on all major London exchanges. On LIFFE we are an our management team we require an individual to join our team in a senior administrative capacity taking administrative responsibility for our LIFFE business which is located at 62 Queon Street. close to the exchange.

As our primary objective is to provide an impeccable administrative service to our clients the individual should have a strong administrative background on LIFFE with a strong knowledge of all administrative aspects of a LIFFE operation and preferably a familiarity with dealing with Locals. The Individual will be responsible for all our activities

operational control, responsibility for all administrative aspects of client relationships including seat loases, customer important clearer of Locals, Institutions accounting etc. The individual will have to and Funds. As part of the expansion of work very closely with the individual responsible for our Floor Activity on LIFFE as well as our Senior Management and operations group at our Head Office which is located at the address below.

> It is unlikely that an individual with idsk than five years experience on LIFFE would have sufficient experience, however, an individual with a very strong general operational background on another market may well be

> A very attractive compensation package is available with an excellent bonus/benefit plan.



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Nikki Vernon-Browno, Garald Limited, Europe House, World Trade Centre, St. Katharine by the Tower, London E1 9AA



Geneva based Trading Company Member of a large international group seeks a:

SENIOR TRADER

FERROUS AND NON FERROUS METALS

Candidates should possess the following:

- Minimum 10 years experience as a Senior Metal trader, Experience in barrer and trading with Eastern Europe
- and Middle East,
- Speak English and French, - Computer knowledge preferably.
- Must have a large contact base of suppliers and clients.

A very attractive package and bonus will be offered to the

- No residence Permit restrictions, All applications will be treated in strict confidence.
- Please send CV to Box B1898. Financial Times, One Southwark Bridge, London SEI 9HL



"the essence of market intelligence"

ECONOMISTS

I.D.E.A., seeks economists for both London and New York operations to analyse and provide advice to clients on financial markets. The ideal candidates are expected to have a degree, preferably with a post-graduate qualification, in economics.

In London we are looking for a recent graduate or someone with 1-2 years experience of analysing the UK economy. For New York our preference is for someone with more than 2 years experience focusing on the North American bond and currency markets. Duties would include writing market commentaries and undertaking economic forecasting.

Candidates must already have the right to work in the UK or US respectively. A competitive salary package is

Please forward your CV to Graham McDevitt at:

I.D.E.A. Ltd Lincoln House 296 High Holborn LONDON WCIV 7JH

ALBERT E SHARP

FAR EASTERN FUND MANAGER

Albert E Sharp is one of the largest wholly independent stockbrokers in the UK with offices in Birmingham, London, Bristol and Manchester. The firm has over 350 employees.

Due to the rapid expansion of its International Fund Management activities, we are exclusively retained to recruit an executive to take up the position of Far Eastern Fund Manager. The successful candidate is likely to be professionally qualified with at least six years experience in managing Far Eastern investments and with the ability to assume immediate

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ACCOUNTANCY COLUMN

Frustration down the line for litigation reform

Andrew Jack reports that the campaign by firms to limit liability is in danger of running out of steam

APERS circulating behind the scenes among the UK's larger accountancy firms show that there has been considerable thinking on changes in the law to shield them from the effects of law suits. So far, there has been rather less of a result.

At issue is whether the firms should be protected from the risks they currently run of being made responsible for paying out legal damages in excess of their culpability in an audit following the financial col-

lanse or failure of a company. Against them stand parliamentary priorities perceived to be more important; intransigence, fears of jeopardis-ing the public interest and a wall of unsympathetic investors, banks, and even accountancy firms.

even accountancy firms.

The UK profession has lagged behind its compatriots overseas in its campaign, in spite of its long-standing and relatively prominent position among firms both damaged by legal settlements – such as over Ferranti and Johnson Maithey Bankers – and by potential claims, most voluminously in relation to the Bank of Credit and Commerce International. Australia and the US have seen longer-running efforts to bring about

ger-running efforts to bring about reforms, with sophisticated lobbies developed to appeal for changes in the law over several years. The first public indications that the

UK was at work came this spring. Ian Greer Associates, a political lobbying firm, launched a programme of interviews with politicians, companies and opinion formers to assess their views

reforms. Steering the developments are a trio of senior partners, from Arthur Andersen, Coopers & Lybrand

and Price Waterhouse.

A detailed, confidential discussion document obtained by the FT which was prepared in late March this year and runs to nearly 20 pages, provides an insight into the firms' strategies. It has since been updated, but is believed to still take broadly the same

It cites despairingly from the Department of Trade and Industrysponsored report on auditors' liability submitted in 1989; which was pre-pared by Professor Andrew Liklerman recently appointed as the government's chief accountancy adviser.

The paper notes that little of its advice has been implemented, and that its recommendations are, in any case, "somewhat more muted than one would have wished". It stresses that the potential dam-

ages facing accountants have esca-lated considerably since and argues that the current system is unjust, jeopardises the range of services now provided, and risks larger firms shedding high risk companies. It argues such a move would be against the public interest, no doubt much to the chagrin of smaller firms which might

inherit these audits.

It also hints that without reform auditors might refuse to bonour their commitments in the recommendations of the Cadbury committee report on the financial aspects of corporate governance, notably in verifying The largest eight accountancy firms statements on whether a company is have since commissioned Greer on a a going concern and in ensuring that

The paper suggests five options:

 Incorporation of accountancy firms so they would conduct audit business as companies with limited liability. The introduction by law of a statutory cap on liability, as already exists in Germany at DM500,000.

 Reforming the law on joint and several liability, to make damages proportionate to blame rather than the current system where a defendant can be made to pay all an award.

 Compulsory insurance for directors and officers of companies, to ensure that these individuals have assets worth pursuing through litiga-tion, rather than accountants being the sole target for redress because they have "deep pockets".

Amending section 310 of the 1985 Companies Act (as the Likierman report suggests) to permit auditors to limit their liability by contract.

t goes on to dismiss the first three options. Incorporation, it argues, A would still leave those involved in an audit vulnerable to personal liabil-ity in negligence cases and does not fully address the problem.

A statutory cap would be most appealing, by giving certainty to the level of potential liabilities as a result of litigation. But it argues that such reform has twice foundered in Australia, and that there are "real difficulties in convincing governments that capping legislation is necessary and equitable".

Reforming joint and several liability would require fundamental change on a principle which most parties con-

longer-term contract to advise on descriptions of internal controls are sider equitable, and hence could prejudice other more likely proposals for

That leaves the provision of directors' and officers' insurance, which it endorses, and the amendment of the 1985 Companies Act. It suggests a minimum limit on liability in an audit contract of at least 10 times the audit fee, and not below £50,000 for a sole practitioner or £100,000 for other pro-

These figures are believed to be merely initial and illustrative, and the firms claim to be willing to be very open to negotiation on limits. They have also stressed in private that they have no problems paying out heavily where they are found to be at fault.
But the campaigns for litigation

reform seem to have been losing steam around the world. In Australia, proposals in New South Wales to introduce a cap on liability have foundered. in the US, many businesses have supported the efforts of Ceass, the coalition to eliminate abusive securities suits, which was spearheaded by the "big six" accounting firms. It hopes for a draft bill next year, though sentiment at public hearings held in the summer was not entirely favourable.

Similarly in the UK, the campaign also seems to have lost some of its steam. The great groundswell hoped for this year has been postponed. Deputations have returned empty-handed, though not without hope.

Over the summer, the senior part-ners of the larger firms met Mr Neil Hamilton, minister for corporate affairs at the Department of Trade and industry, and received what they

considered to be a sympathetic hearmet officials several times.

On the other hand, as one senior Whitehall official put it: "There was a certain level of, shall we say, healthy scepticism about the proposals." They have been asked to come back with a stronger case which stresses how no group would be prejudiced by their

They have also agreed to provide further financial details on their case. by collating aggregate figures on the costs of insurance premiums, legal awards and other related expenses connected to litigation.

Above all, they still need to demonstrate how truly financially damaging litigation is proving, and to clarify their stance in cases where there genuinely has been poor audit work. In the meantime, the firms plan to

gather further support from industry for their proposals. They have drawn some comfort from a sympathetic statement calling for reform by the Confederation of British Industry. They can also hope for responsive-

ness from a new committee created by the Institute of Chartered Accountants in England and Wales, which expects to debate proposals by early in the new year. But many smaller and medium-sized firms seem to view the debate as irrelevant.

They may approach government officials again during the spring, and aim to build support with a more public campaign over the summer. Even if things go extremely well, they are unlikely to be able to squeeze any proposals on to the legislative agenda as soon as next year.

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financial services group. You will possess a strong financial

accounting background, and be highly computer literate. The

If you believe you have the pre-requisite skills and drive, then please write, enclosing your CV to the advising consultant Jonathan Kidd, at Harvey Nash PLC, Dragon Court, 27-29 Macklin Street, London WC28 5LX, Telephone 071 333 0033. Please quote Ref: HNF105.

HARVEY NASH PLC

expense base including accounts payable, cashiering, fixed assets and expense allocation functions.

offices on all experise reporting and control issues.

Active involvement in and initiation of enhancement in and systems:

The state of the s

and reporting.

FINANCIAL AT THE NERVE CENTRE OF THE BUSINESS

Package to £45K + car Bristol

Launched only 10 months ago, National Westminster Life Assurance has already elimbed into the rop 20 list of UK life companies. In the first six months we achieved \$58 million in new business income from a standing start... a phenomenal performance universally acknowledged by our industry competitors.

Management Services Division (MSD) is the nerve centre of the entire business, being responsible for the development, implementation and support of leadingedge IT systems. As such it drives the company as well: as Facilities Management, Business Analysis and other key somegic functions.

The appointment of a Financial Controller to MSD is a priority now that the company is successfully up and running and building for long-term growth.

An open brief, to investigate, recommend and implement effective financial controls and management, will be given to the qualified accountant we're seeking for this predominantly project-driven environment.

Your mission will demand the stature to gain immediate respect of senior managers, the sensitivity to impose changes without damaging relationships, and the tenacity to win acceptance for new courses of action. You will be working within the overall framework of corporate objectives and there will also be an involvement in Corporate Financial Management strategies such as Activity-Based Costing. Such a challenge calls for at least five years' post-

qualification experience, with at least two years in a Financial Control role in a large, commerciallyfocused organisation. This could have been in any sector of industry including manufacturing. It will be your knowledge of sophisticated techniques, your qualities as a team player and your track record as an achiever which matter above all.

A leading aranagement guru recently concluded that NatWest Life "... has sought to ensure that it is fated to succeed". If your talents match the task, you can anticipate a stimulating challenge and a thoroughly rewarding future in the company.

The package includes performance related bonus, profit stare, morgage subsidy, non-contributory pension and relocation assistance where appropriate.

Please write with a full cv to: our retained consultants, WTH Executive Resourcing, Wheale Thomas Hodgins pic, 13 Beriseley Square, Clifton, Bristol BS8 1HG, for the attention of Tony Hodgins ACA, quoting ref. 1243/FT.

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RECRUITMENT CONSULTANTS GROUP

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Good career prospects exist within this expanding company to move within the group



BUSINESS MANAGER

CITY

£27,000-£30,000 + BENEFITS INTERNATIONAL DEBT RATING SUBSIDIARY OF MAJOR U.S. GROUP

The U.K. business unit of this well-known company has grown rapidly in recent years. The successful policant will work closely with the Operations Director and will continue to develop and implement new ystems for financial and administrative control to generate the management information for performing inalytical reviews of the operations, monitoring budget variances, etc. There will also be ad hoc commercial rojects for London and New York. Applicants (aged 24-32) should be degree calibre and must have formal counting experience and, as hands on experience is of greater importance, need not be qualified occurrents. Systems and EDP experience and experience in the financial sector will be an asset. This is front line position with contact with management throughout the group. Initial remuneration negotiable 27,000-£30,000 + excellent benefits. Applications in strict confidence under reference BM4920/FT to ne Managing Director, CJA.

Treasury Manager

West London

c.£40,000 + Car + Benefits

Our client is a major force in the entertainment and information businesses. The ongoing process of cultural change which currently pervades the organisation has led to a reallocation of responsibilities. As a result, an exceptional opportunity has arisen for a banking and treasury specialist.

Reporting to the Group Treasurer, this individual will develop a control framework which promotes greater commercial discipline, increased efficiency and cost minimisation. Initial priorities will be to improve cash flow management, optimise banking procedures and introduce more cost effective systems for handling payments and receipts. The ability to provide a proactive, responsive service to accounting departments and business managers will be a critical success factor. Additional responsibilities include deputising for the Group Treasurer and ad hoc project work.

Educated to degree level and holding, or committed to, an ACT qualification, candidates should have 3-4 years' relevant treasury experience which includes management of large, diverse cash flows, exposure to electronic banking systems, familiarity with EFT/EDI developments and in-depth knowledge of UK banking/money markets. An additional banking, accounting or MBA qualification is highly desirable. Essential personal qualities include initiative, adaptability and first class communication skills. This position represents a step on the career ladder, rather than a 'job for life', and will suit an ambitious professional with a track record indicating drive, energy and desire to progress.

Please write, in confidence, enclosing full career and salary details, to Tim Knight, quoting reference



Outstanding ACA with Commercial Directorship potential

GROUP FINANCIAL MANAGEMENT

Surrey

The Berkeley Group plc is arguably the most successful UK house builder of the 1990's and last year saw sales increase by over 40% to £182m and profits by 25% to £15.8m. They are set to continue expanding and to achieve their strategy of being the most profitable group in their sector.

Initially based at the head office in order to familiarise yourself with the Group and its businesses, it is intended that after a short period (6 months +) you will move to an operating division becoming a Commercial/ Finance Director. The initial role will report to, and assist, the Group Controller in ensuring the effective financial management, control and

planning of the Group.

Candidates will be ACA's who possess strong leadership and interpersonal skills, and aged 27-32. You will also need to have an enquiring mind and possess the determination to progress. Interested individuals should write enclosing a full CV to: David Rush, Director.

Management Selection Consultants Ltd., 11-12 Hanover Square, London WIR 9HD. Tel: 071-495 7711. Any direct applications will be forwarded to our

to c.£33,000 + Car

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INTERNATIONAL ACCOUNTANT

Based Northern Home Counties

For more than 70 years, our client has been one of the major forces in the construction and civil engineering industry, achieving an enviable reputation by providing high-quality solutions to international projects.

In this high-profile management role, which involves regular overseas travel, you will have overall financial control of the company's international division. Your wide-ranging responsibilities will include the financial control of contracts; managing funds and currency exposure; and advising on project finance.

A qualified accountant, probably in your early 30s to 50s, you will have experience of overseas operations in a

construction-related industry, and strong knowledge in the areas of financial management, ECGD, project finance, and currency and tax management. Excellent interpersonal and communication skills are important. and you will need to be highly mobile.

In return, our client is offering an attractive salary and benefits package together with the scope to develop an outstanding career with a major

To apply, please send your cv, quoting reference H7047, which will be forwarded to our client unopened. Address to the Security Manager if listing companies to which it should not be sent. PA Consulting Group, Advertising and Communications, 123 Buckingham Palace Road, London SWIW 9SR

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FINANCE DIRECTOR PHILIP WILSON PUBLISHERS LIMITED

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rolling a small accounts leasn you will be responentation of right financial disciplines as well as the radgets and stitutory reporting. east write with full CV, including solary history to Box 81901, Financial Times, One Southness

FINANCE MANAGER - CHALLENGING ROLE IN A FAST MOVING ENVIRONMENT

HERTS

Х

SmithKline Beecham is one of the world's leading healthcare companies with worldwide sales of over £5 billion. Divided into four business sectors, Pharmaceuticals, Animal Health, Consumer Brands and Clinical Laboratories, each ranks among the world's leaders in their respective industries.

The company continues to remain at the forefront in terms of its pharmaceutical Research and Development and an exceptional opening now exists for a high calibre individual to join the newly established R&D financial team.

Responsibilities are high profile and will encompass:

providing a financial reporting, budgeting, planning

 defining, implementing and maintaining standard transnational procedures, processes and accounting

ensuring R&D expenditures are positioned to maximise

 exposure to treasury issues and involvement with specific project work

The successful candidate will be a graduate qualified accountant, with up to five years post qualification experience, preferably gained in a multi-national business environment. Strong financial and management accounting skills coupled with a sharp analytical mind

Personal qualities will include a hands-on approach, a high level of motivation, and the ability to communicate at all levels and across all disciplines. You will also be a strong team player with a demonstrable record of achievement to date.

This is an outstanding opportunity for an ambitious and talented individual to join a highly successful organisation, offering a comprehensive benefits package, including relocation assistance, and excellent career

C.£35,000 + CAR + BENEFITS

Candidates whose background and ability matchthis opportunity should write, enclosing a detailed (,V; to Simon Moser at Robert Walters Associates, 25 Bedford Street, London, WC2E 9HP Fax 071 915 8714.

ROBERT WALTERS ASSOCIATES

COMMUNICATIONS GROUP LTD

Woking, Surrey

BUSINESS ANALYST Package to £30,000 + Car

Our client, Telewest Communications Group Limited was created in April 1992 to provide management and support services for the U.K. Cable interests held by the joint venture between Telecommunications Inc. (T.C.I.) and U.S. West, two leading U.S. multi billion dollar turnover

As the U.K. leader in the competitive cable television and telephony market places, Telewest is poised for further rapid growth and needs to supplement its finance team with a commercially aware analyst. You will play a key part in the development of the telephony side of the business and will be responsible for providing competitor analysis and internal costings for the Marketing and Telephony operating departments.

The telephony market is complex and we are therefore seeking an exceptionally bright individual with a strong financial analysis background preferably gained within the industry. First class communication and interpretation skills are obviously a pre-requisite, as is an impressive educational background probably encompassing a recognised accounting qualification.

The position represents an outstanding opportunity within this young, growth industry and will require a committed professional with energy and drive.

For further information please contact Karen Heathfield on 0444 416636 or alternatively

PLEASE NOTE THAT ALL APPLICATIONS WILL BE FORWARDED TO HEATHFIELD

HEATHFIELD HARGREAVES



FINANCIAL DIRECTOR

Snowdonia

Our client is a dynamic and expanding manufacturer of specialist confectionery. Rapid growth is being generated by products which have a technological lead and marketing edge This growth has created an opportunity for a qualified accountant who should have experience of providing accurate information and exercising financial control within a fast moving

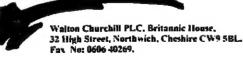
Modern management is a hallmark of our client's business success and it is essential that you are able to demonstrate leadership and ability to work as a member of an executive team. Your interpersonal, motivational and negotiation skills should be of the highest order.

You will be responsible for the effective, efficient and accurate management of the company's accounts, banking and funding information. To assist you, a small, dedicated and skilled team is in place.

The business is privately owned and supported by a leading venture capitalist. It is based in the Snowdonia National Park and will particularly appeal to someone wishing to combine a challenging and demanding career with the attractions of a rural lifestyle.

Please write in the first instance, quoting reference 5568/Bil., with full personal, career and salary details, to the company's advisers,





EXECUTIVE SELECTION

CONSULTANTS London, SW1 Highly competitive salary

W hitney Selection is the recently-formed subsidiary of a leading international search company. It shares its

parent company's excellent reputation for market awareness and professionalism. In order to capitalise on the commany's early successes, it now plans to recruit at least two additional consultants to join its small, hard-working team.

Candidates will be graduates or MBAs, ideally aged 28-45, with at least three years' experience of working in a leading executive recruitment consultancy specialising in banking, financial services, commerce or industry. A proven capacity to build a high-quality and loyal client base is essential. Good performance will be generously rewarded.

Working closely with the Managing Director, candidates must demonstrate high levels of stanting, initiative and integrary, in addition to a genuine commitment to the

Interested candidates should send a full curriculum vitae, including details of salary, to Carol Jardine, Managing Director, Whitney Selection, 17 Buckingham Gate, London SW1E 6LB, quoting reference WGEL/FT.



WHITNEY

SELECTION

HOTEL ACCOUNTANT

We require an experienced hotel accountant to implement and control all areas of the fully computerised financial systems at the soon-to-be opened 90 bedroom 4 star Radisson Hotel and Country Club. The facilities include a swimming pool and leisure club, an 18 hole golf course and conference facilities for up to 350.

Applicants must have experience of preparation of accounts and management information, food and beverage controls, and be used to supervising staff.

If you are ready for a positive career move phone Brian Stowell on 0624 661111, or write with full CV to:

> Brian Stowell Mount Murray Country Club Santon, Isle of Man

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TAX RELIEF FOR INTEREST AND FINANCING COSTS

A seminar presented by

FINANCIAL TIMES

in association with

ROBERT WALTERS ASSOCIATES

The Connaught Rooms, London WC2

18th November, 1993

Recent changes in both tax legislation and case law mean that obtaining effective Tax Relief for Interest and Financing Costs has become increasingly difficult. In association with the Financial Times, Robert Walters Associates is sponsoring a seminar aimed at discussing the most relevant issues, surrounding this highly complex area of finance. The three experienced speakers below will address aspects of the topics including:

- UK issues relevant to Debt Financing Instruments and Preference Share financing.
- Changes introduced by the Finance Act 1992 and 1993.
- Structuring payments gross with relation to quoted Eurobonds, short interest, zero coupons and Treaty payments.
- International Aspects of tax-efficient cross-border financing,

managing group cash tax efficiently and recent developments in Germany and the USA regarding the deductibility of interest.

- Tax relief for interest under UK Legislation and the commercial aspects of funding subsidiary operations
- Capitalisation of interest and the increasing importance of accounting treatment in relation to tax relief.



British Gas'

Price Waterhouse



Admission is by invitation only. To book a place or to receive a transcript of the event contact Julie Peacock at: Robert Walters Associates, 25 Bedford Street, London WC2E 9HP. Tel 071-379 3333 Fax 071-915 8714

- CITY SURVEYOR'S DEPARTMENT-

Finance and **Records Officer**

£24,663 - £27,223 inc 3 Year Fixed Term Contract

The Corporation of London is the local authority for the Square Mile, although it has many interests outside the City boundaries and beyond the usual scope of local government Its administrative base is Guildhall in the heart of the City and this is where its offices are to be found.

The City Surveyor is responsible for managing the Corporation's commercial investment property holdings and for providing professional valuation and surveying services to other departments. Following a re-organisation of the department, a new post has been created to provide specialist financial advice as part of the Departmental Management Team, it is envisaged that the postholder will provide strategy, advice to improve the performance of the various property portfolios, by keeping abreust of innovative market developments and taking an overview of the financial position. The positioider will also have overall responsibility for the work of the Accounts and Records Sections and will

report to the Deputy City Surveyor. We are therefore looking for a chartered accountant, possibly with public sector and preferably property experience. Since two Section Heads will report directly to the postholder, experience of staff management is necessary.

This post is politically restricted under the Local Government Political Restriction of Posts) Regulations 1990. The starting date for this post is 1st March 1989. Application forms and further information are available

from: The Personnel Officer, City Surveyor's Department, Corporation of London, Guildhalf, London, EC2P 2EJ, Telephone: 071-332-1990 – 21 hour answering service. Closing date: 25th November 1993.

SERVING THE SQUARE MILE



Finance Audit Manager

Gloucester

c£30,000 plus car

C&G is one of the UK's top six building societies with total assets of over \$16 billion. Expansion and diversification of the Treasury operation, including increasing involvement in foreign currency transactions, has led to the need to further strengthen our well established and highly professional Audit

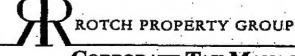
Reporting direct to the Head of Internal Audit, you will enjoy a high degree of autonomy with particular responsibility for maintaining rigorous control monitoring procedures in the Society's Finance and Retail investment Divisions (in two locations Gloucester and Fareham). A qualified Accountant, you will need to have at least five

years' auditing experience (including specific experience of the audit of sophisticated Treasury functions) and have a good knowledge of international money and capital markets and related dealing/settlement systems. A forceful communicator, you will have a high degree of judgement and integrity together with a practical and helpful approach in your dealings with others.

in return for your commitment and professionalism, we are able to offer a high profile role in a dynamic, fast growing organisation. The benefits package is in keeping with the seniority of the position within the Society.

To apply, please write with full corriculum vitae to Karen Martin, Personnel Manager, Cheltenham & Gloucester Building Society, Chief Office, Barnett Way, Barnwood, Gloucester GL4 7RL

Cheltenham & Gloucester Building Society



WEST END

CORPORATE TAX MANAGER

SALARY NEGOTIABLE

This expanding property investment Group is seeking a Corporate Taxation Specialist with experience in Property Tax Planning, International Structuring, Property VAT and general Tax Compliance matters.

We are seeking an energetic, commercially minded person to control all taxation aspects of the group. Responsibilities will include the provision of quick, practical judgement on the tax related issues of potential deals; tax planning for multinational groups: contributing to a small dynamic management team in respect of tax driven deals; arranging and negotiating capital allowance claims; and preparing or overseeing day to day Corporation Tax, VAT and PAYE compliance work.

The successful applicant for this position will probably have gained experience with one of the large accountancy firms, had extensive involvement with the property sector, practical experience of tax planning issues and be used to dealing with the Inland Revenue. A working knowledge of VAT and other property related taxes is essential.

Interested applicants should write to: Michael Ingham, Financial Director, Rotch Property Group Limited, 7th Floor Leconfield House, Curzon Street, London W1Y 7FB, enclosing a full Curriculum Vitae which will be handled in the strictest of confidence.

SENIOR FINANCIAL ANALYST

To £28,000 +Car+ Benefits Crawley

W. Sussex

Owners Abroad is one of the UK's leading tour operators with a turnover in excess of £650m and a portfolio of well known brands that include Enterprise, Sovereign and Sunmed. It now seeks to recruit a young qualified Accountant to join their team of Financial Analysts.

Operating in a highly competitive market, the continued success of the Group depends on the financial support and appraisal of its marketing

Key responsibilities will include pricing, margin appraisal, strategy evaluation and sensitivity analysis.

To be considered for this challenging position you will be a young qualified Accountant with at least 18 months post qualification experience ideally gained within a fast moving commercial environment.

If you feel that you have the business flair and believe you Owners can make an impact on the business please contact Viv Blake on 071-387 5400 or write to him at Financial Selection Services, Drayton House, Gordon Street, London WC1H OAN. Alternatively fax OPERATIONS your CV on 071-388 0857 (Quoting Ref: 24).

